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# **MINUTES**

**of the**

**APRIL 2008 MEETING**

**of**

**THE TRUSTEES**

**of**

**THE ROTARY FOUNDATION**

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## **DATE AND PLACE**

The Trustees of The Rotary Foundation of Rotary International met on 21-25 April 2008 in Evanston, Illinois, USA.

## **ATTENDANCE**

Present were Chairman Robert S. Scott, Chairman-elect Jonathan B. Majiyagbe, Vice-Chairman Mark Daniel Maloney, other Trustees Peter Bundgaard, Ron D. Burton, Glenn E. Estess, Sr., Rudolf Hörndler, Carolyn E. Jones, David D. Morgan, Bhichai Rattakul, K.R. Ravindran, José Antonio Salazar-Cruz, Carl-Wilhelm Stenhammar, Sakuji Tanaka, and General Secretary Ed Futa.

The Trustees regretted the inability of Trustee Louis Piconi to attend the meeting.

At the invitation of the Chairman, there were present as observers: Incoming Trustees Doh Bae, William B. Boyd, John F. Germ, and Samuel A. Okudzeto.

Also present were Director Monty Audenart, Chief Financial Officer Peter DeBerge; Rotary Foundation General Manager John Osterlund; Corporate Services Manager Andrew G. McDonald; Corporate Services Associate Manager Alice Baehler, who served as secretary of the meeting; Educational Programs Manager Harvey Newcomb; Operations and Administration Manager Mike Magusin; Humanitarian Grants Program Manager James Robinson; PolioPlus Manager Carol Pandak; Fund Development Manager Eric Schmelling; Communications Services General Manager Kathleen A. Kessenich; Administrative Services General Manager Peter Markos; Membership Services General Manager Theresa Nissen; General Counsel Steven Z. Routburg; Assistant General Counsel Mark A. Garavaglia; Controller Geoff Woie; Investment and Treasury Manager Jeanette Hamilton; Strategic Planning Manager Joseph Brownlee.

## **AGENDA**

The General Secretary had prepared a memorandum of items for consideration at this meeting. Items from that memorandum, as well as other items considered during the meeting that were acted upon, constituted the meeting's agenda as follows:

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\* Filed only with the official copy of these minutes.

## **102. Minutes of the January 2008 Meeting**

*Statement:* Copies of the minutes of the January 2008 meeting were provided to each trustee in advance of the meeting.

*DECISION:* The Trustees approve the minutes of the January 2008 meeting and request the chairman to sign the official copy of these minutes.

## **103. Decisions Taken on Behalf of the Trustees**

*Statement:* Section 5.9 of The Rotary Foundation bylaws states that any officer acting on behalf of the Trustees shall report such action to the Trustees at their next scheduled meeting.

*DECISION:* The Trustees ratify the decisions as summarized in Appendix A, the complete copy of which is filed only with the official copy of these minutes, taken on their behalf between 1 January and 15 March 2008 by those authorized to do so.

## **104. Report of the General Secretary**

*Statement:* The general secretary presented a report to the Trustees on the work at the Secretariat during the third quarter of 2007-08.

*DECISION:* The Trustees receive the report of the general secretary on the activities of the Secretariat.

## **105. Report of The Rotary Foundation General Manager**

*Statement:* The general manager presented a report to the Trustees on recent activities of The Rotary Foundation.

*DECISION:* The Trustees receive the report of the general manager on the activities of The Rotary Foundation.

## **106. Communications from the RI Directors**

*Statement:* At its January 2008 meeting, the RI Board of Directors made a number of decisions of interest to the Trustees.

*DECISION:* The Trustees

1. note the following decisions from the January 2008 meeting of the RI Board of Directors:

141. Communications from the Trustees
146. 2007-08 Zones Review Committee Report
148. Procedures for the Nominating Committee for RI President
154. Election Complaint Pilot Program
155. Mediation and Arbitration Guidelines
161. Committee Report on the Proposals for Rotary Peace Initiatives and Task Forces in the Balkans and the Middle East
162. Requests for Club Lists
164. Rotary Fellowships Committee Report
165. Micro-Credit Advisory Committee
170. 2016 RI Convention
171. Discussion Topics for Rotary Institutes in 2008-09
172. Information for Rotary Institute Conveners
210. Trustees' Request for a Recommended Structure for a Stand-Alone TRF Audit Committee
212. Allocation of RI Investment Earnings to the PolioPlus Fund

2. concur with points 2.b. and 2.c. of Board decision 44, November 2007, whereby districts in violation of the provisions of the election complaint pilot program would in certain circumstances have TRF services suspended and would be ineligible to participate in TRF programs for a period of time, and request the general secretary to develop a procedure for implementing this decision, for report to the Trustees at their June 2008 meeting;
3. thank the Board for inviting the TRF Finance Committee chairman or designate to attend the RI Audit Committee meetings as liaison, and agree that the RI Audit Committee chairman or designate shall be invited to attend the TRF Finance Committee meetings as liaison;
4. express their appreciation to the Board for approving a PolioPlus Status Report and The Rotary Foundation Future Vision Plan as topics for discussion at the 2008-09 Rotary institutes;
5. express their thanks to Director Audenart for his report and for his service as liaison from the RI Board of Directors.

## **107. Tentative Future Agenda**

*Statement:* Trustee procedures require at each meeting the submission of a tentative agenda for the next Trustee meeting.

**DECISION:** The Trustees receive the tentative agenda for their June 2008 meeting.

### **108. Updates to The Rotary Foundation Code of Policies**

*Statement:* The Rotary Foundation Code of Policies section 2.040.6. requests the general secretary, at the conclusion of each Trustees' meeting, to review the decisions taken by the Trustees at that meeting and prepare a report listing the decisions that might be added to *The Rotary Foundation Code of Policies*. Accordingly, the general secretary provided suggested amendments to the *Foundation Code* based upon decisions taken at the January 2008 Trustees' meeting.

**DECISION:** The Trustees, to record the decisions that they have taken previously, amend *The Rotary Foundation Code of Policies* as shown in Appendix B, filed only with the official copy of these minutes.

### **109. Miscellaneous Communications**

*Statement:* The Trustees reviewed two communications from the officers, directors and members of Polio Survivors and Associates – A Rotarian Action Group, requesting the Trustees to enter into a permanent working relationship with the Roosevelt Warm Springs Institute for Rehabilitation, and to establish a pilot program for Rotarian Action Groups to be eligible for Rotary Foundation Matching Grants.

**DECISION:** The Trustees, the Executive Committee acting on their behalf, request the general secretary to follow through on the miscellaneous communications received at this meeting in accordance with discussion at this meeting.

### **110. Amendment to the TRF Bylaws**

*Statement:* RI Bylaws section 6.140.3. states that the general secretary "shall be the chief operating officer of RI." However, The Rotary Foundation Bylaws section 5.9 states that the general secretary "shall be the chief administrative and financial officer of the corporation..." A trustee suggested that the TRF bylaws language should be consistent with that of the RI bylaws regarding the role of the general secretary.

**DECISION:** The Trustees

1. amend section 5.9 of The Rotary Foundation bylaws as follows:

**Section 5.9 — General Secretary.** The general secretary shall be the ~~chief administrative and financial officer~~ chief operating officer of the corporation, subject to the direction of the trustees and the chairman and responsible for the implementation of the trustees' policies and for general management and administration of the corporation.

2. in accordance with section 9.4 of the TRF bylaws, request the RI Board to approve this revision to the TRF bylaws.

### **111. Review of Delegation of Authority**

*Statement:* The Rotary Foundation Code of Policies section 2.010. provides a comprehensive delegation of authority summary for program and some administrative matters. The Trustees' Executive Committee reviews the delegation of authority each year at their April meeting.

**DECISION:** The Trustees note that no changes in the delegation of authority are required at this time.

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### **DECISIONS 112-124**

#### **Report of the Future Vision Committee**

The Future Vision Committee met in Evanston, Illinois, USA, on 25-28 February and 25-28 March 2008, and made numerous recommendations to the Trustees. Before taking the following decisions, the Trustees met for five hours in an "open forum" to discuss the recommendations from the Future Vision Committee.

### **112. Areas of Focus**

*Statement:* In decision 28, October 2007, the Trustees agreed to select three to five areas of focus for Type B Grants to ensure strategic use of Rotary's organizational expertise and resources. The Future Vision Committee agreed that the areas of focus should be based upon the Foundation's mission statement. After extensive review of options, the committee recommended six areas of focus, all of which would require long-term commitment by the Foundation.

**DECISION:** The Trustees

1. receive the report of the Future Vision Committee;

2. adopt the six areas of focus for the Future Vision Plan as shown in Appendix C;
3. agree that the six areas of focus are effective 1 July 2009 for the pilot districts;
4. encourage all Rotary clubs and districts to carry out projects and activities in the areas of focus upon approval of the Future Vision Plan;
5. acknowledge and approve an enduring commitment to the areas of focus for the nine-year period during which the new grants structure is phased in and the current program structure is phased out in order to provide stability and continuity for the Foundation;
6. request the general secretary to develop criteria for changing the areas of focus in the future, taking into account the consequences of making such changes, for review by the Future Vision Committee and report to the Trustees at their October 2008 meeting;
7. request the RI Board of Directors to approve points 2-6 above.
3. agree that funds from Type A and B Grants may be used for renovation projects that comply with Foundation policies as requested in point 4 below;
4. request the general secretary to develop specific requirements and policies for construction and renovation projects under the new grant structure for review by the Trustees no later than their January 2009 meeting;
5. agree that Type B Grants will be available to both clubs and districts in accordance with the following requirements:
  - a. districts must be appropriately qualified by the Foundation for stewardship practices;
  - b. clubs must be appropriately qualified by their respective districts for stewardship practices;
  - c. international partnerships will be required for club- and district-developed grants;
  - d. active participation will be required for both international and host partners;
  - e. club- and district-developed grants shall take place in Rotary countries and areas (amends decision 28, point 9.a, October 2007);

### **113. Grant Criteria**

*Statement:* The Future Vision Committee discussed the eligibility of clubs and districts to receive funding in the new grants model, specifically with regard to minimum awards amounts, the use of grants for construction and renovation, the role of Rotarian Action Groups, partnerships with other organizations, and grants to non-Rotary countries. After extensive discussion, the committee recommended grants criteria as reflected in the following decision.

**DECISION:** The Trustees

1. agree that a district may award funds from a Type A Grant to other organizations that provide a specific report on the use of grant funds for services or products requested by the clubs or district, comply with applicable guidelines, and are not used as a general donation;
2. agree that funds from Type B Grants may be used for construction projects in conjunction with strategic partners, under policies approved by the Trustees as requested in point 4 below;
6. request the general secretary to create a mechanism to help clubs and districts form partnerships under the new grant structure;
7. agree that grants are a privileged opportunity only to be awarded to clubs and districts;
8. agree that Rotarian Action Groups may act as consultants, advisers, and cooperating organizations for clubs and districts;
9. agree that non-Rotary organizations and academic institutions may cooperate with clubs and districts in the planning and implementation of projects;
10. agree that clubs and districts may use Type A Grants to support projects in and citizens from non-Rotary countries where permitted by applicable governing laws and in accordance with Foundation policies.

### **114. Names for Type A and Type B Grants**

*Statement:* In decision 28, October 2007, the Trustees requested the Future Vision Committee to recommend new titles for the temporary titles of Type A Grants and Type B Grants, for report to the Trustees at this

meeting.

**DECISION:** The Trustees agree to rename the grant types in the new grant structure as noted below:

<u>Current Title</u>	<u>New Title</u>
Type A Grants	Rotary Foundation District Grants
Type B Grants	Rotary Foundation Global Grants

### **115. Strategic Partnerships**

*Statement:* In decision 29, October 2007, the Trustees approved a “strategic cooperative relationships” model for the future. At its March 2008 meeting, the Future Vision Committee further refined the approach to cooperative relationships with other organizations and recommended a simplified name for such partnerships.

**DECISION:** The Trustees

1. receive the report of the Future Vision Committee on the strategic partnerships model of the new grant structure;
2. agree to refer to “strategic cooperative relationships” as “strategic partnerships” and the organization as “strategic partner,” and amend accordingly decision 29, point 3, October 2007;
3. agree to amend the Joint RI and TRF Policy on Relationships with Other Organizations (*The Rotary Foundation Code of Policies*, section 1.060.1.8., point 2) as noted below:
  - 1.060.1.8.2.  
Service Opportunities—approved by the Board of Directors and/or The Rotary Foundation Trustees, as appropriate
  - Cooperation with the other organization, including cooperation with organizations with which The Rotary Foundation has strategically partnered to further its mission, will provide service opportunities, expertise and non-financial resources for interested Rotary clubs. Information is shared with groups of Rotarians who would have an interest in the activities of the organization.
4. request the general secretary to initiate solicitation of potential strategic partners;

5. request the RI Board of Directors’ concurrence on points 2-4 above at its June 2008 meeting.

### **116. Distributable Funds**

*Statement:* In decision 30, October 2007, the Trustees approved the draft distributable funds model for the new grant structure and requested the Future Vision Committee to present its recommendations on the use of endowment earnings, major gifts, restricted cash, and donor advised funds to the Trustees at this meeting. In its March 2008 meeting, the Future Vision Committee further analyzed the five-year World Fund projections for the new model, the impact of charging an administrative fee for flow-through contributions, and World Fund match levels for Type B Grants. The committee also suggested offering a World Fund match to supplement District Designated Funds in Type A Grants.

**DECISION:** The Trustees

1. receive the report of the Future Vision Committee on the distributable funds model of the new grant structure;
2. accept the distributable funds model as shown in Appendix D, and amend accordingly their decision 30, point 3, October 2007;
3. agree that no changes will be made to existing endowed gift agreements related to the new grants structure during the three-year pilot period unless initiated by or in consultation with the donor;
4. request the general secretary to develop and implement a strategy for making adjustments to existing endowed gift agreements to fit within Type B Grants and areas of focus before full implementation of the new structure;
5. rescind point 2.c of their decision 30, October 2007, and agree that within the new grant structure:
  - a. endowed gifts will support Type A Grants only through the allocation of spendable earnings through the *SHARE* system and will also support Type B Grants;
  - b. named gifts will support Type B Grants only;
  - c. only named gifts that meet the minimum grant size can be restricted to the areas of focus.
6. agree that The Rotary Foundation will continue to promote

- a. unrestricted giving;
  - b. contributions for PolioPlus;
  - c. Permanent Fund contributions for the Rotary Centers for International Studies program and/or other grant activities of the Foundation;
7. receive the Future Vision Committee's report on the financial projections of the World Fund using the funding assumptions of the distributable funds model;
  8. receive the Future Vision Committee's report on Type A Grants minimum funding alternatives;
  9. agree to use Donor Advised Funds as currently structured in The Rotary Foundation in the new grant structure with the existing menu of giving opportunities for donors;
  10. agree to continue accepting restricted cash flow-through contributions for club- and district-developed Type B Grants while absorbing the cost and complexities associated with the current administrative processes;
  11. agree to maintain the current Foundation match level of US\$0.50 World Fund to US\$1.00 restricted cash flow-through contributions directed to club- and district- developed Type B Grants.

### **117. Stewardship**

*Statement:* In decision 165, June 2007, the Trustees agreed to evaluate TRF's stewardship processes and requested the general secretary, in consultation with the Stewardship Committee, to study the issue for report to the Trustees at this meeting. The Stewardship Committee met in January 2008 in San Diego, California, USA, and provided recommendations to the Future Vision Committee.

*DECISION:* The Trustees receive the report of the Future Vision Committee on the stewardship assessment of the new grant structure.

### **118. Pilot Operations**

*Statement:* In decision 28, October 2007, the Trustees agreed in concept with the proposed draft transition plan for the grant structure of the future and requested the Future Vision Committee to finalize the transition plan for report to the Trustees at this meeting. The Trustees also agreed in concept with the plan to utilize three-year

pilot projects to develop the grant structure, and requested the Future Vision Committee to finalize its recommendations for report to the Trustees at this meeting.

*DECISION:* The Trustees

1. reaffirm decision 28, point 15, October 2007, to use a three-year pilot project plan to implement and develop the grant structure in a limited, controlled environment before introducing the final grants structure to the entire Rotary world;
2. accept the transition plan in Appendix E with 1 July 2009 as the effective start date of the pilot;
3. receive the report of the Future Vision Committee on the pilot operations of the new grant structure including:
  - a. pilot calendar;
  - b. pilot district application process;
  - c. pilot district selection criteria;
  - d. pilot evaluation process;
4. receive the report of the phase-out plan for existing Foundation programs;
5. pending RI Board approval, request the general secretary to implement the pilot plan, including the pilot district selection process for up to approximately 100 districts, in consultation with the Trustee chairman, and provide a progress report to the Trustees at their October 2008 meeting;
6. note the Future Vision Committee received an update from the general secretary on the business operations and technology utilization structure for the Future Vision Plan, and request the general secretary, in consultation with the Future Vision Committee, to provide a final report to the Trustees at their October 2008 meeting.

### **119. Future Vision Implementation Plan**

*Statement:* In decision 165, June 2007, the Trustees adopted the 2007-08 Future Vision Plan timeline and implementation plan. At its March 2008 meeting, the Future Vision Committee reviewed this plan and recommended small changes, as well as an overview of a new implementation plan for 2008-12, for consideration by the Trustees at this meeting.

**DECISION:** The Trustees

1. receive the report of the Future Vision Committee on the status, progress, and next steps of the Future Vision Plan;
2. agree to revise the 2007-08 Future Vision Implementation Plan originally accepted in decision 165, June 2007, as shown in Appendix F;
3. agree to the Future Vision Strategic Overview of Implementation Plan for 2008-12 as outlined in Appendix G.

### **120. Existing TRF Programs and Activities Transition Plan**

*Statement:* At its March 2008 meeting, the Future Vision Committee discussed a plan to phase out the existing programs of the Foundation for consideration by the Trustees at this meeting.

**DECISION:** The Trustees approve the program transition plan for the new grant structure as shown in Appendix H.

### **121. Training and Communication**

*Statement:* The Future Vision Committee reviewed options for training the pilot districts: one centralized location such as the International Assembly, or regional training by the regional Rotary Foundation coordinators. The committee also received a draft communications plan, but deferred consideration of this matter until its August 2008 meeting.

**DECISION:** The Trustees, pending approval by the RI Board,

1. note the Future Vision Committee received an update from the general secretary on the communication and training plans for the Future Vision Plan;
2. request the general secretary to finalize the training plan for the Future Vision Plan, such plan to be approved by the 2008-09 Chairman on behalf of the Trustees and reported to the Trustees at their October 2008 meeting;
3. request the general secretary, in consultation with the Future Vision Committee, to provide a final report on the communication plans for the Future

Vision Plan to the Trustees at their October 2008 meeting.

### **122. Cost Benefit Analysis and Program Operations Budget Impact**

*Statement:* At its March 2008 meeting, the Future Vision Committee reviewed a cost benefit analysis and budget projections for the new structure through 2020. The committee noted that it was important not only to consider TRF's cost to move to the new structure, but also to consider the greater opportunity for public recognition, increased donations, and greater programmatic outcomes.

**DECISION:** The Trustees

1. note that the Future Vision Committee received the general secretary's preliminary cost benefit analysis and suggested fiscal 2008-09 program operations budget at its March 2008 meeting and requested changes for report to the Trustees at this meeting;
2. receive the updated cost benefit analysis of the new grants structure through 2020;
3. recognize that the cost benefit analysis, including the assumptions, projections, and hypotheses, is an evolving document and will be continually refined and monitored during the planning and implementation of the new grant structure;
4. request the general secretary to provide semi-annual updates to the cost benefit analysis for report to the Trustees at their October and April meetings in consultation with the Future Vision Committee;
5. approve an increase to the fiscal 2008-09 program operations budget of US\$2,119,000;
6. request the general secretary to monitor the 2008-09 program operations budget for the Future Vision Plan and report to the Trustees at their October 2008 meeting.

### **123. Recognition Plan**

*Statement:* In decision 31, October 2007, the Trustees requested the Future Vision Committee, in coordination with the general secretary, to provide a report on the implications and timeline for adjustments to the recognition program. Both the committee and the general secretary acknowledged that recognition does

not necessarily fit with the future vision plan, and recommended that the Fund Development Committee further study TRF's recognition program, for report to the Trustees in the future.

**DECISION:** The Trustees

1. receive the report on the implications and timeline for implementing the short-term recommendations approved by the Trustees in decision 31, October 2007;
2. reaffirm decision 31, point 2, b, October 2007, to create wearable recognition for US\$250,000 major donor level and request the general secretary to implement this decision in 2008-09;
3. reaffirm decision 31, point 2, a, c, d, e, October 2007, and request the general secretary to implement the changes in the recognition program effective 1 July 2009;
4. refer the study of recognition points in the current Foundation recognition program to the Fund Development Committee for report to the Trustees at their April 2009 meeting;
5. request the Fund Development Committee to study the removal of recognition for flow-through contributions for report to the Trustees at their October 2008 meeting;
6. request the general secretary to update the Fund Development Committee at its next meeting on the progress and actions of the Future Vision Committee.

#### **124. Disposition of Returned Grant Funds**

*Statement:* At its February 2008 meeting, the Future Vision Committee recommended crediting all return of funds to the World Fund to help ease administrative complexity, and requested the Trustees to consider this recommendation at this meeting.

**DECISION:** The Trustees

1. agree that all funds returned to TRF from Matching Grants and 3-H Grants that are partially funded by the World Fund should be returned to the World Fund effective 1 July 2009;

2. agree that in the new grant structure all Type B Grants that are partially funded by the World Fund should be returned to the World Fund;
3. agree that funds returned to TRF from grants that are partially or fully funded by any named or endowed funded grants must be returned to those funding sources.

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#### **125. Selection of Assistant Moderator for 2009 Regional Rotary Foundation Coordinator Institute**

*Statement:* The Rotary Foundation Code of Policies section 5.060.1. requires the Trustees to approve the moderator for future Regional Rotary Foundation Coordinator Training Institutes at their April meeting.

**DECISION:** The Trustees agree to the selection of Trustee Carolyn E. Jones to serve as the moderator for the 2010 Regional Rotary Foundation Coordinator (RRFC) Training Institute and to serve as the assistant moderator for the 2009 RRFC Training Institute.

#### **126. Regional Rotary Foundation Coordinators Appointment Standards**

*Statement:* In decision 25, October 2007, the Trustees requested the general secretary to recommend standards for the appointment of regional Rotary Foundation coordinators (RRFCs) throughout the world, including a consideration of the total number of RRFCs and the size of the geographic area and number of districts assigned to each RRFC, for report to the Trustees at this meeting. At its January 2008 meeting, the RI Board approved a restructuring of the Rotary zones. Noting that the appointment of RRFCs should reflect the revised zones structure, the general secretary suggested that any consideration of new RRFCs should be deferred until the Board approves a transition plan to the revised zones structure at its June 2008 meeting.

**DECISION:** The Trustees

1. defer consideration of adding regional Rotary Foundation coordinators (RRFCs) until the RI Board has completed its transition plan for the new zones structure;
2. request their chairman to appoint a committee to study the geographic distribution of RRFCs and

Foundation zone team appointments for report to the Trustees at their October 2008 meeting;

3. approve an increase to the 2008-09 budget of US\$25,000 for one meeting of this committee.

### **127. Associate Foundation Appointments**

*Statement:* The associate foundations have varying requirements for the appointment of their trustees. At this meeting the Trustees approved the appointments for associate foundations in accordance with their individual requirements. The general secretary also recommended that one trustee should serve in a liaison capacity with each associate foundation to ensure representation from the The Rotary Foundation Board of Trustees.

**DECISION:** The Trustees

1. re-appoint Past District Governor Maurice Hill, Past District Governor Eddie Laughnan and Past District Governor Peter Rostron as trustees of The Australia Rotary Foundation Trust for a term commencing 1 July 2008 and terminating 30 June 2011;
2. appoint Incoming Trustee William B. Boyd of New Zealand to serve as liaison between The Rotary Foundation and The Australia Rotary Foundation Trust (TARFT) and to attend one of the two general meetings of TARFT normally held in August and February;
3. appoint Trustee José Antonio Salazar-Cruz to serve as liaison between The Rotary Foundation and The Brazil Associate Foundation (ABTRF) and to attend the meeting of ABTRF held in March or April;
4. appoint Trustee Rudolf Hörndler to serve as a member of the Advisory Council of RDG for a term commencing 1 July 2008 and terminating 30 June 2011, and request him to discuss the possibility of appointing a trustee liaison between TRF and RDG to attend the meetings of RDG, for report to the Trustees at their June 2008 meeting;
5. note that current Trustee Chairman Robert Scott will complete his duties as a member of the general body of RF (India) as of 30 June 2008;
6. appoint 2008-09 Chairman Jonathan Majiyagbe as a Trustee member of the general body of RF (India) for a term starting 1 July 2008 and terminating 30 June 2009;
7. appoint Trustee K.R. Ravindran to serve as liaison between The Rotary Foundation and RF (India) and to attend one of the major meetings of RF (India) during 2008-09;
8. appoint 2009-10 Trustee Chairman Glenn E. Estess, Sr. to the Non Profit Organization Rotary Foundation Japan (NPO) Board commencing 1 July 2008;
9. appoint Trustee Sakuji Tanaka to serve as liaison between The Rotary Foundation and the NPO Rotary Foundation Japan;
10. appoint Incoming Trustees Doh Bae, William B. Boyd, John F. Germ, and Samuel A. Okudzeto as Members of the Company of RFUK for a term commencing 1 July 2008 and terminating 30 June 2012;
11. acknowledge that 2008-09 Chairman Jonathan Majiyagbe shall become a member of the Committee of Management of RFUK for a term commencing 1 July 2008 and terminating 30 June 2009;
12. appoint Trustee David Morgan, by virtue of being a TRF Trustee resident of the United Kingdom, to also serve as liaison between TRF and RFUK and attend necessary meetings of the RFUK Committee of Management;
13. note that the Committee of Management of RFUK currently includes RI Director-nominee David C. J. Liddiatt, whose appointment is due to expire 30 June 2008, and, in their role as members of RFUK, elect RI Director-nominee Liddiatt as a member of its Committee of Management for a term commencing 1 July 2008 and terminating 30 June 2009;
14. appoint Trustee Louis Piconi to serve as liaison in 2008-09 between The Rotary Foundation and the Rotary Foundation (Canada) (RF [Canada]) and to attend the annual meeting of RF (Canada).

### **128. Annual Update on Associate Foundations**

*Statement:* In decision 19, October 2005, the Trustees requested the general secretary to provide an annual update on the activities and financial status of each associate foundation at the April Trustees' meeting. During the course of this annual review, the general

secretary noted that a separate Foundation committee has been appointed to review association foundations and there continues to be activity regarding potential foundations in Germany, Japan, and Italy. In light of these developments, the general secretary recommended that the Trustees lift their moratorium on reviewing proposals for establishing new associate foundations.

**DECISION:** The Trustees

1. thank the general secretary for providing the annual update on associate foundations;
2. recognize that the generally accepted accounting practices and procedures of different countries may require annual financial statements of an associate foundation to reflect intra-company transfers to associate foundations from TRF or the return of unused grants to an associate foundation by a club;
3. in consideration of point 2, request the general secretary, as part of his annual April report on associate foundations, to include separate reporting regarding new contributions/donations collected by each associate foundation in the previous fiscal year;
4. look forward to a further report regarding the potential establishment of the *Deutsche Rotarische Stiftung* at their June 2008 meeting;
5. look forward to a further report regarding progress toward establishing a new non-profit associate foundation in Japan at their June 2008 meeting;
6. agree to lift their moratorium on reviewing applications to establish new associate foundations, and rescind accordingly decision 22, October 2005.

### **129. Possible Registration of Rotary Entities in Russia**

*Statement:* In decision 115, April 2007, the Trustees requested the general secretary to speak with local Rotarian leadership regarding registration of NGOs in Russia. In decision 27, October 2007, the Trustees received an update on the information obtained by the general secretary, and requested a further report at this meeting.

**DECISION:** The Trustees thank Trustee Jones and the general secretary for their report on registration of NGOs in Russia.

### **130. Future Administration of TRF Programs**

*Statement:* The Joint Committee of Directors and Trustees met on 27 October 2007, in Evanston, Illinois, USA. The committee discussed, among other topics, a presentation from the general secretary on the possibility of transferring the administration of the current TRF programs to RI. Under this model, TRF would provide the necessary funding for such programs on the request of the Board.

In decision 79, January 2008, the Trustees requested the general secretary to work with the RI president and Trustee chairman to develop a process to review concepts for the future administration of TRF programs, for report to the Trustees at this meeting. A Future Administration of TRF Programs Ad Hoc Committee met on 20-21 March 2008 in Evanston, Illinois, USA, and made recommendations to the Trustees.

**DECISION:** The Trustees

1. thank the general secretary for his initial proposal regarding the administration of TRF programs presented to the Joint Committee of Directors and Trustees;
2. receive the general secretary's report in which he concludes that it is not feasible to implement such suggestions at this time;
3. encourage the general secretary to continue exploring innovative ideas for the effective and efficient operation of The Rotary Foundation.

### **131. Report of the Centennial History of The Rotary Foundation Book Committee**

*Statement:* The Centennial History of The Rotary Foundation Book Committee met on 14-15 February 2008 in Evanston, Illinois, USA, and made several recommendations to the Trustees.

**DECISION:** The Trustees

1. thank the Centennial History of The Rotary Foundation Book Committee for its report;
2. approve the preliminary conceptual plan as shown in Appendix I;
3. designate 2016-17 as the year in which The Rotary Foundation's Centennial will be recognized and

celebrated and agree that the centennial history should be a part of this celebration;

4. request the RI Board to consider the centennial of The Rotary Foundation during the site selection process for the 2017 convention;
5. request the general secretary to retain David Forward as the writer of The Rotary Foundation's centennial history;
6. request the general secretary to provide staff support for editorial production and marketing;
7. request their 2008-09 chairman to appoint a worldwide advisory group comprised of former trustees to assist with fact checking, accuracy of information, marketing, etc., whose terms of reference will be "To assist and advise, when requested, the committee, writer and editor in the areas of fact checking, accuracy, marketing, etc.";
8. request an annual status report from the committee beginning in April 2009;
9. request the 2012-13 chairman to appoint a committee to begin planning for the observance of the centennial of The Rotary Foundation.

### **132. Update on Fund Development Plan for Rotary Centers**

*Statement:* The Rotary Centers Major Gifts Initiative Committee was established to help raise a cumulative amount of US\$95 million in named and endowed support for the Rotary Centers program by 30 June 2015. The committee met for the first time on 5 March 2008 in Evanston, Illinois, USA. It reported that, to date, more than one-third of the goal had been raised to support the Rotary Centers program.

**DECISION:** The Trustees

1. thank the Rotary Centers Major Gifts Initiative Committee for its report;
2. acknowledge and deeply appreciate the generosity of donors who have already provided approximately US\$32.2 million (face value) towards the ultimate goal of US\$95 million;

3. request the general secretary to provide an update on the Rotary Centers Major Gifts Initiative at their April 2009 meeting.

### **133. Report of Rotary's US\$100 Million Challenge Committee**

*Statement:* The Bill and Melinda Gates Foundation grant of US\$100 million to The Rotary Foundation for polio eradication efforts requires the Foundation to raise US\$100 million in matching funds over a three-year period beginning 1 January 2008. In decision 44, October 2007, the Trustees requested the general secretary, upon the concurrence of the RI Board to accept the grant, to make the necessary plans to raise matching funds. The 2007-08 Trustee chairman appointed Rotary's US\$100 Million Challenge Committee, which met in Evanston, Illinois, USA, on 3-4 March 2008, and made several recommendations to the Trustees.

**DECISION:** The Trustees

1. thank Rotary's US\$100 Million Challenge Committee for its report;
2. approve the terms of reference for the Zone Challenge Coordinators as shown in Appendix J;
3. approve the use of a certificate of appreciation signed by both the RI president and The Rotary Foundation Trustee chairman for districts that contribute 20% or more of their District Designated Funds (DDF) to the challenge;
4. approve the use of a certificate of appreciation signed by both the RI president and The Rotary Foundation Trustee chairman for clubs that give a minimum of US\$1,000 a year for the three years of the challenge;
5. approve a variance to the 2007-08 program operations budget of US\$387,000 for Rotary's US\$100 Million Challenge;
6. agree to match contributions (US\$.50 from the World Fund for every US\$1.00 DDF) as an incentive for districts to contribute DDF to Rotary's US\$100 Million Challenge. Such match will be applied effective 1 July 2008 and continue through 31 December 2010. The available World Fund match will be applied on a first come/first served basis and capped at US\$3 million annually;

7. request the general secretary to provide an update on the challenge at their June 2008 meeting.

### **134. Report from Permanent Fund Committees**

*Statement:* Permanent Fund Committees for Europe and RIBI, India, Japan, South America, and Taiwan, Macau and Hong Kong met during the first six months of 2007-08. The Fund Development Committee was provided an update on the various committees' activities during its meeting in October 2007. In decision 83, January 2008, the Trustees requested their Fund Development Committee to further review the observations and suggestions of the various Permanent Fund Committees, for report to this meeting.

*DECISION:* The Trustees

1. thank members of the Permanent Fund committees for their observations and suggestions;
2. recommend that the RI president-elect consider including the "Two Needs, Two Ways of Giving" message in the RI president's representatives' presentations;
3. suggest that their chairman-elect consider including "Two Needs, Two Ways of Giving" as a topic at the 2009 International Assembly.

### **135. Endowment Automated Tracking Project**

*Statement:* In decision 39, October 2007, the Trustees reviewed the general secretary's plans to secure an automated system for tracking and reporting on endowed gifts to the Foundation, but rescinded their previous request to have this system in place by 1 July 2008. The Trustees requested a progress report on this initiative at this meeting.

*DECISION:* The Trustees

1. receive the report of the general secretary on the project currently underway to secure an automated system for tracking and reporting on endowed gifts to the Foundation;
2. recommend the general secretary make subsequent phases of the endowment automated tracking project a high priority;

3. request the general secretary to provide an update on this initiative at the January 2009 Trustees' meeting.

### **136. Recognition Credit for Contributions on Behalf of Others**

*Statement:* A trustee requested the Trustees to consider how the Foundation can ensure that recognition credit is given to donors who make contributions on behalf of others. Due to errors made in filling out the contribution form, recognition credit has not always been given to the donor.

*DECISION:* The Trustees request the general secretary to recommend a solution to improve the accuracy of recording credit for contributions, for report to the Trustees at their October 2008 meeting.

### **137. Competitive Matching Grant Requests**

*Statement:* Matching Grant requests of at least US\$25,001 are reviewed two times per year by the Trustees on a competitive basis.

*DECISION:* The Trustees

1. make Matching Grant #65127 in the amount of US\$55,625 to the Rotary Club of Bombay Mid-Town (District 3140, India) and to the Rotary Club of Parker (District 5450, USA) to help provide year-round water for drinking, agriculture and plantation activities through a "Watershed Area Development Project" in Potkhal-Baste village area, Maharashtra, India, plus an additional amount of US\$2,781 for project monitoring by The Rotary Foundation, for a total of US\$58,406;
2. make Matching Grant #64526 in the amount of US\$77,079 to the Rotary Club of Kalmunai (District 3220, Sri Lanka) and to the Rotary Club of Oberstdorf/Allgäu (District 1840, Germany) to help provide medical equipment for the new children's ward of the Ashraff Memorial Hospital in Kalmunai, Eastern Province, Sri Lanka, plus an additional amount of US\$3,854 for project monitoring by The Rotary Foundation, for a total of US\$80,933;
3. make Matching Grant #65381 in the amount of US\$140,710 to the Rotary Club of Khuree, Ulaanbaatar (District 3450, Mongolia) and to District 3650 (Korea) to help provide a windbreak

forest along with agricultural systems and training to the Orhon Soum in Darkhan Aimag, Mongolia, plus an additional amount of US\$7,036 for project monitoring by The Rotary Foundation, for a total of US\$147,746;

4. make Matching Grant #64267 in the amount of US\$33,828 to the Rotary Club of Bissau (District 9100, Guinea Bissau) and to the Rotary Club of Treviso Nord (District 2060, Italy) to help provide a road and water well and reservoir to the Catholic Mission in Ondame-Quizana, Guinea Bissau-Biombo province, Guinea Bissau, payment of the grant to be contingent upon verification that the construction will be completed;
5. do not make Matching Grant #64283;
6. do not make Matching Grant #65357;
7. make Matching Grant #65343 in the amount of US\$35,515 to the Rotary Club of Beira (District 9210, Mozambique) and to the Rotary Club of Padova Euganea (District 2060, Italy) to help introduce new technologies related to modern agriculture and animal breeding at the Mangunde Mission, Sofala, Mozambique, payment of the grant to be contingent upon the receipt of an acceptable report for Matching Grant #59972 to be received within 30 days of grant approval, and a letter from the Rotary Club of Beira stating their commitment to the project;
8. make Matching Grant #65433 in the amount of US\$91,000 to the Rotary Club of Livingstone (District 9210, Zambia) and to the Rotary Club of Newport-Irvine (District 5320, USA) to help provide an ambulance and equipment needed to open St. Joseph's Hospice in Livingstone, Southern Province, Zambia, plus an additional amount of US\$4,550 for project monitoring by The Rotary Foundation, for a total of US\$95,550;
9. make Matching Grant #65418 in the amount of US\$92,181 to the Rotary Club of Moshi (District 9200, Tanzania) and to the Rotary Club of Ridgetown (District 6380, Canada) to help provide 59,076 permanently treated malaria nets to institutions in Tanzania, plus an additional amount of US\$4,610 for project monitoring by The Rotary Foundation, for a total of US\$96,791;
10. make Matching Grant #65394 in the amount of US\$32,142 to the Rotary Club of Libreville (District 9150, Gabon) and to the Rotary Club of Redding East (District 5160, USA) to provide medicine, equipment, and hospital furnishings to help treat HIV/AIDS patients at the Bongolo Hospital in Lebambam Ngounie Province, Gabon;
11. make Matching Grant #65344 in the amount of US\$109,025 to the Rotary Club of Monrovia (District 9100, Liberia) and to the Rotary Club of Jacksonville (District 6970, USA) to help provide medical equipment along with eye and facial surgeries to patients in Monrovia, Liberia, plus an additional amount of US\$5,451 for project monitoring by The Rotary Foundation, for a total of US\$114,476;
12. make Matching Grant #65361 in the amount of US\$45,750 to the Rotary Club of Bangui-Siriri (District 9150, Central African Republic) and to the Rotary Club of Genova-Sud-Ovest (District 2030, Italy) to help provide elementary school tuition, supplies, and meals for 520 orphan children for one year in the villages of Ngaoundaye and Man in the Central African Republic;
13. make Matching Grant #65414 in the amount of US\$61,400 to the Rotary Club of Tamale (District 9100, Ghana) and to District 7550 (USA) to help provide wells, water purification systems, and city mechanized water systems to small towns and cities in Northern Ghana, plus an additional amount of US\$3,070 for project monitoring by The Rotary Foundation, for a total of US\$64,470;
14. make Matching Grant #64217 in the amount of US\$43,793 to the Rotary Club of El Progreso (District 4250, Honduras) and to the Rotary Club of Kelso (District 5020, USA) to help provide a potable water and basic sanitation system for the village of La Guacamaya, Yoro, Honduras;
15. make Matching Grant #65293 in the amount of US\$75,000 to the Rotary Club of La Ceiba (District 4250, Honduras) and to the Rotary Club of Whatcom County North (District 5050, USA) to help provide revolving loans for impoverished women in various communities in the departments of Colón, Atlántida, and Yoro, Honduras, plus an additional amount of US\$3,750 for project monitoring by The Rotary Foundation, for a total of US\$78,750;
16. make Matching Grant #65421 in the amount of US\$59,821 to District 4060 (Dominican Republic)

and to the Rotary Club of Houghton Lake (District 6290, USA) to help provide HydrAid plastic biosand filters to produce potable water for the families in rural and urban slum communities in the Dominican Republic, plus an additional amount of US\$2,992 for project monitoring by The Rotary Foundation, for a total of US\$62,813;

17. make Matching Grant #64941 in the amount of US\$50,000 to the Rotary Club of Guatemala Vista Hermosa (District 4250, Guatemala) and to District 6920 (USA) to help provide eight textbook rental programs and three computer centers for secondary schools in 11 communities of the western highland region of Guatemala, plus an additional amount of US\$2,500 for project monitoring by The Rotary Foundation, for a total of US\$52,500;
18. make Matching Grant #64258 in the amount of US\$33,050 to the Rotary Club of Algiers (New Orleans) (District 6840, USA) and to the Rotary Club of Hitchin Tilehouse (District 1260, England) to help provide repairs to sports facilities damaged by the hurricane in New Orleans, Louisiana, USA;
19. make Matching Grant #65152 in the amount of US\$29,060 to the Rotary Club of Jaraguá do Sul (District 4650, Brazil) and to the Rotary Club of Kitchener-Westmount (District 7080, Canada) to help provide medical equipment for a maternity hospital in Jaraguá so Sul, Santa Catarina, Brazil.

### **138. Health, Hunger and Humanity Grant Requests**

*Statement:* Thirty-seven applications for 3-H Grants were received by the 1 August 2007 deadline, for consideration at this meeting. In January 2008, the Programs Committee reviewed summaries of these 37 applications and selected 23 to receive an advance site visit for further consideration at this meeting.

**DECISION:** The Trustees

1. make 3-H Grant #61582 in the amount of US\$289,902 to the Rotary Club of Guatemala de la Asunción (District 4250, Guatemala) and the Rotary Club of Menlo Park (District 5150, USA), to provide water and community development for Hurricane Stan relief in Guatemala plus an additional amount of US\$20,293 for project monitoring by The Rotary Foundation, for a total of US\$310,195;

2. make 3-H Grant #62115 in the amount of US\$300,000 to the Rotary Club of Bombay Metropolitan (District 3140, India) and the Rotary Club of West Reading-Wyomissing (District 7430, USA) to undertake community development addressing the needs of sanitation, solar energy, village health, literacy, vocational training, and microcredit in 10-15 villages in Raigarh County, Maharashtra, India, plus an additional amount of US\$21,000 for project monitoring by The Rotary Foundation, for a total of US\$321,000;
3. make 3-H Grant #62118 in the amount of US\$300,000 to the Rotary Club of Klaipeda Aditė (District 1460, Lithuania) and the Rotary Club of Kolding (District 1460, Denmark) to reduce the spread, morbidity and mortality of tuberculosis by providing fast and precise microbiological diagnosis, support patients in completing the cure and educate medical personnel and the public in TB prophylaxis in Lithuania, plus an additional amount of US\$21,000 for project monitoring by The Rotary Foundation, for a total of US\$321,000;
4. make 3-H Grant #62603 in the amount of US\$267,156 to the Rotary Club of Santa Rosa de Copán (District 4250, Honduras) and District 6290 (USA) to help provide water distribution systems and health education to six villages in remote, mountainous areas of Lempira and Santa Rosa de Copán Provinces, Honduras, plus an additional amount of US\$18,700 for project monitoring by The Rotary Foundation, for a total of US\$285,856;
5. make 3-H Grant #62694 in the amount of US\$210,000 to the Rotary Club of Kabale (District 9200, Uganda) and the Rotary Club of Nevada City (District 5190, USA) to help reduce child mortality and improve community health and opportunity by providing clean water, sanitation, hygiene education, nutrition support, livestock and animal husbandry education, herding and cheese making to the Batwa tribe in Buhoma, Uganda, plus an additional amount of US\$14,700, for project monitoring by The Rotary Foundation, for a total of US\$224,700;
6. make 3-H Grant #62831 in the amount of US\$272,000 to the Rotary Club of Nuevo Laredo Reforma (District 4130, Mexico) and the Rotary Club of Austin University Area (District 5870, USA), to help reduce the spread of TB in three border communities by developing the Reynosa Regional Center for Tuberculosis to provide diagnostics, cure, counseling and public health edu-

cation to the people in Reynosa, Tamaulipas, Mexico, plus an additional amount of US\$19,040 for project monitoring by The Rotary Foundation, for a total of US\$291,040;

7. do not make 3-H Grant #62837;
8. make 3-H Grant #62844 in the amount of US\$295,000 to the Rotary Club of San Ignacio (District 4250, Belize) and District 5370 (Canada), to improve the overall standard of education in Belize, as measured by government grade eight examination results, increasing pass rates by 25% by 2011 and reducing school drop-out rates by 10%, plus an additional amount of US\$20,650 for project monitoring by The Rotary Foundation, for a total of US\$315,650, payment to be contingent upon receipt of an acceptable progress report for Matching Grant #62931;
9. make 3-H Grant #62861 in the amount of US\$300,000 to the Rotary Club of Patan (District 3290, Nepal ) and the Rotary Club of Bellevue (District 5030, USA) to launch an integrated, multi-media awareness campaign to overcome disability prejudices in Nepal, plus an additional amount of US\$21,000 for project monitoring by The Rotary Foundation, for a total of US\$321,000;
10. make 3-H Grant #62872 in the amount of US\$299,950 to District 3350 (Cambodia) and the Rotary Club of Middletown (District 7950, USA), to improve water quality, health and literacy in the villages around Siem Reap, Cambodia, plus an additional amount of US\$20,996 for project monitoring by The Rotary Foundation, for a total of US\$320,946;
11. make 3-H Grant #62885 in the amount of US\$300,000 to District 3450 (Hong Kong) and District 3300 (Malaysia) to immunize children against Hepatitis B in Kai Xian and Washan Xian counties, Chongqing Province, China, plus an additional amount of US\$21,000 for project monitoring by The Rotary Foundation, for a total of US\$321,000;
12. make 3-H Grant #62891 in the amount of US\$300,000 to the Rotary Club of Eziukwu-Aba (District 9140, Nigeria) and the Rotary Club of Evanston Lighthouse (District 6440, USA) to help provide potable water supply, health education and training to secondary schools in the communities of the City of Aba, Aba State, Nigeria, plus an additional amount of US\$21,000 for project monitoring by The Rotary Foundation, for a total of US\$321,000;
13. make 3-H Grant #62898 in the amount of US\$270,000 to the Rotary Club of Usula (District 4250, Honduras) and the Rotary Club of Plymouth (District 6400, USA), to improve water quality, nutrition, agricultural techniques and cooking efficiency in the Merendón Reserve near San Pedro Sula, Honduras, plus an additional amount of US\$18,900 for project monitoring by The Rotary Foundation, for a total of US\$288,900;
14. make 3-H Grant #62989 in the amount of US\$227,508 to the Rotary Club of Muyenga (District 9200, Uganda) and the Rotary Club of Genk-Nord (District 1630, Belgium), to help reduce poverty and hunger by providing water, malaria education and treatment, establishing a cooperative farm with livestock to 4,000 inhabitants in Kyaali, Mpigi District, Uganda, plus an additional amount of US\$15,926 for project monitoring by The Rotary Foundation, for a total of US\$243,434;
15. do not make 3-H Grant #63068;
16. make 3-H Grant #63076 in the amount of US\$259,650 to the Rotary Club of Iringa (District 9200, Tanzania) and the Rotary Club of Lake Oswego (District 5100, USA), to provide elementary school scholarships, increase foster family incomes through micro loans and farm cooperatives, and promote public awareness of HIV/AIDS and infant health in Rungwe District, Tanzania, plus an additional amount of US\$18,175 for project monitoring by The Rotary Foundation, for a total of US\$277,825, payment to be contingent upon clarification of the budget and confirmation of host Rotarian control of the project;
17. make 3-H Grant #63360 in the amount of US\$299,996 to the Rotary Club of Bafoussam (District 9150, Cameroun) and the Rotary Club of Guelph (District 7080, Canada), to improve the economic independence among women, youth and the disabled by providing water resources, food production, literacy, and micro enterprise development training, small scale business start-up support in Cameroun, plus an additional amount of US\$20,999 for project monitoring by The Rotary Foundation, for a total of US\$320,995;

18. make 3-H Grant #63368 in the amount of US\$161,483 to the Rotary Club of Grenada East (District 7030, Grenada) and the Rotary Club of Warwick Valley (District 7210, USA), to develop a women's health education program, to increase the availability of health services to high-risk individuals, and to equip the women's wing of Princess Alice Hospital, recently reconstructed following the destruction from Hurricane Ivan, in Mirabeau, Grenada, plus an additional amount of US\$11,303 for project monitoring by The Rotary Foundation, for a total of US\$172,786;
19. make 3-H Grant #63385 in the amount of US\$270,000 to the Rotary Club of Suva East (District 9920, Fiji) and the Rotary Club of Denver (District 5450, USA) to provide access to safe, clean water in order to increase educational opportunities, reduce illness and increase economic conditions in 100 communities in Fiji, plus an additional amount of US\$18,900 for project monitoring by The Rotary Foundation, for a total of US\$288,900, payment to be contingent upon receipt of detailed installation plans and drawing and cost estimates for each project site;
20. do not make 3-H Grant #65323;
21. defer consideration of 3-H Grant #63552 sponsored by the Rotary Club of Cachoeirinha (District 4670, Brazil) and the Rotary Club of Portsmouth & Southsea (District 1110, England) until their October 2008 meeting;
22. make 3-H Grant #63560 in the amount of US\$255,000 to the Rotary Club of Cotonou-Marina (District 9100, Benin) and the Rotary Club of Bari Castello (District 2120, Italy), to provide safe drinking water, sanitation, public health education, and health training for the tribal village of Lopko, in Benin, plus an additional amount of US\$17,850 for project monitoring by The Rotary Foundation, for a total of US\$272,850, payment to be contingent upon the sponsors providing a management document identifying the various roles and responsibilities of the participants throughout the project;
23. make 3-H Grant #64326 in the amount of US\$284,657 to the Rotary Club of Nairobi-South (District 9200, Kenya) and the Rotary Club of West Chester (District 7450, USA), to enable adoptions of abandoned and orphaned children by strengthening family units through improved water supply, enhanced educational opportunities, training and

improvements in agriculture and health care in the Ukambani region of Kenya, plus an additional amount of US\$19,925 for project monitoring by The Rotary Foundation, for a total of US\$304,582.

### **139. Volunteer Service Grants "Ongoing Sites"**

*Statement:* In decision 127, April 2007, the Trustees requested the general secretary to monitor Volunteer Service Grant activity that supports travel to "ongoing sites," which are project sites that rely solely upon volunteers to support and/or run their operations. The general secretary was to select two sites for an audit and program evaluation by members of the Humanitarian Grants Cadre and specialized auditors, for report to the Trustees at this meeting.

**DECISION:** The Trustees

1. thank the general secretary for the report on Volunteer Service Grants "ongoing sites";
2. thank the specialized auditors of the Humanitarian Grants Cadre for their reports;
3. request the general secretary to continue to monitor Volunteer Service Grant activity that supports volunteer travel to ongoing sites and provide clarification of TRF's policies on eligible expenses and stewardship practices to volunteers and site administrators;
4. request the Future Vision Committee to consider the impact of utilizing Type A Grants to fund volunteer travel to ongoing sites based on the concerns identified in the general secretary's report.

### **140. Report on Humanitarian Grants Funding Religious Activities**

*Statement:* In decision 55, October 2007, the Trustees requested their chairman to appoint a committee of trustees to meet in January 2008 to review the appropriate standards for Humanitarian Grants in which religious organizations are either a cooperating or beneficiary organization, for report at this meeting. The Programs Committee was appointed by the chairman and met during the International Assembly in January 2008 in San Diego, California, USA.

**DECISION:** The Trustees thank the Programs Committee for its report and amend *The Rotary Foun-*

*dation Code of Policies* section 9.010.1. (Standard Humanitarian Grant Policies) as shown in Appendix K.

#### **141. Foreign Contribution Regulation Act (FCRA) in India**

*Statement:* The Foreign Contribution Regulation Act (FCRA) in India regulates the acceptance and utilization of foreign-source contributions by societies and associations in India. Per the Act, grant recipients such as Rotary clubs and districts that receive funds from outside India must register to do so. For the last four years, a waiver of the registration requirements had been obtained by Rotary Foundation (India) on behalf of clubs and districts in India. In decision 86, January 2008, the Trustees requested the general secretary to report at this meeting on a plan for clubs and districts in India to become compliant with the FCRA requirements.

**DECISION:** The Trustees

1. thank the general secretary for the report on the Foreign Contribution Regulation Act (FCRA) requirements and the impact of those requirements on TRF operations;
2. recognize the work of His Excellency Governor Sudarshan Agarwal and Past President Rajendra K. Saboo in obtaining the FCRA waiver through March 2009;
3. recognize the liability risk that the FCRA waiver places on Rotary Foundation (India) and its Trustees;
4. agree that TRF should not pursue any future waivers or extend the current waiver to the FCRA requirements of the Government of India beyond March 2009;
5. request that Rotary Foundation (India) not pursue any future waivers or extend the current waiver to the FCRA requirements of the Government of India beyond March 2009;
6. request that Rotary Foundation (India) and Rotary senior leaders communicate to clubs and districts in India that no future waivers will be pursued and that clubs and districts that can fulfill the FCRA requirements must become registered by March 2009;

7. authorize the general secretary to implement an operations plan that ensures compliance with the FCRA requirements after March 2009, for report to the Trustees at their October 2008 meeting.

#### **142. Evaluation of Rotary Peace and Conflict Studies Pilot Program**

*Statement:* In decision 52, October 2007, the Trustees requested the general secretary to evaluate the three-year Rotary Peace and Conflict Studies Pilot Program launched in July 2006 for consideration at this meeting. To date, four ten-week sessions in peace and conflict studies have been conducted at Chulalongkorn University, Bangkok, Thailand. The remaining two sessions will be conducted in July-September 2008 and January-April 2009.

**DECISION:** The Trustees receive the general secretary's report on the Rotary Peace and Conflict Studies Pilot Program for short-term certificate studies at Chulalongkorn University in Bangkok, Thailand.

#### **143. Report of Rotary Peace and Conflict Studies Program Selection Committee**

*Statement:* The Rotary Peace and Conflict Studies Program Selection Committee met 22-23 January 2008 in Evanston, Illinois, USA, and recommended 23 participants for approval by the general secretary. The committee also reviewed an evaluation of the Rotary Peace and Conflict Studies Pilot Program and recommended the approval of the Rotary Center at Chulalongkorn University as a short-term peace studies option of the Rotary Centers for International Studies program, for consideration by the Trustees at this meeting.

**DECISION:** The Trustees

1. receive the report of the Rotary Peace and Conflict Studies Program Selection Committee and thank the committee for its work;
2. receive the list of applicants approved for Session V (July-September 2008) of the Rotary Peace and Conflict Studies Pilot Program;
3. allocate up to US\$570,000 from the World Fund for the 2008-09 Educational Programs budget to supplement District Designated Funds and other funds available for up to 45 full and partial fellowships for participants in the July 2008 and

January 2009 Rotary Peace and Conflict Studies Program sessions;

4. agree that the Rotary Peace and Conflict Studies Pilot Program has been successful in fulfilling a unique need for specialized training of a global cadre of professionals dedicated to peacebuilding and conflict resolution;
5. request their chairman-elect to appoint a selection committee for Session VI (January-April 2009) of the short-term certificate studies pilot program;
6. note that the pilot phase of the Rotary Peace and Conflict Studies Program will end in April 2009 with the completion of Session VI;
7. approve the Rotary Center at Chulalongkorn University as a short-term peace studies option of the Rotary Centers for International Studies program, thereby bringing the total number of currently operating Rotary Centers to seven;
8. request the general secretary to develop a plan to integrate the Rotary Center at Chulalongkorn University into the Rotary Centers for International Studies program, effective with the 2009-10 program year awardees in accordance with The Rotary Foundation's Future Vision Plan, for consideration at their June 2008 meeting.

#### **144. Possible New Rotary Center for International Studies**

*Statement:* In decision 110, February 2006, the Trustees requested the general secretary to explore the feasibility of a new Rotary Center in a French-language university in Europe and one in an Islamic country. In decision 51, October 2007, the Trustees requested their chairman to appoint a subcommittee of the Rotary Centers Committee to explore the possibility of establishing a new Rotary Center, and to provide a report at this meeting. Such committee met by correspondence and telephone from November 2007 through February 2008.

**DECISION:** The Trustees

1. receive the report of the Rotary Centers Committee on the possible expansion of the number of Rotary Centers and thank the committee members for their work;

2. agree to consider expanding the number of Rotary Centers in three stages as recommended by the Rotary Centers Committee;
3. request the Rotary Centers Committee to provide a progress report on the three-stage plan to strengthen the Rotary Centers for International Studies program for consideration at their October 2008 meeting.

#### **145. Update on the 2009 Rotary World Peace Symposium**

*Statement:* In decision 51, October 2007, the Trustees agreed to conduct a Rotary World Peace Symposium as an official pre-convention event at the 2009 RI Convention in Birmingham, England. The Trustees requested the general secretary to secure the appropriate meeting space and facilities for the symposium, and also requested an update regarding this event and the 2009 Alumni Celebration at this meeting.

**DECISION:** The Trustees

1. receive the general secretary's report on the 2009 Rotary World Peace Symposium to be held in conjunction with the RI Convention in Birmingham, England in June 2009;
2. request the Rotary Centers Committee to provide an update on plans for the 2009 symposium at their October 2008 meeting.

#### **146. Alumni Relations Activities Report**

*Statement:* The Rotary Foundation Code of Policies section 13.020.2. requests the general secretary to report on the Rotary Foundation alumni relations activities at the Trustees' April meeting each year.

**DECISION:** The Trustees receive the general secretary's report on The Rotary Foundation's alumni relations activities and look forward to receiving the next annual report at their April 2009 meeting.

#### **147. Foundation Alumni Events at Future Conventions**

*Statement:* In decision 159, April 2006, the Trustees approved an all-day pre-convention event for Foundation alumni as part of a three-year pilot program, and in October 2007, approved the Alumni Advisory Committee's plans for the first Rotary Alumni Celebration in

Los Angeles. In decision 96, January 2008, the Trustees requested an update at this meeting on plans for alumni events at both the RI Conventions in Los Angeles and Birmingham.

**DECISION:** The Trustees

1. receive the general secretary's report on Foundation alumni events at future conventions;
2. thank the RI Board for continuing to approve reduced registration fees for recent alumni;
3. look with favor on the plans for alumni events developed thus far;
4. request the general secretary to identify ways to increase attendance at the 2008 Rotary Alumni Celebration in Los Angeles;
5. request the RI Board to approve the US\$25 registration fee for the 2009 Rotary Alumni Celebration in Birmingham;
6. request the general secretary to provide a preliminary report on the outcome of the 2008 Rotary Alumni Celebration in Los Angeles for consideration at their June 2008 meeting.

#### **148. Annual Stewardship Plan**

*Statement:* Section 10.010. of *The Rotary Foundation Code of Policies* provides that an annual stewardship plan will be prepared by the general secretary for presentation at the April Trustees' meeting.

**DECISION:** The Trustees

1. thank the general secretary for preparing the stewardship plan for 2008-09 and note the following goals have been established:
  - a. complete audits in priority districts where stewardship concerns are prevalent and expand random audits outside South Asia;
  - b. conduct training for technical advisors and coordinators of the Humanitarian Grants Cadre and recruit qualified new members;
  - c. assist districts suspended as a result of the World Reporting analysis to become compliant with reporting requirements;

2. authorize a 2008-09 budget increase of US\$5,000 to advertise opportunities to recruit technical advisors for the Humanitarian Grants Cadre.

#### **149. World Reporting Analysis for the Humanitarian Grants Program**

*Statement:* *The Rotary Foundation Code of Policies* section 9.010.5.2. provides that districts and their clubs that are less than 70 percent compliant with grant reporting requirements after two consecutive semi-annual reporting periods will be suspended until 90 percent compliance is achieved. In decision 136, April 2007, the Trustees made an exception to this policy and agreed not to suspend districts for failure to meet the reporting requirements until April 2008. The fourth semi-annual reporting analysis was provided to the Trustees at this meeting.

**DECISION:** The Trustees

1. recognize that timely and accurate grant reporting is an important component of effective stewardship and thank clubs and districts for their efforts to make progress on reporting compliance for Humanitarian Grants worldwide;
2. amend section 9.010.5.2. of *The Rotary Foundation Code of Policies* as shown in Appendix L;
3. as a transition to the full implementation of the requirements for current and compliant reporting as stated in section 9.010.5.2. of *The Rotary Foundation Code of Policies*, agree that an exception will be made not to suspend districts for failure to meet the reporting compliance of 70% after two consecutive semi-annual report analyses until April 2009;
4. effective 1 June 2008, suspend the following districts for failure to meet reporting compliance of 70% for three or more consecutive semi-annual reports: 1170, 2490, 3160, 3260, 4390 and 5750;
5. commend the districts and their member clubs for the increase in world reporting for Humanitarian Grants for the April 2008 analysis and encourage districts to continue to improve their reporting percentages by the semi-annual report analysis in October 2008;
6. thank the general secretary for the World Reporting Analysis of the Humanitarian Grants Program and

request a report evaluating the world reporting process for consideration at their October 2008 meeting.

### **150. Status of Reporting for Educational Programs**

*Statement:* In decision 206, June 2006, the Trustees requested the general secretary to provide information on the number of reports received from Educational Programs participants. In decision 54, October 2006, the Trustees received the general secretary's report, which noted a low rate of final report submissions from program participants. The report also included suggested ways to encourage the submission of final reports. In decision 142, April 2007, the Trustees requested the general secretary to continue to identify ways to increase the rate of final report submissions by Educational Programs participants, for report to the Trustees at this meeting.

*DECISION:* The Trustees

1. note the relatively high success rate in TRF receiving Group Study Exchange program and Rotary Centers for International Studies program participant final reports;
2. note that rarely are there allegations of misuse of TRF grant funds by Educational Programs participants, despite the relatively low success rate in TRF receiving Ambassadorial Scholarships program and Rotary Grants for University Teachers program participant final reports;
3. note that the content of the final reports associated with Educational Programs is not the chief means for confirming financial expenditures for those programs, unlike the Humanitarian Grants program;
4. note that the new TRF grants structure being proposed as part of the Future Vision Plan will bring reporting for Educational Programs under the same requirements as the Humanitarian Grants program;
5. request the general secretary to continue efforts to increase the rate of final report submissions to TRF for Educational Programs.

### **151. Tube Well Testing in District 3280 (Bangladesh)**

*Statement:* In decision 60, October 2007, the Trustees requested semi-annual reports on the status of tube well testing in District 3280 (Bangladesh) until completion of testing. A follow-up report on the stewardship plan in District 3280 was also provided at this meeting.

*DECISION:* The Trustees thank the general secretary for the report on tube well testing and stewardship in District 3280.

### **152. Semi-Annual Report of the Humanitarian Grants Cadre**

*Statement:* *The Rotary Foundation Code of Policies* section 10.020. requires the Humanitarian Grants Cadre to provide a semi-annual report of its activities and findings to the Trustees' October and April meetings. The Trustees considered the advisability of less-frequent reports from the Cadre.

*DECISION:* The Trustees

1. thank the Humanitarian Grants Cadre for its semi-annual activity report;
2. amend section 10.020 (f). of *The Rotary Foundation Code of Policies* as follows:
  - f. provide ~~a semi-annual~~ an annual report of its activities and findings to be presented at the ~~October and~~ April meetings.

### **153. Travel Insurance for Humanitarian Grants Cadre Members**

*Statement:* Under the guidelines of the Humanitarian Grants Cadre of Technical Advisors, all Rotarians invited to perform site visits or audits must obtain travel insurance at their own expense. Noting the difficulties this requirement places on Cadre members, the general secretary recommended that RI provide such coverage using the current travel insurance program.

*DECISION:* The Trustees

1. authorize the general secretary to provide travel insurance through Rotary's travel insurance program for members of the Humanitarian Grants Cadre traveling on Rotary business;

2. agree to include an additional US\$2,150 in the 2008-09 budget for this expense.

#### **154. Report on Allegations and Litigation**

*Statement:* To facilitate the work of the Stewardship Committee, and in accordance with *The Rotary Foundation Code of Policies* section 10.030.6.1., the general secretary provides a semi-annual report on allegations, investigations, and litigation at the first and third Trustee meetings of each year.

**DECISION:** The Trustees

1. thank the general secretary for the status report on allegations and litigation;
2. amend *The Rotary Foundation Code of Policies* section 10.030.6.2. by including an additional point 10 to state: The stewardship committee acting on behalf of the Trustees may deem any organization ineligible to participate as a beneficiary or cooperating organization for a period of up to five years or until certain conditions are satisfied;
3. deem the following organizations ineligible to participate in the Humanitarian Grants program for a period of five years: FINCA (in all Rotary countries) and OASIS, Helping Hand, and CARES (in India);
4. authorize the general secretary to work with members of the Humanitarian Grants Cadre to perform a stewardship assessment and audit in District 3270 (Pakistan) and, if necessary, to contract with an independent auditor;
5. suspend the Rotary Club of Madanapalle Mid Town, District 3190 (India), from participating in the Humanitarian Grants Program until further notice;
6. request the general secretary to report the results of the ongoing audit of boat projects involving the Rotary clubs of Kandy, Dickoya, and Nurwara Elyia, District 3220 (Sri Lanka) to the Stewardship Committee and the Trustees at their June 2008 meeting;
7. close 3-H Grant 00-112 sponsored by the Rotary Club of Narendrapur, District 3290 (India) and suspend the club for a period of five years from participation in the Humanitarian Grants program;

8. note the Stewardship Committee's action pursuant to *The Rotary Foundation Code of Policies* section 10.030.6.2., *Sanctions for Failure to Comply with Foundation Reporting Requirements or Stewardship Guidelines or Misuse or Mismanagement of Foundation Grant Funds*.

#### **155. Update on District 3260**

*Statement:* In decision 55, October 2007, District 3260 and its member clubs were suspended from participation in the Humanitarian Grants program. A stewardship plan was then approved and reinstatement of the district was contingent upon fulfillment of all requirements of the plan. The Trustees also requested their chairman to appoint a TRF special advisor and assistant advisor to assist District 3260 leadership to implement the stewardship plan. A district-wide stewardship training seminar was scheduled for 18 May 2008. It was expected that all current District 3260 leadership would attend as well as the Council of Governors.

**DECISION:** The Trustees thank the general secretary for the report on District 3260.

#### **156. Appeal to Overturn the Club Termination Decision in District 3150**

*Statement:* Following a stewardship assessment in District 3150 in early 2005, the Rotary Club of Khammam was requested to resolve several issues regarding its use of grants funds. The club was repeatedly informed that a continued lack of cooperation would result in either its suspension or possible termination. Finally, in decision 55, October 2007, the Trustees requested the RI Board to terminate the Rotary Club of Khammam, District 3150, for being in financial arrears to the Foundation. Upon receipt of the termination notification, the club requested that the termination be rescinded. The club was instructed by the general secretary to pay the reinstatement fees and meet the demands of the assessments in order to be reinstated, and it could simultaneously appeal the decision to the Trustees.

**DECISION:** The Trustees

1. note that in decision 29, November 2007, the RI Board terminated the Rotary Club of Khammam (District 3150) for being in financial arrears to the Foundation;

2. note that the Rotary Club of Khammam is no longer in financial arrears to The Rotary Foundation, and, accordingly, has been reinstated by Rotary International;
3. agree to return the match on funds (US\$4,250) received from the government of India to the Rotary Club of Khammam;
4. have been informed that the Rotary Club of Khammam is requesting the RI Board to rescind its termination and refund its reinstatement fees;
5. recommend that the RI Board take the action requested by the Rotary Club of Khammam to rescind the termination and return the reinstatement fees of US\$530;
6. request the general secretary to report on the use of non-Rotary contributions for match by the Foundation to the Programs Committee for consideration at their October 2008 meeting.

**157. Appeal to Overturn the Club Termination Decision in District 3170**

*Statement:* Following a stewardship assessment in District 3170 in early 2005, the Rotary Club of Hubli Mid-Town was requested to resolve several issues regarding its use of grants funds. The club was repeatedly informed that a continued lack of cooperation would result in either its suspension or possible termination. Finally, in decision 55, October 2007, the Trustees requested the RI Board to terminate the Rotary Club of Hubli Mid-Town, District 3170, for being in financial arrears to the Foundation. Upon receipt of the termination notification, the club requested that the termination be rescinded. The club was instructed by the general secretary to pay the reinstatement fees and meet the demands of the assessments in order to be reinstated, and it could simultaneously appeal the decision to the Trustees.

**DECISION:** The Trustees

1. note that in decision 29, November 2007, the RI Board terminated the Rotary Club of Hubli Mid-Town (District 3170) for being in financial arrears to the Foundation;
2. note that the Rotary Club of Hubli Mid-Town is no longer in financial arrears to The Rotary Founda-

tion, and, accordingly, has been reinstated by Rotary International;

3. have been informed that the Rotary Club of Hubli Mid-Town is requesting the RI Board to rescind its termination and refund its reinstatement fees;
4. do not recommend that the RI Board take the action requested by the Rotary Club of Hubli Mid-Town.

**158. Review of SHARE District Options and District Designated Fund Amounts**

*Statement:* The Rotary Foundation Code of Policies section 17.020.1. provides that future District Designated Fund amounts will be established at the Trustees’ April/May meeting each year, six months prior to the allocation cycle.

**DECISION:** The Trustees confirm the allocation amounts required from District Designated Funds for program year 2010-11 as outlined in Appendix M.

**159. Budget for Programs in 2008-09**

*Statement:* The Trustees annually approve a budget for program expenditures in the following year. The portion of the budget that relates to expenditure of unrestricted contributions for program awards requires the approval of the Board of Directors of Rotary International.

**DECISION:** The Trustees

1. approve the following budget for unrestricted program award expenditures to be made in 2008-09 from unrestricted Annual Programs Fund contributions:

Ambassadorial Scholarships and Regional Scholar Seminars (other than named/endowed; including Grants for University Teachers)	US\$13,777,000
Rotary World Peace Fellowships (other than named/endowed) and Rotary Center University Stipends	3,660,000
Rotary Peace/Conflict Studies	593,000
Group Study Exchange (other than named/endowed)	4,349,000
Matching Grants (excluding non-DDF sponsor contributions)	

DDF	19,649,000	
WF	<u>30,361,000</u>	
		50,010,000
Health, Hunger, and Humanity		
DDF	340,000	
WF	<u>6,655,000</u>	
		6,995,000
Special Initiative Grants		89,000
Volunteer Service Grants		936,000
District Simplified Grants		7,435,000
Long-Term Disaster Recovery		0
DDF		
Total expenditures from unrestricted Annual Programs Fund corpus		<u>US\$87,844,000</u>

- request the approval of the RI Board of Directors to the above 2008-09 budget for program award expenditures from unrestricted Annual Programs Fund contributions;
- approve the following budget for program award expenditures to be made in 2008-09 from the PolioPlus Fund:

Future grants (new grants anticipated in 2008-09)	US\$54,750,000
Future grants DDF (new grants anticipated in 2008-09)	500,000
PolioPlus Partners	5,000,000
PolioPlus Partners (DDF)	<u>500,000</u>
Total expenditures from the PolioPlus Fund corpus	<u>US\$60,750,000</u>

- approve the following budget for program expenditures to be made in 2008-09 from other restricted funds, with authorization to the general secretary to exceed or under spend these amounts, in accordance with restricted contributions received, or with restricted Permanent Fund earnings in accordance with Trustee policy:

Volunteer Service Grants	US\$72,000
District Simplified Grants	21,000
Matching Grants	258,000
3-H Grants	491,000
Named Scholarships	263,000
Endowed Scholarships	940,000
Group Study Exchange (named and endowed)	39,000
Rotary World Peace Fellowships	1,214,000

Rotary World Peace / Conflict Studies	15,000
Long-Term Disaster Recovery	<u>0</u>
Total Expenditures from other restricted or Permanent Fund	<u>US\$3,313,000</u>

- approve the following budget for program expenditures to be made in 2008-09 from other unrestricted funds with authorization to the general secretary to exceed or under spend these amounts in accordance with other unrestricted contributions received and in accordance with Trustee policy, and subject to the approval of the RI Board of Directors:

Donor Advised Fund awards	US\$1,095,000
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**Total 2008-09 Programs Budget** **US\$153,002,000**

- approve the program awards expenditures budget to be made in 2008-09 totaling US\$153,002,000.

### 160. Budget for Revenues and Operating Expenses in 2008-09

*Statement:* The bylaws of The Rotary Foundation state: "Each year the trustees shall adopt a budget for the succeeding fiscal year, which they may revise in the succeeding fiscal year if necessary." At this meeting the Trustees reviewed a proposed budget for 2008-09.

**DECISION:** The Trustees

- approve the operating budget for The Rotary Foundation in 2008-09:

Revenues	US\$225,799,000
Program awards	153,002,000
Operating expenses	<u>42,531,000</u>
Increase in net assets	<u>US\$30,266,000</u>

- authorize the general secretary, for good cause, to exceed the expenditure in any category within this budget and the overall budget by up to five percent (5%), provided that the general secretary submit to the Board of Trustees an explanation thereof at their next scheduled meeting.

### 161. Report of the General Auditor

*Statement:* At the request of the Finance Committee (acting as the Audit Committee) of the Trustees of The Rotary Foundation, the general auditor reports semi-

annually on the activities and results of the Audit Services Division of RI.

**DECISION:** The Trustees receive the report of the general auditor.

## **162. Report of the Investment Advisory Committee**

*Statement:* The Rotary Foundation Investment Advisory Committee met on 18-20 March 2008 in Evanston, Illinois, USA, and made several recommendations to the Trustees.

**DECISION:** The Trustees

1. receive the report on investments for the Annual Programs Fund, Permanent Fund, and PolioPlus Fund as of 31 December 2007;
2. note the Investment Advisory Committee received a report on current market conditions at its March 2008 meeting and does not recommend changes to the Foundation's investment program as a result of current market conditions;
3. receive the Northern Trust's investment report as of 31 December 2007 on the life income agreements;
4. receive the investment report as of 31 December 2007 for the Donor Advised Fund;
5. place Grantham, Mayo, Van Otterloo & Co. (GMO), non-U.S. equity manager, on the Watchlist due to organizational changes;
6. look with favor on increasing the allocation to emerging markets by changing the benchmark for the Non-U.S. Equity Partnership from MSCI EAFE to MSCI ACWI ex-U.S.;
7. request concurrence of the RI Board of Directors with this decision;
8. request the Investment Advisory Committee to make a final recommendation regarding investment in emerging markets at the Trustees' October 2008 meeting;
9. amend the Investment Policy Statement for The Rotary Foundation Annual Programs Fund such that:
  - a. the target allocation to the U.S. equities declines from 45% to 35%, with a rebalancing range of 30% to 40%;
  - b. the target allocation to non-U.S. equities increases from 18% to 30%, with a rebalancing range of 25% to 35%;
  - c. the target allocation to fixed income declines from 22% to 20%, with a rebalancing range of 17% to 23%;
10. notes that the Annual Programs Fund target allocation to hedge funds remains at 5%, with a rebalancing range of 3% to 7%, and the target allocation to real estate remains at 10%, with a rebalancing range of 8% to 12%;
11. amend the Investment Policy Statement for The Rotary Foundation Permanent Fund such that:
  - a. the target allocation to U.S. equities declines from 49% to 30%, with a rebalancing range of 25% to 35%;
  - b. the target allocation to non-U.S. equities increases from 18% to 25%, with a rebalancing range of 20% to 30%;
  - c. the target allocation to fixed income decreases from 13% to 10%; with a rebalancing range of 8% to 12%;
  - d. the target allocation to real estate increases from 10% to 12%, with a rebalancing range of 10% to 14%;
  - e. the target allocation to private equity increases from 5% to 13%, with a rebalancing range of 11% to 15%;
  - f. a target allocation to infrastructure of 5%, with a rebalancing range of 3% to 7% is added;
12. note that the Permanent Fund's allocation to hedge funds remains at 5% with a rebalancing range of 3% to 7%;
13. request the Investment Advisory Committee to recommend a management structure that is appropriate for these revised asset allocations and a timetable for implementing the new asset allocations at the Trustees' October 2008 meeting;

14. maintain the Permanent Fund spending rate of 5.0% for fiscal year 2008-09, allocating 4.25 percent to program awards and 0.75 percent to program operations;
15. adopt the Investment Guidelines for Corporate Gifts for Polio Eradication as shown in Appendix N;
16. reaffirm the current Investment Policy Statements for the Charitable Remainder Trusts, the Gift Annuity Fund, and the Pooled Income Fund.

### **163. Status of Operating Reserve**

*Statement:* The Rotary Foundation Code of Policies section 19.010. defines the Foundation's operating reserve as the earned income balance of the Annual Programs Fund adjusted for any unspent reserve allocations. The Foundation is required to maintain an operating reserve equal to the sum of (1) budgeted operating expenses for the current year, (2) forecasted operating expenses for the next two fiscal years, and (3) 50 percent of the budgeted Annual Programs Fund awards for the current year.

**DECISION:** The Trustees note that, as of 31 March 2008, the operating reserve balance of US\$67.8 million does not meet the minimum required reserve ratio of 50 percent (US\$87.7 million), and further note that it may be necessary to reestablish the minimum reserve if the required ratio is not achieved by the end of the fiscal year.

### **164. Future Funding Plans for PolioPlus**

*Statement:* At their June 2007, October 2007, and January 2008 meetings, the Trustees considered allocating an amount of investment earnings to the PolioPlus Fund. Based on the status of the earned income reserve at 31 March 2008, the Trustees' Finance Committee agreed that no surplus earning were available for this purpose at this time.

**DECISION:** The Trustees agree not to allocate any amount of the earned income reserve to the PolioPlus Fund at this time.

### **165. Aide to the Chairman and Chairman-elect**

*Statement:* The Executive Committee of the Trustees discussed the possibility of establishing the positions of aide to the trustee chairman and aide to the trustee chairman-elect and offered the following recommen-

ation to the Board of Trustees.

**DECISION:** The Trustees look with favor on establishing the positions of aide to the trustee chairman and aide to the trustee chairman-elect, and request the general secretary to provide a report to their June 2008 meeting outlining the suggested budget and appropriate amendments to *The Rotary Foundation Code of Policies* necessary for the creation of these positions.

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Note: 2008-09 Chairman Jonathan B. Majiyagbe, 2009-10 Chairman Glenn E. Estess, Sr., Trustees Carl-Wilhelm Stenhammar and William B. Boyd were not present for the discussion or vote on this item.

### **166. Officer Travel**

*Statement:* The Executive Committee of the Trustees discussed the possibility of establishing an additional travel budget for the chairman-elect to attend Rotary-related functions and establishing a policy and appropriate budget to allow for the spouses of the chairman and chairman-elect to accompany these officers on Foundation-related business.

**DECISION:** The Trustees

1. agree to consider establishing an additional travel budget for their chairman-elect to attend Rotary-related functions;
2. agree to consider establishing a policy and appropriate budget to allow for the spouses of the chairman and chairman-elect to accompany these officers while both are traveling on Foundation-related business;
3. request the general secretary to provide a report to their October 2008 meeting outlining the budget and operational implications of these proposals and suggesting appropriate amendments to TRF's governing documents where necessary.

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Note: 2008-09 Chairman Jonathan B. Majiyagbe, 2009-10 Chairman Glenn E. Estess, Sr., Trustees Carl-Wilhelm Stenhammar and William B. Boyd were not present for the discussion or vote on this item.

### **167. Accommodation for Chairman and Chairman-elect**

*Statement:* The Executive Committee of the Trustees discussed the possibility of the Foundation's providing

dedicated office space at the Secretariat for the chairman-elect and of purchasing or leasing housing in Evanston for the chairman.

**DECISION:** The Trustees

1. agree to consider requesting the general secretary to provide dedicated office space at the Secretariat for the chairman-elect;
2. agree to consider purchasing or leasing housing in Evanston for the chairman;
3. request the general secretary to provide a report to their October 2008 meeting outlining the budget and operational implications of these proposals.

Note: 2008-09 Chairman Jonathan B. Majiyagbe, 2009-10 Chairman Glenn E. Estess, Sr., Trustees Carl-Wilhelm Stenhammar and William B. Boyd were not present for the discussion or vote on this item.

**168. Modifications to the Budgets in 2007-08 and 2008-09**

*Statement:* The Trustees approved variances to the 2007-08 and 2008-09 budgets during the course of this meeting.

**DECISION:** The Trustees

1. approve modifications to the 2007-08 budget as indicated below:

Revenues	US\$290,301,000
Program Awards	187,635,300
Dec. 106, Communications from RI Directors	500,000
Total Program Awards	188,135,300
Program Operations	22,065,500
Fund Development	14,943,000
General Administration	6,553,500
Total Expenses	231,697,300
Change in Net Assets	US\$58,603,700

2. approve budget variances for 2007-08 as indicated below:

April 2007 meeting	US\$19,700
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June 2007 meeting	103,500
October 2007 meeting	35,700
January 2008 meeting	185,000
April 2008 meeting	
133. Report of Rotary's US\$100 Million Challenge Committee	387,000
Total Variances 2007-08	US\$730,900

3. approve modifications to the 2008-09 budget as follows:

Revenues	US\$225,799,000
Program Awards	153,002,000
Program Operations	21,106,000
122. Report of the FVC - Program Ops Budget Impact	2,119,000
148. Annual Stewardship Plan	5,000
Total Program Operations	23,230,000
Fund Development	15,656,000
General Administration	5,769,000
126. RRFC Appoint- ment Standards	25,000
Total General Administration	5,794,000
Total Expenses	US\$197,682,000
Change in Net Assets	US\$28,117,000

**ADJOURNMENT**

The foregoing is a true record of the proceedings of the meeting of the Trustees of The Rotary Foundation of Rotary International held 21-25 April 2008 in Evanston, Illinois, USA.

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Robert S. Scott, Chairman  
The Rotary Foundation

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Alice Baehler  
Secretary of the Meeting

**ATTEST:**

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Ed Futa  
General Secretary

## **APPENDIX A**

### **Summary of Decisions Taken on Behalf of the Trustees (Decision 103)**

- Exhibit a – Citation for Meritorious Service Awards  
*Thirty-one recipients in 13 countries.*
- Exhibit b – PolioPlus Grants Approved by the Trustee Chairman  
*Two administrative grants for a total of US\$5,788.  
Four PolioPlus Partners matching funds grants for a total of US\$136,659.34.*
- Exhibit c – Ambassadorial Scholarships, Rotary Peace and Conflict Studies Program and Group Study Exchanges  
*Thirteen additional Ambassadorial Scholarships and one Rotary Grant for University Teachers were awarded for a total of US\$242,535. Sixty-one Group Study Exchange awards were made for a total of US\$671,000. Twenty-three candidates were approved for the July 2008 session of the Rotary Peace and Conflict Studies pilot program. Three Regional Scholar Grants were approved for a total of US\$26,042. Sixteen policy exceptions and twenty petitions for waiver of age range were approved by the general secretary.*
- Exhibit d – District Simplified Grants  
*Sixty-nine grants for a total of US\$1,135,336.*
- Exhibit e – Matching Grants  
*Five hundred sixty-five grants for a total of US\$14,473,004.32.*
- Exhibit f – Volunteer Service Grants  
*Seventy grants in 38 countries for a total of US\$357,000.*
- Exhibit g – Humanitarian Grants Cadre  
*Forty-six grants reviewed for a total cost of US\$51,274.17.*
- Exhibit h – Humanitarian Grants administration  
*One decision made by the Chairman and seven decisions made by the general secretary.*
- Exhibit i – Special Initiative Grants  
*Four grants approved by the Trustee Chairman for a total cost of US\$21,202.*

## **APPENDIX C**

### **Future Vision Plan Areas of Focus (Decision 112)**

**The mission of The Rotary Foundation is to enable Rotarians to advance world understanding, *goodwill*, and *peace* through the improvement of *health*, the support of *education*, and the *alleviation of poverty*.**

**As endorsed and affirmed by the 2007 Council on Legislation of Rotary International, eradication of polio is a goal of the highest order of Rotary International [and The Rotary Foundation]**

**The *areas of focus* for The Rotary Foundation's Future Vision Plan, which is to provide sustainable results and cost effective outcomes, are as follows:**

#### ***Goodwill and Peace***

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##### ***Peace and Conflict Prevention/Resolution***

Support the training, education, and practice of peace and conflict prevention and resolution

#### ***Health***

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##### ***Disease Prevention and Treatment***

Support activities and training that reduce the cause and effect of disease.

##### ***Water and Sanitation***

Support activities and training to provide access to safe drinking water and basic sanitation.

##### ***Maternal and Child Health***

Support activities and training to improve maternal health and reduce child mortality for children under five.

#### ***Education***

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##### ***Basic Education and Literacy***

Support activities and training to improve universal primary education for all children and literacy for children and adults.

#### ***Alleviation of Poverty***

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##### ***Economic and Community Development***

Support investment in people to create measurable and enduring economic improvement in their lives and communities.

**APPENDIX D**

**DISTRIBUTABLE FUNDS MODEL  
(Decision 116)**

**Proposed Structure for Funding of New Grant Making Model**

<b>GRANT TYPE</b>	<b>GRANT AWARD</b>	<b>MINIMUM TRF AWARD AMOUNT*</b>	<b>MAXIMUM TRF AWARD AMOUNT*</b>	<b>GRANT RECIPIENT</b>	<b>FUND SOURCE</b>
A	District Identified Humanitarian and Educational Projects / Activities**	None	None	Districts	Block grant up to 50% of applying district's available DDF
B***	Club/District Developed Humanitarian and Educational Projects / Activities (Includes projects, scholars, vocational training teams)	US\$15,000	US\$200,000	Clubs, Districts, Individuals	<b>World Fund (WF) match</b> US\$1 to US\$1 for DDF and US\$0.50 to US\$1.00 for New Cash (Flow-through or direct to project)/DAF or 100% DDF or 100 % Endowed/Named
B***	TRF / Strategic Partner Packaged Humanitarian and Educational Projects/ Activities	US\$50,000	Negotiable	Clubs, Districts, Strategic Partners, Individuals	<b>100% World Fund</b> or 100% DDF or 100% Endowed/Named
B***	Rotary Centers for International Studies (Fellowships)	US\$50,000	US\$120,000	Peace Fellows	<b>100% World Fund</b> or 100% Endowed/Named
--	PolioPlus	None	None	WHO, UNICEF, National PP Committees	100% PP Fund

\* Award Amount – amount of funds from the World Fund, Permanent Fund earnings and named gifts to support a project. It does not include DDF and/or new cash.

\*\* Examples include, but not limited to, smaller humanitarian, education, scholarships, and other projects/activities.

\*\*\* Type B Grant proposals will be analyzed for sustainability, measurability, and stewardship (competitive basis)

## APPENDIX E

### Transition Plan for New Grant Model (Decision 118)

LEGEND:	PHASE 1: PILOT PREPARATION AND SUPPORT	PHASE 2: PILOT IMPLEMENTATION	PHASE 3: NEW GRANT MODEL GLOBAL IMPLEMENTATION			
CURRENT PROGRAM / NEW GRANT TYPE	July 2008	July 2009	July 2010	July 2011	July 2012	July 2013
	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13
A & B GRANTS	TRUSTEES, RI BOARD APPROVE PLAN	SELECT, TRAIN, QUALIFY PILOT DISTRICTS  EDUCATE DGES ON NEW GRANT MODEL THAT WILL BE FUNDED BY NEXT YEAR'S APF GIVING	BEGIN AWARDING GRANTS TO PILOT DISTRICTS	AWARD GRANTS TO PILOT DISTRICTS	AWARD GRANTS TO PILOT DISTRICTS  EVALUATE PILOT; ADJUST GRANT MODEL; QUALIFY & TRAIN ALL DISTRICTS	BEGIN AWARDING NEW GRANTS WORLDWIDE  CLOSE OUT OLD PROGRAMS
Group Study Exchange					LAST YEAR (USE TYPE A OR B GRANTS IN FUTURE)	CLOSE OUT OLD PROGRAM AWARDS
<i>Rotary Professional Training Teams™</i>			BEGIN AWARDING TYPE B GRANTS FOR <i>ROTARY PROFESSIONAL TRAINING TEAMS™</i>	CONTINUE AWARDING GRANTS	CONTINUE GRANTS, EVALUATE PILOT, ADJUST, TRAIN	BEGIN AWARDING GRANTS FOR <i>ROTARY PROFESSIONAL TRAINING TEAMS™</i>
Academic-Year Ambassadorial Scholarships					LAST YEAR (USE TYPE A OR B GRANTS IN FUTURE)	CLOSE OUT OLD PROGRAM AWARDS
<i>Rotary Scholars™</i>			BEGIN AWARDING TYPE B GRANTS FOR <i>ROTARY SCHOLARS™</i>	CONTINUE AWARDING PILOT GRANTS	CONTINUE GRANTS, EVALUATE PILOT, ADJUST, TRAIN	BEGIN AWARDING GRANTS FOR <i>ROTARY SCHOLARS™</i>
Multi-Year Ambassadorial Scholarships*			LAST YEAR (USE TYPE A GRANTS IN FUTURE)	CLOSE OUT OLD PROGRAM AWARDS		

\* Note that these existing Foundation programs will be phased/closed out globally during the proposed three-year pilot. These types of activities can continue to be funded via Type A Grants when implemented.

## APPENDIX E

### Transition Plan for New Grant Model (Decision 118)

<b>LEGEND:</b>	<b>PHASE 1: PILOT PREPARATION AND SUPPORT</b>	<b>PHASE 2: PILOT IMPLEMENTATION</b>	<b>PHASE 3: NEW GRANT MODEL GLOBAL IMPLEMENTATION</b>			
<b>CURRENT PROGRAM / NEW GRANT TYPE</b>	<i>July 2008</i> 2007-08	<i>July 2009</i> 2008-09	<i>July 2010</i> 2009-10	<i>July 2011</i> 2010-11	<i>July 2012</i> 2011-12	<i>July</i> 2012-13

Cultural Ambassadorial Scholarships*			LAST YEAR (USE TYPE A GRANTS IN FUTURE)	CLOSE OUT OLD PROGRAM AWARDS		
Rotary Grants for University Teachers*			LAST YEAR (USE TYPE A GRANTS IN FUTURE)	CLOSE OUT OLD PROGRAM AWARDS		
Rotary Centers for International Studies in peace and conflict resolution		ABSORB ROTARY PEACE & CONFLICT STUDIES PROGRAM				BEGIN AWARDING GRANTS FOR ROTARY WORLD PEACE FELLOWS™
Rotary Peace & Conflict Studies (pilot)	LAST YEAR (INTEGRATE INTO ROTARY CENTERS PROGRAM)					
District Simplified Grants					LAST YEAR (USE TYPE A GRANTS IN FUTURE)	CLOSE OUT OLD GRANTS
			BEGIN AWARDING TYPE A GRANTS	CONTINUE AWARDING TYPE A GRANTS	CONTINUE GRANTS, EVALUATE PILOT, ADJUST, TRAIN	BEGIN AWARDING TYPE A GRANTS

\* Note that these existing Foundation programs will be phased/closed out globally during the proposed three-year pilot. These types of activities can continue to be funded via Type A Grants when implemented.

## APPENDIX E

### Transition Plan for New Grant Model (Decision 118)

<b>LEGEND:</b>	<b>PHASE 1: PILOT PREPARATION AND SUPPORT</b>	<b>PHASE 2: PILOT IMPLEMENTATION</b>	<b>PHASE 3: NEW GRANT MODEL GLOBAL IMPLEMENTATION</b>
	<i>July 2008</i>	<i>July 2009</i>	<i>July 2010</i>
	<i>July 2011</i>	<i>July 2012</i>	<i>July</i>
<b>CURRENT PROGRAM / NEW GRANT TYPE</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>
			<b>2010-11</b>
			<b>2011-12</b>
			<b>2012-13</b>

Matching Grants					<b>LAST YEAR (USE TYPE A OR B GRANTS IN FUTURE)</b>	<b>CLOSE OUT OLD GRANTS</b>
			<b>BEGIN AWARDING TYPE A GRANTS &amp; CLUB/DISTRICT DEVELOPED B GRANTS, BEGIN DESIGN OF TRF/NGO PACKAGED B GRANTS</b>	<b>CONTINUE AWADING TYPE A GRANTS &amp; CLUB/DISTRICT DEVELOPED B GRANTS, BEGIN AWARDING TRF/NGO PACKAGED B GRANTS</b>	<b>CONTINUE GRANTS, EVALUATE PILOT, ADJUST, TRAIN</b>	<b>BEGIN AWARDING TYPE B GRANTS FOR AREAS OF FOCUS PROJECTS OR ACTIVITIES</b>
3-H (Health, Hunger and Humanity) Grants*			<b>LAST YEAR (USE A OR B GRANTS IN FUTURE)</b>	<b>CLOSE OUT OLD GRANTS</b>		
			<b>BEGIN AWARDING TYPE A GRANTS &amp; CLUB/DISTRICT DEVELOPED B GRANTS, BEGIN DESIGN OF TRF/NGO PACKAGED B GRANTS</b>	<b>CONTINUE AWADING TYPE A GRANTS &amp; CLUB/DISTRICT DEVELOPED B GRANTS, BEGIN AWARDING TRF/NGO PACKAGED B GRANTS</b>	<b>CONTINUE GRANTS, EVALUATE PILOT, ADJUST, TRAIN</b>	<b>BEGIN AWARDING TYPE B GRANTS FOR AREAS OF FOCUS PROJECTS</b>
Volunteer Service Grants*			<b>LAST YEAR (USE TYPE A GRANTS IN FUTURE)</b>	<b>CLOSE OUT OLD GRANTS</b>		
Disaster Recovery Grants*			<b>LAST YEAR (USE TYPE A GRANTS IN FUTURE)</b>	<b>CLOSE OUT OLD GRANTS</b>		

\* Note that these existing Foundation programs will be phased/closed out globally during the proposed three-year pilot. These types of activities can continue to be funded via Type A Grants when implemented.

## **APPENDIX F**

### **Revisions to Approved 2007-08 Future Vision Implementation Plan (Decision 119)**

- July – Aug 2007 Future Vision Subcommittees and Secretariat Staff Teams finalize goal impact statements and draft preliminary action plans in collaborative effort. Subcommittees and teams identify alternatives for the following:
1. Grant Structure for the future
  2. Business Operations Structure for the future
  3. Technology Utilization Structure for the future
  4. TRF Recognition Plan for the future
  5. Alliance/Partner Model for the future
  6. Distributable Funds Model for the future
- Aug 2007 Future Vision Committee:
1. receives and reviews final goal impact statements from staff teams
  2. receives/reviews draft action plans from staff teams and provides feedback for revisions
  3. develops initial draft of program changes presented by FVC subcommittees
  4. develops draft of TRF Scorecard identifying key performance indicators the Trustees and management will monitor and evaluate
  5. identifies potential impacts on budget development
  6. develops draft of transition plan
  7. develops draft communication, training, and feedback plans
  8. drafts alternatives for
    - a. Grant Structure for the future
    - b. Business Operations Structure for the future
    - c. Technology Utilization Structure for the future
    - d. TRF Recognition Plan for the future
    - e. Alliance/Partner Model for the future
    - f. Distributable Funds Model for the future
- Sep 2007 Staff teams finalize action plans based on feedback from Future Vision Committee.
- Oct 2007 Future Vision Committee:
1. finalizes action plans, program changes, and draft transition plan
  2. finalizes communication, training, and feedback plans
  3. identifies budget development resources and requirements
  4. initiates first implementation steps
  5. finalizes recommendations for trustee consideration for
    - a. Grant Structure for the future
    - b. TRF Recognition Plan for the future
    - c. Alliance/Partner Model for the future
    - d. Distributable Funds Model for the future\
  6. International Assembly 2008 plans/Rotary Zone Institutes
  7. Preliminary budget discussion
  8. Draft preliminary recommendations for trustee consideration for
    - a. Business Operations Structure for the future
    - b. Technology Utilization Structure for the future

- October 2007 Future Vision Committee and general secretary reports to trustees:
1. final action plans, draft transition plan, and impact statements
  2. update on the communication, training, and feedback plans
  3. initial budget development resources and requirements
  4. progress and status of first implementation steps
  5. final recommendations for
    - a. Grant Structure for the future
    - b. Preliminary Business Operations Structure for the future
    - c. Preliminary Technology Utilization Structure for the future
    - d. TRF Recognition Plan for the future
    - e. Alliance/Partner Model for the future
    - f. Distributable Funds Model for the future
  6. RI Board approval
  7. Prepare for International Assembly 2008/Rotary Institutes

Trustees conduct a strategic review of the Future Vision Plan

- Jan/Feb 2008 Future Vision Committee
1. refines and finalizes action plans and final recommendations based on feedback from trustees, if necessary
  2. finalizes full transition plan
  3. finalizes communication and, training, ~~and feedback~~ plans
  4. budget preparation
  5. prepare presentation for International Institute at Los Angeles Convention

Apr 2008 Future Vision Committee and general secretary provide trustees

1. refined action plans and recommendations for the pilot phase, if necessary
2. refined complete-transition plan with major implementation steps for adoption
3. updated final-communication and, training, ~~and feedback~~ plans
4. projected budget implications for consideration approval

Trustees conduct a strategic review of the Future Vision Plan and the 2008-09 Timeline and Schedule

Jun 2008 On behalf of the Future Vision Committee, the general secretary provides an update to trustees on implementation of April 2008 decisions. Trustees conduct strategic review of Future Vision Plan.

## **APPENDIX G**

### **The Rotary Foundation Future Vision Plan Strategic Overview of Implementation Plan 2008-2012 (Decision 119)**

#### Defined Responsibilities in the Future Vision Plan Implementation

- Board of Directors of Rotary International (Board)

At least annually, the Board shall receive a report from the Trustees on the status<sup>1</sup> during the Future Vision Plan pilot phase (July 2008 – June 2012). The Board will be requested to provide feedback and consider the plan's continuation.

- Board of Trustees of The Rotary Foundation of Rotary International (Trustees)

At least semi-annually, the Trustees will receive a status report from the Future Vision Committee and the general secretary on the Future Vision Plan. The Trustees will consider changes or adjustments to the plan as recommended by the FVC or general secretary.

- Chair of the Board of Trustees (TRF chairman)

As necessary, TRF chairman will advise and counsel the general secretary and the FVC on the status of the Future Vision Plan and provide feedback. TRF chairman will also coordinate selection of pilot districts in consultation with the general secretary.

- Future Vision Committee of The Rotary Foundation (FVC)

The FVC will monitor the detail implementation of the pilot phase of the Future Vision Plan, report its findings to the Trustees in collaboration with the general secretary, and make recommendations on necessary adjustments to the Trustees to assure successful implementation of the Future Vision Plan

- General Secretary of Rotary International (General Secretary)

The General Secretary, or his designee, will implement, monitor, and report on the status of the pilot phase and desired outcomes, including selection and approval of the pilot districts in consultation with the Trustee chair. The general secretary, in consultation with TRF chairman, is authorized to make immediate adjustments to the Future Vision Plan if critical aspects of the plan are determined to be unsuccessful and immediately report actions to the Trustees and the FVC. The general secretary will report at least semi-annually to the Trustees on the status of the plan.

#### General Overview of Timeline and Tasks (details in Pilot Calendar)

<b>Timeline</b>	<b>Tasks</b>
Jul / Aug 2008	General secretary defines and implements operational details to support the Future Vision Plan as approved by Trustees and Board
Sep 2008	FVC meets to review deliverables for operational details to support the Future Vision Plan pilot phase. Deliverables include preliminary pilot district application and selection results; business cycles; grant application processes; defined criteria in competitive grant

<sup>1</sup> For purpose of this document, status is defined as including, but not limited to, a) progress and achievements based on the approved indicators of success; b) challenges and lessons learned; c) adjustments; d) impacts (financial, operational, technology); e) related Rotarian feedback; and f) other relevant information about the Future Vision Plan

	processes and expectations; stewardship procedures; final grant eligibility and criteria; refined operational, financial, and technology impacts for 2009 – 2012; marketing, education, and communication strategies; proposed district committee structure for new grant model; scorecard / success measures for pilot phase and Future Vision Plan priorities and goals; names for new grant activities, 2009 International Assembly presentation and others
Oct 2008	Trustees receive Future Vision Committee report, update on pilot application process; list of districts selected for pilot; conduct strategic review of Future Vision Plan; finalize pilot phase implementation plan
Dec 2008/Jan 2009	If required after October 2008 Trustees meeting (determined by FVC Chair in consultation with general secretary), the FVC meets via telephone / videoconference or at International Assembly to conduct strategic review of Future Vision Plan status, progress, challenges, lessons learned, and other critical aspects.
Jan 2009	If necessary, Trustees receive general secretary report on status and progress of pilot phase implementation plan
Mar 2009	FVC meets to conduct strategic review of Future Vision Plan status, progress, challenges, lessons learned, and other critical aspects
Apr 2009	Trustees receive Future Vision Committee report; conduct strategic review of Future Vision Plan; make final adjustments to the implementation plan as necessary for pilot phase
Jun 2009	Board and Trustees receive final report from general secretary on status and progress of planning the pilot phase implementation for the Future Vision Plan prior to start of pilot phase year one
Mar and Sep 2009, 2010, 2011, 2012	FVC meets semi-annually (and via telephone/videoconference or other alternative every two months) to gain understanding of pilot phase evaluation results; conducts strategic review of the Future Vision Plan; and reports to Trustees
Oct 2009, 2010, 2011	Trustees receive report on Future Vision plan pilot phase achievements, impacts, challenges, and lessons learned—updated final evaluation results due to Trustees in Oct 2011
Nov 2009, 2010, 2011	Board receives updates from Trustees on strategic review of pilot phase of Future Vision Plan
Apr 2010, 2011, 2012	Trustees receive general secretary report on Future Vision plan pilot phase achievements, impacts, challenges, and lessons learned.

## APPENDIX H

### Existing TRF Programs and Activities Transition to New Grant Structure (Decision 120)

CURRENT PROGRAM	CORE ACTIVITY TO CONTINUE	Type A*	Type B*
Group Study Exchange	Fund cultural and vocational exchanges	<p style="text-align: center;"><b>YES</b></p> <p><i>Example*:</i> District 1234 has comprised a team of three physicians to travel to the Rotary Club of Lima, Peru to participate in a medical mission for one week with local physicians from the RC of Lima.</p>	<p style="text-align: center;"><b>YES (Club &amp; District Developed and Packaged)</b></p> <p><i>Example* Club and District Developed:</i> District 1234 in Kenya has a group of four civil engineers who will be going to District 5678 in Canada to train on the construction and distribution of bio-sand water filters. Both districts work together to submit a Water and Sanitation Grant application to TRF to cover airfare and travel related expenses.</p> <p><i>Example* Packaged:</i> District 1234 submitted an application for a package grant under the health area of focus to allow a group of seven 45-60 year old emergency response professionals with a Rotarian Team Leader to travel to Kenya (in partnership with a NGO Doctors without Borders), where the team will join similar ones being sponsored by five other districts around the world.</p>
Rotary Centers for International Studies	Fund mid-career professionals with a masters degree in a field related to peace studies and conflict resolution	<p style="text-align: center;"><b>NO</b></p> <p><i>Why:</i> Spaces are only reserved at Rotary Centers for Rotary World Peace Fellows</p> <p><b>NOTE:</b> The Districts could fund a professional with a Masters Degree with Type A funding but it could not be in conjunction with a current center. Additionally, it would be very difficult to achieve without TRF support.</p>	<p style="text-align: center;"><b>YES (Packaged)</b></p> <p><i>Example:</i> District 8888 will submit an application for a healthcare professional to provide medical care and training to the poor in war torn countries and who is pursuing a career in international public health.</p>

Cultural Ambassadorial Scholarships	Short term language training for students	<b>YES</b> <i>Example:</i> District 5678 will fund a candidate's semester of French language studies in Senegal, as the candidate is pursuing an undergraduate degree in African Studies and Social Development.	<b>NO</b> <i>Why:</i> Cultural scholarships do not fall into the areas of focus. Not cost effective as compared with other ambassadorial opportunities. There is currently a low demand for these types of scholarships (15% of total ambassadorial scholarships).
Multi-Year Ambassadorial Scholarships	Post graduate degree or certificate for students for two years	<b>YES</b> <i>Example:</i> District 3333 in France will fund a student to study Natural and Physical Sciences & Mathematics for two years at University of Istanbul.	<b>NO</b> <i>Why:</i> Sustainability and measurable global impact are questionable and area of focus not required. Limited demand (only 13% of ambassadorial scholarships fall under this category) for program.
Academic-Year Ambassadorial Scholarships	Fund university students	<b>YES</b> <i>Example:</i> District 5678 has chosen a scholar to study at The Pontificia Universidad Católica de Chile in Santiago, Chile. They have arranged the study with the school in Chile and picked the scholar by a district level competition between clubs.	<b>YES (Club &amp; District Developed and Packaged)</b> <i>Example Club and District Developed:</i> The Rotary Club of Evanston selected a student to study maternal health care in Australia at the University of Sydney. They have submitted an application in conjunction with the Rotary Club of Parramatta to TRF to fund a one year study abroad program for their candidate.  <i>Example Packaged:</i> District 1234 submits an application for a candidate under the health area of focus who has received acceptance to the London School of Hygiene and Tropical Medicine for a one year Master's Program. The Scholar will join 4 other scholars and will benefit from tuition discounts, prearranged housing and customized career advising, packaged by TRF in cooperation with the university and host Rotarians.
Rotary Grants for University Teachers	University educators	<b>YES</b> <i>Example:</i> District 1111 will fund a teacher from USA to teach business and entrepreneurship in Guadalajara, Mexico for 4 months.	<b>NO</b> <i>Why:</i> Limited demand for program. Has not attracted any major gifts to Perm Fund and sustainability, measurable global impact are questionable. Area of focus not required.

\*All examples are for informational purposes only. Complete criteria have not yet been identified so the examples provided can be used as a guide for possible ways in which activities can be undertaken in the new grant structure.

Regional Scholar Seminar Grants	Multi-district orientation seminars to Rotary Scholars, Rotary World Peace Fellows and Rotary Professional Training Teams	<b>YES</b> <i>Example:</i> District can use funds to help underwrite Regional Orientation Seminars	<b>YES</b> <i>Example:</i> Zones 1 and 2 plan a multidistrict orientation seminar for Rotary scholars, Rotary World Peace Fellows and Rotary Professional Training Teams. <b>NOTE:</b> These individuals use part of their grant funding, included in the initial scholarship/Professional Training, to attend seminars—there would not be a distinct grant for this purpose.
District Simplified Grants	Support short term local and international humanitarian and service projects	<b>YES</b> <i>Example (local):</i> District 7899 in Australia will increase access to library services for low-income children and enable foster parents to borrow appropriate books to assist children who are among the most vulnerable and disadvantaged. <i>Example (intl):</i> District 5555 (Scotland) will ship 30 sets of Junior Encyclopedias to schools in Thailand	<b>NO</b> <i>Why:</i> Sustainability, measurable global impact, international partnership and area of focus not required.
Matching Grants	Two or more partners funding international humanitarian projects	<b>YES</b> <i>Example:</i> The RC of Arizona will provide textbooks to schools and libraries in Livingston, Zambia.	<b>YES (Club &amp; District Developed and Packaged)</b> <i>Example Club and District Developed:</i> District 1234 (India) will partner with RC Illinois (USA) to submit an application under the Water Area of focus to provide water wells, a water purification system and a water sanitation plant to a rural community outside of Mumbai. <i>Example Packaged:</i> RC of India, District 1234 works with a TRF packaged project under the Water area of focus to install water wells in a rural area outside of Agra. They are working with TRF's corporate partner WaterAid. The package uses Rotarian volunteerism for the clean water campaign and local buy-in while WaterAid digs the wells.
3-H Grants	Clubs/district from two different countries partner to implement long term humanitarian development projects that are self sustaining and build the capacity of communities to	<b>NO</b> <i>Why:</i> 3-H Grants require Sustainability, international partnership, capacity building with an integrative approach which is not	<b>YES (Club &amp; District Developed and Packaged)</b> <i>Example Club and District Developed:</i> District 6555 (Canada) will partner with the RC of Accra Metro (Ghana) to submit an application under Water area of focus to install 180 water wells and manually-operated

\*All examples are for informational purposes only. Complete criteria have not yet been identified so the examples provided can be used as a guide for possible ways in which activities can be undertaken in the new grant structure.

	become self reliant.	required in Type A. NOTE: Districts may choose to work with other districts in collaborating on a long-term, sustainable Humanitarian Project with their Type A funds. However, this is very difficult to achieve without TRF support.	water pumps to reduce the transmission of infectious diseases in Tamale, Ghana. <i>Example Packaged:</i> RC of Honduras, District 9876 works with a TRF packaged project under the Water area of focus to train technicians in water purification systems promote community-based education campaigns about the importance of drinking non-contaminated water in Honduras. They are working with TRF's corporate partner Oxfam. The package includes participation from local Rotarians to promote the education campaign and Oxfam will provide water purification training.
Volunteer Service Grants	Fund international travel related expenses for Rotarians and Rotarian spouses to provide direct service or plan a humanitarian project in a community in need	<b>YES</b> <i>Example:</i> To fund travel expenses for Rotarian Smith from the Netherlands to provide dental services for four weeks at the Kilimambogo Dental Clinic in Kenya	<b>NO</b> <i>Why:</i> Sustainability, measurable global impact and area of focus not required for VSG.
Disaster Recovery	Accept contributions to assist with long term disaster recovery projects resulting from a significant natural disaster	<b>YES</b> <i>Example:</i> District leaders in 3220 will purchase books, desks and computers for 10 new schools built after the tsunami in Sri Lanka (flow through cash contributions no longer collected, funds may be sent directly to clubs and districts accounts established in affected area or available DDF in Type A can be used to fund disaster recovery activities)	<b>NO</b> <i>Why:</i> Measurable global impact, international partnership and area of focus not required.

\*All examples are for informational purposes only. Complete criteria have not yet been identified so the examples provided can be used as a guide for possible ways in which activities can be undertaken in the new grant structure.

## APPENDIX I

### THE ROTARY FOUNDATION CENTENNIAL HISTORY BOOK GUIDING CONCEPTS (Decision 131)

The following concepts are structured to guide the committee in the design of the process that will produce a book which presents the development and history of the first one-hundred years of The Rotary Foundation. It is recognized that there may be some modification of these concepts as the committee works with the writer, editor and Trustees throughout the process.

**Overall concept:** The book will interweave the history, stories and achievements in a contemporary look at the programs of The Rotary Foundation. It will provide an accounting or “reckoning” of the past 100 years as TRF embarked on a quest for world peace through educational and humanitarian programs addressing the world needs in the areas of education, health and poverty. Today, after an investment of two billion dollars and the efforts of volunteers worldwide, is the goal being achieved? The book will be aimed at bolstering Rotarian convictions that TRF is a good investment.

1. The book and any supplemental elements will be a free standing compendium of the first 100 years of history and development of The Rotary Foundation. It may contain some material similar to that contained in other narrations of Rotary International history to include the RI Centennial book and the PolioPlus books that have here-to-fore been produced.
2. Primary Audience – The Rotarians of the world.
3. Secondary Audiences – The partners of The Rotary Foundation of Rotary International such as NGO’s and foundations, governmental entities
4. Role of the committee:
  - A. Select writer
  - B. Develop budget
  - C. Oversee design
  - D. Develop conceptual plan
  - E. Develop research design
  - F. Review copy and photos
  - G. Develop marketing plan

## **APPENDIX J**

### **Zone Challenge Coordinator Role and Responsibilities (Decision 133)**

The role of the Zone Challenge Coordinator has been established to provide additional leadership and foster fundraising activities at the district and club level toward the achievement of Rotary's US\$100 Million Challenge.

The Zone Challenge Coordinator is responsible for promoting and supporting the solicitation of gifts to Rotary's US\$100 Million Challenge in assigned territories. Identifying and soliciting gifts at the zone level will be an integral component of successfully meeting Rotary's US\$100 Million Challenge over three years from 1 January 2008 until 31 December 2010. This fundraising effort, however, should not detract from gifts routinely made to the Annual Programs Fund and the Permanent Fund.

The Zone Challenge Coordinator reports to a Regional Rotary Foundation Coordinator (RRFC) and provides a communication link between Major Gift advisors, Annual Programs Fund strategic advisors, district leadership (district governors, district governors-elect, assistant governors, district Rotary Foundation committee chairs, PolioPlus subcommittee chairs, Annual Giving subcommittee chairs, and Planned and Major Gifts subcommittee chairs), and Rotary Foundation staff for purposes of fundraising for Rotary's US\$100 Million Challenge.

The term of appointment for each Zone Challenge Coordinator shall be three years, subject to an annual performance review.

Under the leadership of the RRFC, the Zone Challenge Coordinator shall:

- Lead by example through a major gift or pledge to Rotary's US\$100 Million Challenge, according to his or her own financial capacity.
- Assist RRFCs in promoting gifts to Rotary's US\$100 Million Challenge at Rotary Institutes, President-Elect Training Seminars, Foundation Seminars, and other Rotary events as requested.
- Train and work closely with district leadership on an ongoing basis to support the promotion of Rotary's US\$100 Million Challenge.
  - Create awareness of and promote participation in the Challenge at club, district and zone meetings.
  - Assist clubs and districts in setting enhanced fund development goals, submitting these goals to the Foundation, and providing strategies for goal achievement.
  - Encourage clubs (including Rotaract and Interact clubs) to organize community oriented events with the goal of raising a minimum of US\$1,000, for each of the next three years, to contribute to the Challenge. Any clubs that wish to contribute more than the minimum goal should be encouraged to do so.
  - Encourage the family of Rotary (e.g. Foundation Alumni and Alumni Associations, Rotary Fellowships, Rotary Action Groups) to participate in the Challenge through their own fundraising efforts.
  - Encourage 2007-08 District Governors and Foundation chairs to give any unused DDF to PolioPlus Partners to help match the Challenge. All DDF contributions to PolioPlus Partners from 1 December 2007 – 30 Jun 2008 will count towards the Challenge.
  - Encourage 2008-09, 2009-10 and 2010-2011 District Governors and Foundation committees to designate twenty percent (20%) of their DDF to help match the Challenge. Those districts that are able to exceed 20% of their DDF to contribute to the Challenge are encouraged to do so.
  - Encourage new members and clubs who have joined Rotary since 1 July 2005 to make contributions to the Challenge for three years.
  - Seek at least one major gift to the Challenge per district in conjunction with district leadership, the Major Gifts advisor and the Annual Programs Fund Strategic advisor.
  - Encourage districts to identify, cultivate, and solicit at least five (5) major gift prospects for PolioPlus every year for the three years of the Challenge.
  - Plan cultivation and stewardship events for important Foundation supporters.

- In tandem with the Major Gifts advisor and Annual Programs Fund Strategic advisor, identify, cultivate and solicit gifts to Rotary's US\$100 Million Challenge, with an emphasis on gifts of US\$10,000 or more.
- Monitor monthly fundraising progress in assigned territories and provide support and strategies to clubs and districts in meeting or exceeding established goals.
- Provide regular progress reports to RRFCs and Foundation staff as requested.

## **APPENDIX K**

### **Amendments to *The Rotary Foundation Code of Policies* (Decision 140)**

#### 9.010.1. Standard Humanitarian Grant Policies

##### 1. Requirements

All grants from The Rotary Foundation must

- a) promote active and personal participation of all Rotarians involved in the implementation of the project
- b) assist in the development of stronger Rotary networks as clubs from different communities and/ or nations work together to implement projects that have been initiated by a Rotary club in a project location. Projects which receive TRF support should satisfy the real humanitarian needs of the receiving community
- c) not involve the establishment of a permanent foundation, trust, or permanent interest-bearing account. Grant projects can involve the establishment of a revolving loan fund, but must include training and detailed information regarding recipient payback schedules
- d) not directly benefit a Rotarian; an employee of a club, district or other Rotary entity, or of Rotary International, or a spouse, lineal descendant (child or grandchild by blood or legally adopted child), a spouse of a lineal descendant, or an ancestor (parent or grandparent by blood) of any living Rotarian or Rotary employee
- e) not duplicate any existing Foundation or other Rotary-sponsored programs
- f) exclude any liability to The Rotary Foundation or to Rotary International except for the amount of the grant
- g) be properly submitted, thorough, and fully completed; If these conditions are not met, the application will be returned with explanation
- h) be consistent with the criteria, procedures, and policies of the Polio Plus program and the World Health Organization for projects involving vaccines and immunizations
- i) provide a publicity plan for grants received above 25,000USD
- j) not be used to reimburse clubs/districts for projects already undertaken and in progress, an existing project, activities primarily sponsored by a non-Rotary organization, or for projects that are already completed. The Foundation will only fund projects that have been reviewed and approved by the Trustees of The Rotary Foundation prior to their initiation
- k) not be used to promote a particular political or religious viewpoint
- l) not be used to unfairly discriminate based on race, ethnicity, gender, language, religion, political or other opinion, national or social origin, property, or birth or other status

2. Grant fund limitations

Grant funds cannot be used

- a) for purchase of land and buildings. If the grant depends upon the construction of a building, the construction must be funded by additional (that is non-matched) club/district funds or funded by a cooperating organization. The Foundation will not release grant funds until such construction is completed
- b) for construction of any structure in which individuals live, work or engage in any gainful activity such as buildings, containers, and mobile homes or structures where individuals carry out any type of activity including manufacturing, processing, maintenance and/or storage
- c) for renovation of structures, including the provision of new services or upgrade of utilities (i.e. - electrical & plumbing), in which individuals live, work or engage in any gainful activity such as buildings, containers, and mobile homes or structures where individuals carry out any type of activity including manufacturing, processing, maintenance and / or storage
- d) for salaries, stipends or honorariums for an individual or individuals working for a cooperating organization or beneficiary
- e) to support the operating or administrative expenses of any organization
- f) for post-secondary education activities, research, or personal or professional development
- g) for excessive support of any one beneficiary, cooperating organization, or project
- h) for international travel expenses of any kind except where expressly permitted
- i) as a contribution to The Rotary Foundation or as a contribution for any Humanitarian Grant
- j) to promote a particular political or religious viewpoint
- k) to unfairly discriminate based on race, ethnicity, gender, language, religion, political or other opinion, national or social origin, property, or birth or other status

## **APPENDIX L**

### **Amendments to *The Rotary Foundation Code of Policies*, section 9.010.5.2. (Decision 149)**

#### 9.010.5.2. Expectations for Being Current and Compliant with Reporting Requirements

An important component of effective stewardship is the preparation and submission of timely and accurate grant reports. Districts and their member Rotary clubs are expected to be consistently 100% current and compliant with reporting requirements. If a district is less than 70% current and compliant with reporting requirements (for district and member Rotary club sponsored grants) on two consecutive semi-annual reporting analysis reports, the district and its member Rotary clubs will be suspended until reporting compliance is once again achieved.

The general secretary will provide a semi-annual report for World Reporting to be presented at their October and April meetings. All districts will be notified of their percentages following the October and April meetings. On the first occasion of a district being less than 70% current and compliant with reporting a warning notice will be sent. If a district is less than 70% current and compliant and has more than one grant overdue on reporting in both October and April of the same Rotary year when the next analysis is conducted, the general secretary will suspend the district and its member Rotary clubs from participating in the Humanitarian Grants Program and will send notice of such to the district leaders who will inform Rotary clubs of the suspension. Such suspension will remain in effect until the district and its member clubs are at least 90% current and compliant with reporting requirements and all district sponsored grants are current and compliant with reporting requirements.

## APPENDIX M

### SHARE Program Options (Decision 158)

**Contribution Year 2007-08**

**Program Year 2010-11**

<b>HUMANITARIAN GRANTS PROGRAM</b>	
Matching Grant Sponsor Portion	any amount as long as amount matched per grant is US\$5,000 minimum and US\$150,000 maximum
District Simplified Grant	any amount/maximum of 20% of DDF from Annual Programs Fund giving three years prior
3-H Grant Sponsor Portion	any amount/contribution must equal not less than 10% of the grant award up to US\$30,000 maximum
<b>POLIOPLUS</b>	
PolioPlus Partners	any amount
<b>EDUCATIONAL PROGRAMS OPTIONS</b>	
Academic-Year Ambassadorial Scholarship	US\$25,000
Send Additional Group Study Exchange (GSE) Team	US\$13,000
Send Additional Neighboring Country GSE Team	US\$7,000
<b>DONATION OPTIONS</b>	
World Fund	any amount
PolioPlus	any amount
Permanent Fund	any amount
3-H Grant program budget	any amount
Rotary Centers for International Studies	any amount
Scholarships Fund Pool for Low-Income Countries	any amount
<b>DONATIONS TO OTHER DISTRICTS</b>	
Academic-Year Ambassadorial Scholarship to another Rotary district	US\$25,000
Additional Group Study Exchange (GSE) Team for another Rotary district to send	US\$13,000
Additional Neighboring Country GSE Team for another Rotary district to send	US\$7,000
<b>PROGRAM ENHANCEMENTS</b>	
GSE Language Training subsidy	any amount
GSE Team Orientation	up to US\$1,000
Send Additional GSE Team Member	US\$3,000
Send Additional Team Member for Neighboring Country GSE	US\$2,000

## **APPENDIX N**

### **INVESTMENT GUIDELINES Corporate Gifts for Polio Eradication (Decision 162)**

#### **Investment Objective**

The investment objective is to ensure the safety of principal while providing the necessary liquidity to meet payment requirements for the eradication of polio.

#### **Allocation of Assets**

Due to the short time horizon of these funds and the importance of preserving existing assets, 100% of the Fund's assets will be invested in fixed income securities.

#### **Investment Guidelines**

Depending on the amount of the gift and the spending requirements, the funds may be invested in Dreyfus Institutional Cash Advantage Fund. Otherwise, the funds will be invested in a separate account in accordance with the following guidelines.

#### *Quality*

- With respect to commercial paper and other short-term obligations, investments and reinvestments shall be limited to obligations rated (or issued by an issuer that has been rated) at the time of purchase in a "Tier One" rating category by the nationally recognized statistical rating organizations ("NRSROs").
- With respect to bonds, investment and reinvestment shall be limited to obligations rated at the time of purchase AAA by Moody's, Standard & Poors, or Fitch.
- With respect to money market funds, the average quality of the holdings must be in the top two rating categories.
- Repurchase agreements must be 100% collateralized with direct U.S. government securities.

#### *Diversification*

- The Fund is to be broadly diversified so as to limit the impact of large losses in individual investments of the portfolio.
- A minimum of 50% will be invested in U.S. Government and Agency issues and U.S. Government money market funds.
- Total holdings of any one issue may not exceed 5% of the market value of the portfolio.
- With the exception of U.S. Government and Agency issues, total holdings of any one sector may not exceed 25% of the market value of the portfolio.

#### *Maturity*

The funds will be duration matched within +/- 0.1 years to the duration of the payment stream at all times.

#### *Restrictions*

- Mortgage pass-through securities are not permitted.

#### **Control Procedures**

The investments will be reviewed monthly to assess whether investment guidelines are being met.

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\* Filed only with the official copy of these minutes.

**X-4. Potential Supplemental Grant from the Bill and Melinda Gates Foundation**

**DECISION:** The Trustees

1. thank the Bill and Melinda Gates Foundation for the preliminary notification of a supplemental grant to The Rotary Foundation for polio eradication activities;
2. thank the team of Rotary senior leaders and the general secretary for negotiating a supplemental challenge grant with the Bill and Melinda Gates Foundation for PolioPlus;
3. authorize their chairman to negotiate the terms of the grant agreement with the Bill and Melinda Gates Foundation on their behalf;
4. request the general secretary to transmit this decision to the RI Board and request the RI Board to accept the terms of the supplemental grant;
5. upon concurrence of the RI Board, request the general secretary to
  - a. make the necessary arrangements to announce the supplemental grant;
  - b. provide appropriate staff support for the supplemental grant;
6. upon finalization of the agreement with the Bill and Melinda Gates Foundation, request the general secretary to recommend any necessary changes to the 2007-08 and 2008-09 budgets;
7. due to the confidential nature of this matter, agree that this decision shall not be included in the minutes of this meeting, but shall be released as a supplement to the minutes upon the execution and announcement of an agreement with the Bill and Melinda Gates Foundation.