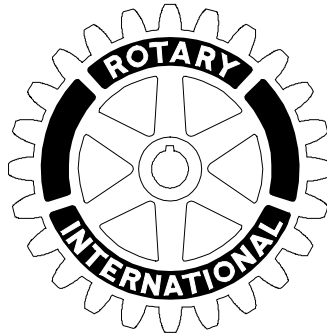


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# ROTARY INTERNATIONAL



## MINUTES

*of the*

## SEPTEMBER 2011 MEETING

*of the*

## ***BOARD OF DIRECTORS***

**GENERAL OFFICERS  
2011–12**

**President**

Kalyan Banerjee (phosphorus mfg.) One Rotary Center, 1560 Sherman Avenue, Evanston, IL 60201, USA / Rotary Club of Vapi, Gujarat, India

**Vice President**

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**President-elect**

Sakuji Tanaka, (daily goods/whlse.) One Rotary Center, 1560 Sherman Avenue, Evanston, IL 60201, USA / Rotary Club of Yashio

**Treasurer**

Elio Cerini (nongovernmental organizations) Via Brisa 7, IT-20123 Milan, Italy / Rotary Club of Milano Duomo

**Executive Committee Chair**

John Smarge (moving and storage) Santa Margherita Way, Naples, FL 34109, USA / Rotary Club of Naples

**General Secretary**

John Hewko, One Rotary Center, 1560 Sherman Avenue, Evanston, IL 60201, USA

**Other Directors**

José Antonio Antiório (education) Al. Holanda 160, Alphaville I, 06474-320 Baraeri, S.P., Brazil / Rotary Club of Osasco, S.P.

Paul Knyff (veterinary science) Zuidereinde 156 E, 1243 KN S-Graveland, The Netherlands / Rotary Club of Weesp (Vechtstreek Noord)

Kenneth R. Boyd (real estate) 515 S. Boyd Dr., Kerman, CA 93630, USA / Rotary Club of Kerman

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Yash Pal Das (automobile retail) 122 Railway Rd., Ambala, Cantt., 133 001 Haryana, India / Rotary Club of Ambala, Cantt.

Barry Matheson (management-musical performing artists) Manesjen 2, NO-2051 Jessheim, Norway / Rotary Club of Jessheim

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Kenneth W. Grabeau (industrial instrumentation) 26 Cabot Dr., Nashua, NH 03064, USA / Rotary Club Nashua West

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Kenneth M. Shuppert, Jr. (law - general practice) 201 Second Ave. S.E., Decatur, Alabama, 35601, USA / Rotary Club of Decatur

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\* Filed only with the official copy of these minutes.

# MINUTES

of the

## SEPTEMBER 2011 MEETING

### Rotary International Board of Directors

The Rotary International Board of Directors held its second meeting of the year on 26–30 September and 1 October 2011 in Evanston, Illinois, USA.

\* \* \* \* \*

Present were: President Kalyan Banerjee, President-elect Sakuji Tanaka, Vice President Noel A. Bajat, Treasurer Elio Cerini, Executive Committee Chair John C. Smarge, other directors, José Antonio Antiório, Kenneth R. Boyd, Yash Pal Das, Elizabeth S. Demaray, Kenneth W. Grabeau, Stuart B. Heal, Allan O. Jagger, Paul Knyff, Masaomi Kondo, Barry Matheson, Shekhar Mehta, Samuel F. Owori, Ju-in Park, Kenneth M. Schuppert Jr., and General Secretary John Hewko.

Alice Baehler served as secretary of the meeting with the assistance of Laura Tell and Matt Hohmann. Other staff present were David Alexander, Pete DeBerge, Peter Markos, Andrew McDonald, Michele Moiron, John Rezek, Theresa Nissen, and Janis Young. Eiko Terao and Roberto Torquato served as staff interpreters.

Under the guidance of the president, the general secretary had prepared an advance memorandum for this meeting containing items for consideration with background information and analyses. Those items, along with others initiated during this meeting, constituted the agenda of the meeting as reflected in the remainder of these minutes.

\* \* \* \* \*

#### 24. Minutes of the May and “July” 2011 Board Meetings

*Statement:* The general secretary distributed the May and “July” 2011 Board meeting minutes to each director. Director Heal noted an omission from the May minutes, and the general secretary noted an error in decision 258 of that meeting.

*DECISION:* The Board

1. amends the footnote to decision 247 of the May 2011 Board meeting minutes as follows:

Note: Before the discussion vote on this item, Director Heal informed the Board that he is a member of the board of directors of *Rotary Down Under* and would abstain from voting due to concerns about a potential conflict of interest.

2. amends point 3 of its decision 258, May 2011 as follows:

Dec. 196 General Secretary Review  
Committee: 36,000

3. approves the minutes of the May and “July” 2011 Board meetings as amended.

#### 25. Decisions by Communication

*Statement:* Since its last meeting, the Board took two decisions by communication.

*DECISION:* The Board notes that it made two decisions by communication since its “July” 2011 meeting:

**Ballot 1:** The Board, in accordance with RI Bylaws section 5.040.3., agrees that the decisions taken at its 27 May 2011 meeting shall become effective on 1 July 2011.

**Ballot 3:** The Board approves a 2011–12 budget variance of up to US\$50,000 to subsidize costs for Rotary Initiative for Africa of the Future meeting in Port Louis, Mauritius, on 6–7 November 2011.

#### 26. Ratification of Decisions Made by the President

*Statement:* As authorized, 2010–11 President Klingin-smith and 2011–12 President Banerjee took decisions on behalf of the Board during the periods 9 April through 30 June, and 1 July through 29 August, respectively.

**DECISION:** The Board ratifies the decisions shown in Appendix A made on behalf of the Board by President Klinginsmith during the period 9 April through 30 June 2011, and President Banerjee during the period 1 July through 29 August 2011.

### **27. Ratification of Decisions Made by the General Secretary**

*Statement:* As authorized, the general secretary took several decisions on behalf of the Board during the period 9 April through 29 August 2011.

**DECISION:** The Board ratifies the decisions shown in Appendix B made by the general secretary on behalf of the Board during the period 9 April through 29 August 2011.

### **28. Tentative Future Agenda**

*Statement:* Board procedures require at each meeting the submission of a tentative agenda for the next Board meeting.

**DECISION:** The Board receives the tentative agenda for its January 2012 meeting.

### **29. Report of the President**

*Statement:* President Banerjee reported on his activities, accomplishments, and concerns since the “July” 2011 Board meeting.

**DECISION:** The Board thanks President Banerjee for his report.

### **30. Report of the General Secretary**

*Statement:* The general secretary presented a report on the work at the Secretariat since the Board’s “July” 2011 meeting, and his plans for Secretariat initiatives during 2011-12.

**DECISION:** The Board thanks the general secretary for his report concerning the work at the Secretariat since the “July” 2011 Board meeting.

### **31. Report of the Treasurer**

*Statement:* Rotary Code of Policies section 29.040.7. requires the RI treasurer to report on the status of RI finances at each Board meeting.

**DECISION:** The Board thanks Treasurer Cerini for his report.

### **32. Communications from the Trustees**

*Statement:* At their May and September 2011 meetings, the Rotary Foundation Trustees took several decisions of interest to the Board.

**DECISION:** The Board

1. notes the following decisions from the May 2011 Trustees meeting:
  144. Communications from the RI Directors
  151. Joint RI and TRF Alumni Relations Function
  156. Annual Programs Fund Goal for 2011–12
  166. Low Cost Shelters
  167. Foundation Events at the 2013 RI (Lisbon) Convention
2. looks with favor upon the Foundation’s plans for activities to be held in conjunction with the 2013 RI (Lisbon) Convention;
3. notes the following decisions from the September 2011 meeting of the Trustees:
  9. Change to 2011–12 Trustee Meeting Dates
  10. Election of Officers for 2012–13
  16. Legislation to Change the Composition and Terms of the RI Board and TRF Trustees
  17. Legislation to Change the Composition of the Strategic Planning Committee
  18. Legislation to Fill a Trustee Vacancy
  19. Legislation to Change the RI Travel Policy
  20. Report on Joint Training by RRFCs with Rotary Coordinators and RPICs
  25. Future Vision Committee Report: Strategic Partnership and Packaged Global Grants
  26. Future Vision Committee Report: Rotarian Action Groups
  37. Low Cost Shelters
  49. Report of the Rotary Peace Centers Committee
  50. Potential New Rotary Peace Center
  51. Update from RI/USAID Steering Committee
  52. Joint RI/TRF Alumni Relations Function
  53. Partnership Model with other Organizations
  54. ShelterBox
  57. Report on Allegations and Litigation

61. Report of the Audit Committee: Audited Financial Statements for 2010-11 and Appointment of Auditors for 2011-12
62. Report of the Audit Committee: Secretariat Risk Advisory Committee
4. approves the joint partnership guidelines adopted by the Trustees as shown in Appendix C, and requests the general secretary to include these guidelines in the appropriate sections of the Rotary Code of Policies;
5. concurs with the Trustees' decision to finalize a strategic partnership with UNESCO-IHE;
6. authorizes its Executive Committee to review and approve, as soon as practical, an agreement with Shelterbox as a project partner;
7. agrees to renew the Memorandum of Understanding between RI/TRF and USAID for another three years, thereby delaying its expiration from 1 February 2012 to 1 February 2015;
8. terminates the Rotary Club of Quezon City North, District 3780 (Philippines), for failure to pay outstanding financial obligations to RI.

### 33. Petitions to the Board

*Statement:* The Board considered five petitions from Rotary clubs, districts, and one Rotary public image coordinator:

- from the Rotary Club of Manukau City Sunrise (New Zealand), requesting RI to inform district governors-nominee of any additional training subsidy the district will receive from RI;
- from District 4930, requesting an extension for District 4930 to reach 1,200 members by 1 July 2012, due to the effects of the Puyehue Volcano disaster;
- from District 9010 requesting that the district be moved from Zone 20B to Zone 11;
- from the Rotary Club of Bangalore Highgrounds, Karnatka, India, requesting the Board to reconsider its May 2011 decision regarding the election of the 2013-14 governor of District 3190;

- from Rotary Public Image Coordinator Charanjit Singh, requesting the Board to designate May as Rotary Public Image Month.

*DECISION:* The Board, the Executive Committee acting on its behalf, requests the general secretary to follow-through on the petitions received at this meeting in accordance with discussion at this meeting.

### 34. Updates to the Rotary Code of Policies

*Statement:* Board policy requires the general secretary, at the conclusion of each Board meeting, to review the decisions taken by the Board at that meeting and prepare a report listing the decisions that might be added to the Rotary Code of Policies. The general secretary provided suggested amendments to the Code based upon decisions taken by the Board at its May and "July" 2011 meetings.

*DECISION:* The Board, to record the decisions taken at its May and "July" 2011 meetings and previously, amends the Rotary Code of Policies as shown in Appendix D, filed only with the official copy of these minutes.

### 35. Revised Rotary Code of Policies Chapter 7

*Statement:* In decision 39, November 2010, the Board requested the general secretary to revise Rotary Code of Policies chapter 7 with the goal of reducing its length by approximately 50 percent. The general secretary presented suggested revisions for the Board's review.

*DECISION:* The Board looks with favor upon the revised Chapter 7 of the Rotary Code of Policies (Meetings), as shown in Appendix E, filed only with the official copy of these minutes, and requests the general secretary to present further reductions to Chapter 7 at its January 2012 meeting.

### 36. Presidential Goals for 2012-13

*Statement:* In decision 127, January 2011, the Board agreed that the goals for each Rotary year, as developed by the RI president-elect, shall be proposed for Board review and approval at either the first or second Board meeting in the year preceding the presidential year. President-elect Tanaka shared the following goals with the Board: 1) to promote peace in all aspects of life; 2) to continue to strengthen Rotary clubs and increase membership; and 3) to continue to enhance Rotary's public image.

**DECISION:** The Board approves President-elect Tanaka's goals as presented at this meeting.

### 37. The President's Annual Goals

*Statement:* In decision 127, January 2011, the Board agreed that the goals for each Rotary year, as developed by the RI president-elect, shall be proposed for Board review and approval at either the first or second Board meeting in the year preceding the presidential year. The general secretary noted that approval of these goals at the second Board meeting presented challenges to the Secretariat in developing materials for the International Assembly and requested the Board to approve such goals at its first meeting each year. Also, to capture the intent of Board decision 127, January 2011, the general secretary suggested policy changes with regard to yearly program emphases.

**DECISION:** The Board

1. amends its decision 127, January 2011, as follows:

#### 127. Annual RI Theme and Emphases

[text omitted]

2. the goals for each Rotary year as developed by the RI president-elect shall be ~~proposed~~ reviewed and approved at ~~either the first or second~~ Board meeting in the year preceding his or her year as president;

- ~~3. the Board will review and approve the proposed goals for the next year at its second meeting;~~

[text omitted]

2. amends the Rotary Code of Policies as shown in Appendix F.

### 38. Proposed RI Committee Structure for 2012-13

*Statement:* Rotary Code of Policies section 30.040.4. requests the president-elect to submit the proposed RI committee structure for the following Rotary year to the Board for review at its second meeting.

**DECISION:** The Board thanks President-elect Tanaka for his recommendations for RI committees in 2012-13.

### 39. Procedures for Election of Foundation Trustees

*Statement:* In decision 184, May 2011, the Board amended the Rotary Code of Policies to request future presidents-elect to nominate no fewer than twice the number of trustees to be elected and not to nominate (and the Board not to elect) any director, director-elect, or director-nominee as a trustee. In decision 185, the Board amended the Rotary Code of Policies to provide that no person shall serve at the same time as both a TRF trustee and as an RI president-elect, RI president, RI directors-elect, or RI director. At this meeting, the Board reconsidered the authority of the president-elect to decide how many individuals to nominate as trustees, and the advisability of allowing a second-year director to be considered for election as a trustee, or a trustee to serve as an RI director-elect.

**DECISION:** The Board

1. agrees that a Rotarian should not serve concurrently as a TRF trustee and RI general officer, and requests any trustee elected as RI president or RI director to resign before beginning the term as an RI officer;

2. in accordance with point one above, amends Rotary Code of Policies section 28.070.1. as follows:

#### 28.070.1. Future RI General Officers Serving as Trustees

It is not appropriate for a ~~future~~ general officer of Rotary International to serve at the same time as a Trustee of The Rotary Foundation and, therefore, the Board ~~has strongly encouraged requests~~ requests Trustees who have been elected as ~~declared by the RI president to be the RI president-nominee or a RI director-nominee~~ to resign from the TRF Board of Trustees before beginning their term as an RI officer. ~~effective immediately following the president's declaration.~~

3. rescinds its decisions 184 and 185, May 2011, and requests the general secretary to amend the Rotary Code of Policies accordingly;

4. on a one-time basis, waives the requirement of Rotary Code of Policies section 29.010.5. to elect Foundation trustees at this meeting, and agrees to elect new trustees at its January 2012 meeting.

Note: Directors Demaray, Park, and Smarge requested that their negative votes on point 2 above be recorded. Directors Demaray, Heal, Jagger, Matheson and Smarge requested that their negative votes on point 3 above be recorded.

#### 40. Board Meetings in 2012–13

*Statement:* The Rotary Code of Policies requires the Board at its second meeting to review and determine the dates and places of Board meetings for the following Rotary year. President-elect Tanaka presented his tentative plans for Board meetings in 2012–13.

**DECISION:** The Board

1. agrees that it shall meet during 2012–13 as follows:

17 May 2012, Pattaya, Thailand  
(Directors and spouses)  
29 October–2 November 2012, Evanston, IL, USA  
(Directors only)  
21–25 January 2013, San Diego, CA, USA  
(Directors, Directors-elect, and spouses)  
15–19 June 2013, Estoril, Portugal  
(Directors, Directors-elect, and spouses);

2. authorizes the 2012–13 president to adjust the above dates and sites, if circumstances require.

#### 41. Directors-Elect at January 2012 Board Meeting

*Statement:* In reviewing the 2011–12 RI budget at its March 2011 meeting, the Finance Committee removed provisions for directors-elect to attend the January 2012 Board meeting in Coronado, California, USA. In decision 253, May 2011, the Board approved the 2011–12 budget with this provision removed. President Banerjee requested the Board to consider approving a budget variance to provide for directors-elect and their spouses to attend the January 2012 Board meeting.

**DECISION:** The Board invites directors-elect and their spouses to attend its January 2012 meeting in Coronado, California, USA, and approves a 2011–12 budget variance of US\$50,000 for this purpose.

#### DECISIONS 42–48

#### Strategic Planning Committee Report

The Strategic Planning Committee met on 29–31 August 2011, in Evanston, Illinois, USA and made several recommendations to the Board.

#### 42. Strategic Initiatives

*Statement:* The Strategic Planning Committee presented an overview on the progress of the Strategic Plan, topics for future discussion, and confirmed that RI's strategic initiatives align with the priorities the Board set for itself at the May 2011 Board meeting. To better manage important strategic initiatives, the committee also requested the Board to fund a second meeting of the committee in April 2012.

**DECISION:** The Board

1. receives the Strategic Planning Committee's update on major strategic initiatives as shown in Appendix G, filed only with the official copy of these minutes;
2. approves the Strategic Planning Committee's key points for discussion at their next meeting;
3. acknowledges the alignment between the major strategic initiatives and the Board's advised priorities from its May 2011 meeting, as shown in Appendix G, filed only with the official copy of these minutes;
4. approves a 2012 budget variance of US\$45,000 for the Strategic Planning Committee to meet in April 2012.

#### 43. RI Planning Governance

*Statement:* The Strategic Planning Committee strongly supported the concept of the RI president, president-elect, and president-nominee collaborating and coordinating their annual plans to align with RI's strategic plan. The committee also supported the idea of the Board establishing its own annual performance goals, and that there should be an annual alignment of these goals with the RI strategic plan.

**DECISION:** The Board

1. agrees in concept that the president, president-elect, and president-nominee, in collaboration with the

general secretary, should establish a documented, shared vision that aligns with the RI Strategic Plan;

2. agrees to establish annual and bi-annual RI Board performance goals, to be aligned with the RI Strategic Plan and the presidential vision;
3. requests the general secretary to develop a mechanism to ensure annual strategic alignment between the RI president, president-elect, president-nominee, and the Board, for annual review by the Board at its first meeting.

#### **44. Pilot Process to Improve Volunteer and Staff Resources**

*Statement:* The general secretary introduced a plan to better utilize Rotary's global resources to effect better service projects. The plan creates a new process that maximizes the use of volunteers, Rotarian Action Groups, staff, and other stakeholders to build guidelines for funded projects in the six areas of focus that will produce sustainable, impactful projects.

*DECISION:* The Board notes that the Strategic Planning Committee supports the general secretary's concept to maximize the strategic use of RI's volunteer and staff resources, and concurs that it is consistent with the "One Rotary" philosophy and aligns with the RI Strategic Plan.

#### **45. Joint Alumni Function**

*Statement:* The Strategic Planning Committee discussed issues concerning a joint RI and Rotary Foundation alumni function. The committee agreed that the purpose of such a joint function would be to build on the Foundation's alumni database by expanding it to include RI program participants, and ultimately result in more alumni becoming Rotarians and Foundation donors. The Board discussed the benefits of adopting a joint alumni function for RI and TRF.

*DECISION:* The Board agrees that a "One Rotary" alumni approach is consistent with the RI Strategic Plan and would have the following benefits:

- all Rotary program participants would be recognized as valued members of the Rotary family;
- a joint function would uniformly gather information about all program participants;
- such an approach would differentiate the groups by program and status.

#### **46. Brand Revitalization Project**

*Statement:* In decision 245, May 2011, the Board allocated US\$975,000 to be used over the next two years to implement an RI brand revitalization project. The Strategic Planning Committee discussed ongoing efforts and agreed that the initiative is critical to the future of RI. The committee also recommended additional funding to ensure the best outcome.

*DECISION:* The Board

1. agrees that the brand revitalization project is critical to the future of Rotary International;
2. authorizes the general secretary to reallocate funds within the approved strategic initiative budget as appropriate.

#### **47. RI Strategic Plan Scorecard**

*Statement:* In decision 190, May 2011, the Board requested an update on the RI Strategic Plan scorecard at this meeting.

*DECISION:* The Board receives the update on the RI Strategic Plan scorecard and agrees with the revisions to the measures as shown in Appendix H, filed only with the official copy of these minutes.

#### **48. Strategic Planning Committee Terms of Reference**

*Statement:* The Strategic Planning Committee discussed a proposal from the general secretary that would amend the committee's terms of reference and composition. The committee supported the submission of a proposed enactment to the 2013 Council on Legislation that would add two trustees to the committee membership, making a committee of eight members. Noting the Trustees' earlier decision not to support such legislation at this time, the Board considered an alternate proposal that would remove the prohibition against current trustees serving on the Strategic Planning Committee.

*DECISION:* The Board agrees to submit to the 2013 Council on Legislation:

#### **PROPOSED ENACTMENT 13-**

To amend the terms of reference for the strategic planning committee

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 16 Committees**

**16.100. Strategic Planning Committee.**

The board shall appoint a strategic planning committee to be composed of six members, four of whom shall serve a single term for a six-year period with two members appointed every third year and two of whom shall be members of the board appointed annually. No member of the committee shall be a past president or ~~current trustee of The Rotary Foundation~~. Membership shall be selected so that qualifications provide a balance in membership with Rotarians experienced in long-term planning, RI programs and activities, and financial management. The committee shall meet at least once per year at such time and place and upon such notice as may be determined by the president, the board or the chairman of the committee, and if deemed necessary by the president or the board, additional times during the year at such times and places and upon such notice as may be determined by the president or the board. The strategic planning committee shall develop, recommend and update a strategic plan for consideration by the board, survey Rotarians and clubs not less than every three years in discharge of its duties to review and make recommendations to the board pertaining to the strategic plan, review and counsel the president-elect on the program for the upcoming year to determine whether such program is consistent with the strategic plan, and undertake other duties assigned by the board; it shall take into account studies of the change in the number of potential Rotarians on each continent, including in countries that may open soon to expansion, in order to predict the impact of such change on the membership in each zone.

(End of Text)

\* \* \* \* \*

DECISIONS 49-56

**Constitution and Bylaws Committee Report**

The Constitution and Bylaws Committee met by teleconference on 10 August 2011 and made several recommendations to the Board.

**49. To Provide for Flexibility on When the International Assembly Shall be Held**

*Statement:* In decision 92, November 2010, the Board agreed in concept to shorten the International Assembly and to change the dates of the meeting. In decision 220, May 2011, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would allow for flexibility in the dates of the assembly, for review by the Board at this meeting.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To provide for flexibility on when the International Assembly shall be held

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 19 Other Meetings**

**19.010. International Assembly.**

*19.010.2. Time and Place.*

The board shall determine the time and place of the international assembly. The president-elect shall be responsible for its program and shall be the chairman of any committee appointed to supervise assembly arrangements. ~~The assembly shall be held prior to 15 February.~~ The board shall make every effort to ensure that no Rotarian will be excluded solely on the basis of national citizenship when selecting a site for an international assembly.

(End of Text)

**50. To Increase the Number of Clubs That May Participate in a Pilot Project from 200 to 1,000 Clubs**

*Statement:* Noting that RI received over 1,600 applications to participate in four recent pilot projects, the Board, in decision 241, May 2011, requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would increase the number of clubs allowed to participate in a pilot project from 200 to 1,000.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To increase the number of clubs that may participate in a pilot project from 200 to 1,000 clubs

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the CONSTITUTION OF ROTARY INTERNATIONAL be and hereby is amended as follows

**Article 5 Membership**

**Section 4 — Exceptions.** Notwithstanding any other provision of this constitution or of the bylaws of RI or the standard club constitution, the board, as a pilot project, may admit into membership or permit the reorganization of up to ~~200~~ 1,000 clubs with provisions in their constitutions not in accordance with this constitution and bylaws of RI. Such pilot project may extend for a period not exceeding six years. Upon the conclusion of any such pilot project, the constitutions of all clubs admitted into membership or permitted to reorganize shall be the standard club constitution as in effect at that time.

(End of Text)

**51. To Provide That E-clubs May Schedule a Meeting in Place of Their Regular Interactive Activity on the Club's Website**

*Statement:* In decision 240, May 2011, the Board requested the Constitution and Bylaws Committee to draft legislation to amend Article 6 of the Standard Rotary Club Constitution to allow an e-club to change its meeting time and format in order to provide the option to hold in-person meetings, for review by the Board at this meeting.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To provide that e-clubs may schedule a meeting in place of their regular interactive activity on the club's website

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

in article 6

**Article 6 Meetings (for e-Clubs)**

**Section 1 — Regular Meetings.**

- (a) *Day.* This club shall hold a regular meeting once each week by posting an interactive activity on the club's Web site or by holding a meeting on the day provided in the bylaws. ~~The~~ A meeting held by way of an interactive activity, whether in person or through electronic means, shall be considered as held on the day that the interactive activity is ~~to be~~ posted on the Web site.

and in article 9

**Article 9 Attendance**

**Section 1 (for e-Clubs) — General Provisions.**

Each member should attend this club's regular meetings. A member shall be counted as attending a regular meeting if the member participates in the regular meeting posted on the club's Web site within one week following its posting, attends any regular meeting held by the club, or makes up a missed meeting in any of the following ways:

(End of Text)

**52. To Remove the Provisions Regarding Regional Conferences of RI**

*Statement:* In decision 189, May 2011, the Board noted that regional conferences are no longer held by RI and requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would remove reference to regional conferences from the RI Bylaws.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To remove the provisions regarding regional conferences of RI

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows in article 10

### Article 10 Nominations and Elections for Officers General Provisions

#### 10.070.1. *Complaints.*

No complaint regarding the selection process for an RI elective office or the result of an RI election shall be considered unless made in writing by a club. Such complaint must have the concurrence of at least five other clubs or a current officer of RI. All complaints with supporting documentation shall be filed with the general secretary no later than 21 days after the results of the balloting are announced. A president's representative to a district, or zone, or regional meeting may also initiate a complaint where sufficient evidence of violations exists. Such representative shall refer such evidence to the general secretary. The general secretary shall act upon a complaint pursuant to published procedures of the board.

and in article 19

### Article 19 Other Meetings

#### ~~19.030. Regional Conferences of RI.~~

~~Regional conferences of members of clubs may be called by the board. The board shall designate the clubs to participate in a regional conference. The board shall also prescribe how such conferences shall be called, their organization and conduct, rules of procedure, and all other details.~~

#### ~~19.030.1. Site.~~

~~No conference or institute organized by RI shall be held unless the board has written assurance through the government or other appropriate authority in the host country that access to the proposed site is available to all Rotarians, irrespective of citizenship, race, or religion.~~

#### ~~19.030.2. Purpose.~~

~~The purposes of regional conferences are to develop and promote acquaintance and understanding, provide a forum for the exchange of ideas, and discussion of such topics as fall within the Object of Rotary.~~

#### ~~19.030.3. Resolutions to the Board.~~

~~Regional conferences may adopt resolutions as recommendations to the board consistent with the purposes of Rotary.~~

(End of Text)

### 53. To Provide That the RI Board Shall Establish the Dates for Club Reports and RI Per Capita Dues

*Statement:* In decision 239, May 2011, the Board agreed that it should have the authority to modify the due date and frequency of per capita dues in response to organizational needs and worldwide trends. It requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would provide such authority.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation:

#### PROPOSED ENACTMENT 13-

To provide that the RI Board shall establish the dates for club reports and RI per capita dues

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the CONSTITUTION OF ROTARY INTERNATIONAL be and hereby is amended as follows

### Article 11 Dues

Every club shall pay to RI per capita dues semiannually to RI, or on such other date or dates as established by the board, per capita dues as provided in the bylaws.

IT IS FURTHER ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows:

in article 8

### Article 8 Council on Legislation

#### 8.070. Election of Representatives Through Ballot-by-Mail.

##### 8.070.1. Board Authorization for Ballot-by-Mail.

In certain circumstances, the board may authorize a district to select the representative and the alternate representative to the council in a ballot-by-mail. In such case, the governor shall prepare and cause to be mailed to the secretary of every club in the district an official

call for nominations for representative. All nominations must be made in writing and signed by the president and the secretary of the club. The nominations must be received by the governor on or before a date to be fixed by the governor. The governor shall cause to be prepared and mailed to each club a ballot naming in alphabetical order the qualified nominees so offered and shall conduct the ballot-by-mail. Those candidates whose written requests for exclusion from the ballot are received no later than the date fixed by the governor shall be excluded from such ballot. Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting. The governor may appoint a committee for the purpose of conducting the ballot-by-mail procedure as provided herein.

**8.140. Action of the Council.**

**8.140.5. Vote by Clubs Through Ballot-by-Mail.**

If one or more items of approved legislation are suspended due to opposition by clubs, the general secretary shall prepare and distribute a ballot to the secretary of each club within one month following such suspension. The ballot shall submit the question of whether the action of the council should be sustained in regard to the suspended item of legislation. Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the adjournment of the council. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting. The ballots by clubs must be certified by the club presidents and received by the general secretary no later than the date stated on the ballots, which shall be at least two months after the mailing of such ballots.

and in article 11

**Article 11 Nominations and Elections for President**

**11.030. Election of Members to the Nominating Committee for President.**

**11.030.4. Club Voting.**

Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting.

**11.070. Additional Nomination by Clubs.**

In addition to the nomination made by the committee, challenges may be made in the following manner.

**11.070.4. Endorsement of Challenging Candidate.**

If on 15 November, any such challenging candidate has been endorsed by 1 percent of the clubs comprising the membership of RI as of the ~~preceding 1 July~~ most recent club membership report, with at least half of the endorsements originating from clubs in zones other than that of the challenging candidate(s), such challenging candidate(s) and the nominee of the committee shall be balloted upon as provided in section 11.100. Where the challenging candidate fails to receive the prescribed endorsements by 15 November, the president shall declare the nominee of the committee to be the president-nominee.

**11.100. Ballot-by-Mail.**

The procedure for electing a president pursuant to a ballot-by-mail as provided in section 11.070. shall be by the following procedures.

**11.100.4. Club Voting.**

Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting.

and in article 12

## Article 12 Nominations and Elections for Directors

**12.020.** *Selection of Director-nominee and Alternate by Nominating Committee Procedure.*

**12.020.9.** *Election of Member of the Nominating Committee Through Ballot-by-Mail.*

In certain circumstances, the board may authorize a district to select the member of the nominating committee and the alternate member of the nominating committee in a ballot-by-mail. In such cases, the governor shall prepare and cause to be mailed to the secretary of every club in the district an official call for nominations for every member. All nominations must be made in writing and signed by the president and the secretary of the club. The nominations must be received by the governor on or before a date to be fixed by the governor. The governor shall cause to be prepared and mailed to each club a ballot naming in alphabetical order the qualified nominees so offered and shall conduct the ballot-by-mail. Those candidates whose written requests for exclusion from the ballot are received no later than the date fixed by the governor shall be excluded from such ballot. Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting. The governor may appoint a committee for the purpose of conducting the ballot-by-mail procedure as provided herein.

**12.030.** *Ballot-by-Mail Procedure.*

The procedure for selecting a director-nominee in a ballot-by-mail pursuant to section 12.020. shall be as provided below.

**12.030.5.** *Club Voting.*

Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting.  
and in article 13

## Article 13 Nominations and Elections for Governor

**13.040.** *Ballot-by-Mail Specifications.*

The governor shall prepare a ballot in the form provided by the board, giving the name of any candidate selected by the district nominating committee. The ballot shall then list in alphabetical order the names of any candidates received by the governor. Where there are more than two candidates, balloting shall be by the single transferable ballot system. The governor shall mail a copy of said ballot signed by all members of the balloting committee to each club with instructions that the completed ballot be returned to and received by the governor. The ballots shall be returned by a date fixed by the governor. Such date shall be no less than 15 days or more than 30 days following the date of the governor's mailing of the ballots to the clubs. Each ballot shall represent one vote. The governor shall send each club the number of ballots corresponding to the number of votes entitled to be cast by such club.

**13.040.1.** *Club Voting.*

Each club shall be entitled to at least one vote. Any club with a membership of more than 25 shall be entitled to one additional vote for each additional 25, or major fraction thereof, of its members. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club~~ membership report preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to participate in the voting. If a club is entitled to cast more than one vote, the club shall cast all votes for the same candidate. The name of the candidate for whom the club has cast its vote(s) shall be verified by the secretary and president of the club and forwarded to the governor in a sealed envelope provided therefore.

and in article 15

## Article 15 Districts

**15.050.** *Conference Voting.*

**15.050.1.** *Electors.*

Each club in a district shall select, certify, and send to its annual district conference at least one elector. Any club with a membership of more than 25 shall be entitled to one additional elector for each additional 25, or major fraction thereof, of its members. That is, a club with a membership of up to 37 members is entitled to one elector, a club with 38 to 62 members is entitled to two electors, a club with 63 to 87 members is entitled to

three electors and so on. Such membership shall be determined by the number of members in the club as of the date of the most recent ~~semiannual payment club membership report~~ preceding the date on which the vote is to be held. However, any club whose membership in RI has been suspended by the board shall not be entitled to any electors. Each elector shall be a member of the club. An elector must be present at the district conference to vote.

and in article 17

## Article 17 Fiscal Matters

### 17.020. Club Reports.

Each club shall certify to the board the number of its members on 1 July and on 1 January ~~in each year or on such other date or dates as established by the board.~~ This certificate shall be signed by the club president and secretary and shall be transmitted to the general secretary.

### 17.030. Dues.

#### 17.030.1. Per Capita Dues

Each club shall pay to RI annual per capita dues for each of its members as follows: ~~US\$53.00 US\$25.00 per half year in 2010-2011, US\$25.50 per half year in 2011-2012, US\$26.00 per half year in 2012-2013, and US\$26.50 per half year in 2013-2014 and thereafter;~~ provided that each club shall pay to RI semiannually to RI a minimum of ~~US\$250.00 US\$530.00 per year. Such amounts shall be paid as provided in 17.040.1. in 2010-2011, US\$255.00 in 2011-2012, US\$260.00 in 2012-2013, and US\$265.00 in 2013-2014 and thereafter.~~ Such dues shall remain constant until changed by the council on legislation

#### 17.030.4. Dues Payable by RIBI.

Each club in RIBI shall pay its per capita dues to RI as provided in subsection 17.030.1., through RIBI, acting on behalf of RI. The amount of the total per capita dues paid to RI each ~~half~~ year in accordance with the provisions of subsection 17.030.1., by clubs in RIBI to be retained by RI, shall be no less than ~~one-half~~ of the portion of the expenses of RI expended annually on behalf of the clubs in RIBI. The balance of the per capita dues paid by such clubs shall be allocated to and retained by RIBI.

#### 17.030.5. Percentage Retained by RI.

The amount of the per capita dues paid ~~each half year~~ as provided in subsection 17.030.4., by the clubs in RIBI

to be retained by RI, shall be determined annually by the board and shall be applicable to per capita dues payable by the clubs in the next succeeding year. Such determination by the board shall be made on the basis of the amount of RI expenditures in the year immediately preceding that in which the determination is made, on behalf of the clubs in RIBI, including their proportionate share of the general administration expenses of RI in furthering the program of Rotary worldwide. To the amount so determined shall be added ~~US\$1.25 each half year in 2010-2011, US\$1.50 each half year in 2011-2012, US\$1.75 each half year in 2012-2013, and US\$2.00 each half year~~ US\$4.00 each year in 2013-2014 and thereafter as a contribution to the unrestricted net assets of RI. This additional amount shall be subject to review no less often than every six years to ascertain whether such amount should be increased, remain the same, or be reduced, taking into account experience in the immediately preceding year, the current situation, and circumstances in the foreseeable future.

### 17.040. Date of Payment.

#### 17.040.1. Due Date of Per Capita Dues.

Per capita dues shall be due and payable pursuant to subsection 17.030.1. on 1 July and 1 January of each year or such other date or dates as established by the board. ~~Dues payable pursuant to subsection 17.030.2. shall be due and payable on 1 July.~~

#### 17.040.2. Prorated Dues.

For each member who is elected into membership of a club, the club shall pay per capita dues in prorated amounts until the beginning of the next ~~semiannual~~ period for which dues are payable. The amount payable for each full month of membership shall be one-twelfth of the per capita dues. However, no prorated per capita dues shall be payable by a club for a transferring member or former member of another club, as described in section 4.030. The prorated per capita dues are due and payable on 1 July and 1 January or on the such other dates as established by the board. Such dues shall be changed only by the council on legislation.

#### 17.040.4. New Clubs.

No club shall be liable for payment of dues until the ~~semiannual period~~ date next following its date of admission on which a per capita dues payment is due pursuant to subsection 17.040.1.

(End of Text)

**54. To Provide for a Standing Committee of RI for General Secretary Review**

*Statement:* In decision 196, May 2011, the Board approved the creation of General Secretary Review Committee and requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would add this committee to the RI Bylaws. While recognizing the value of such a committee with trustee representation and increased continuity of membership, the Board considered the advisability of adding a committee to the bylaws that would remove this responsibility from the Board’s Executive Committee.

*DECISION:* The Board agrees not to submit to the 2013 Council on Legislation a proposal to provide for a standing committee of RI for general secretary review.

**55. To Fill a Vacancy in the Position of Trustee of The Rotary Foundation**

*Statement:* The Constitution and Bylaws Committee noted that the RI Bylaws do not provide a procedure for filling a midterm vacancy on the Board of Trustees. The committee recommended that the Board submit proposed legislation to the 2013 Council that would authorize the president to nominate, and the Board to elect, an individual to fill any such vacancy.

*DECISION:* The Board

1. agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To fill a vacancy in the position of Trustee of The Rotary Foundation

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 22 The Rotary Foundation**

**22.020. Trustees.**

There shall be 15 trustees, each nominated by the president-elect and elected by the board in the year prior to taking office. Four of the trustees shall be

past presidents of RI. All trustees shall satisfy the qualifications listed in the Foundation’s bylaws.

22.020.1. Vacancies in the Office of Trustee.

In the event of a vacancy in the position of trustee, a new trustee shall be nominated by the president and elected by the board to fill the unexpired term.

(End of Text)

2. requests the Trustees to agree to the submission of this proposed legislation to the Council on Legislation.

**56. RI Director Term of Office**

*Statement:* In decision 186, May 2011, the Board requested the Constitution and Bylaws Committee to draft legislation that would revise policies regarding the RI Board of Directors and Foundation Trustees. Specifically, such legislation would increase the size of both boards to 21 members each, change the terms of both boards to three years; realign the zone structure into 36 zones; trustees would be selected by the zones structure, and RI Board meetings would be scheduled during the first month of each quarter, each to be limited to three full days.

RI Bylaws section 7.020. provides that the Board shall not propose legislation relating to The Rotary Foundation without the prior agreement of the Trustees. Noting that the Trustees had earlier disapproved the above-referenced legislation as it relates to the Trustees, the Board considered an alternate proposal for the 2013 Council.

*DECISION:* The Board agrees to submit to the 2013 Council on Legislation:

PROPOSED ENACTMENT 13-

To increase the term of office for RI director to three years

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

in article 6

## Article 6 Officers

### 6.020. Selection of Vice-President and Treasurer.

The vice-president and treasurer shall be selected by the incoming president at the board's first meeting from among the directors serving the second or third year of their term of office, each to serve a term of one year beginning on 1 July.

### 6.060. Term of Office.

#### 6.060.1. Officers.

The term of each officer shall begin on 1 July following such election except for the office of president, director, and governor. All officers, except directors, shall serve for a term of one year or until their successors have been duly elected. All directors shall serve a term of ~~two~~ three years or until their successors have been duly elected.

#### Interim Provision Relating to Subsection 6.060.1.

Amendments to subsection 6.060.1. adopted by the 2013 Council on Legislation pursuant to Council Enactment 13- shall be implemented as follows: (1) the new election process and board structure shall become effective on 1 July 2014; (2) any contingency not provided for shall be determined by the board.

### 6.090. Vacancies in the Offices of Vice-President or Treasurer.

In the event of a vacancy in the offices of vice-president or of treasurer, the president shall select a director in the director's second or third year on the board to fill the unexpired term

and in article 12

## Article 12 Nominations and Elections for Directors

### 12.010. Nominations for Directors by Zones.

Nominations for directors shall be by zones, as hereinafter provided:

#### 12.010.2. Schedule of Nominations.

Each such zone shall nominate a director from the membership of the clubs in that zone every ~~fourth~~ sixth year according to a schedule established by the board.

#### Interim Provision Relating to Subsection 12.010.2.

Amendments to subsection 12.010.2. adopted by the 2013 Council on Legislation pursuant to Council Enactment 13- shall be implemented as follows: (1) the new election process and board structure shall become

effective on 1 July 2014; (2) any contingency not provided for shall be determined by the board.

(End of Text)

\* \* \* \* \*

## DECISIONS 57-76

### Board Council on Legislation Advisory Committee Report

The Board Council on Legislation Advisory Committee met on 23 September 2011 and reviewed numerous items of legislation for consideration by the Board.

### 57. To Revise the Board's Authority to Change District Boundaries

*Statement:* In decision 240, June 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council providing that any districts with more than 100 clubs may be redistricted by the Board over the objection of a majority of clubs in the district. The Council on Legislation Advisory Committee recommended that the Board submit the following legislation to the Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

#### PROPOSED ENACTMENT 13-

To revise the Board's authority to change district boundaries

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

## Article 15 Districts

### 15.010. How Established.

The board is authorized to group the clubs into districts. The president shall promulgate a list of such districts and their boundaries. Such action shall be at the direction of the board. The board may assign an e-club to any district without regard to the boundaries of such district so long as there are no more than two e-clubs in any district.

#### 15.010.1. Eliminating and Changing Boundaries.

The board may eliminate or change the boundaries of any district with ~~fewer than 33 clubs~~ more than 100 clubs or fewer than 1,200 Rotarians, and in conjunction with any such change, the board may change the boundaries of any adjacent districts regardless of size. ~~No~~ Otherwise, no change shall be made to the boundaries of any district ~~with 33 or more clubs and 1,200 or more Rotarians~~ over the objection of a majority of the total number of clubs in the district. The board may eliminate or change the boundaries of a district only after consulting with and providing reasonable opportunity for the governors and clubs of the districts involved to provide a recommendation on the proposed change. The board shall take into account geographical boundaries, potential for district growth, and cultural, economic, language, and other relevant factors.

*Interim Provision Relating to Section 15.010.*

~~Pursuant to Enactment 10 167 adopted at the 2010 Council on Legislation, which amended Section 15.010., until 1 July 2012 the number 33 shall be 30 and the number 1,200 shall be 1,000 in both places they appear.~~

~~15.010.1.~~ 15.010.2. *Clubs in the Same Area.*

Where several clubs coexist in the same city, borough, municipal, or urban area, they shall not be assigned to different districts without the approval of the majority of such clubs. The clubs coexisting in the same locality, other than e-clubs, have the right to be assigned to the same district. Such right may be exercised by petition to the board from a majority of said clubs. The board shall assign all the coexisting clubs to the same district within two years of receipt of such petition

(End of Text)

**58. To Amend the Ballot-By-Mail Specifications**

*Statement:* In decision 205, June 2010, the Board requested the Constitution and Bylaws Committee to review the last two sentences of RI Bylaws section 13.040. regarding elections for district governor, and to suggest language, for possible submission to a future Council on Legislation, that would allow a single ballot to be sent to clubs entitled to multiple votes. The Council on Legislation Advisory Committee recommended that the Board submit the following legislation to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To amend the ballot-by-mail specifications

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 13 Nominations and Elections for Governors**

**13.040. Ballot-by-Mail Specifications.**

The governor shall prepare ~~a ballot in the form provided by the board~~ one ballot for each club, giving the name of any candidate selected by the district nominating committee. The ballot shall then list in alphabetical order the names of any candidates received by the governor. Where there are more than two candidates, balloting shall be by the single transferable ballot system. The governor shall mail a copy of said ballot signed by all members of the balloting committee to each club with instructions that the completed ballot be returned to and received by the governor. The ballots shall be returned by a date fixed by the governor. Such date shall be no less than 15 days or more than 30 days following the date of the governor's mailing of the ballots to the clubs. ~~Each ballot shall represent one vote. The governor shall send each club the number of ballots corresponding to the number of votes entitled to be cast by such club~~

(End of Text)

**59. To Allow Clubs Flexibility in Structuring Their Weekly Meetings**

*Statement:* In decision 43, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission the 2013 Council that would amend the Standard Rotary Club Constitution to allow clubs to hold meetings on regular intervals, days, and times provided in their bylaws, and to also allow flexibility for changes and cancellations consistent with the club's local traditions and culture. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To allow clubs flexibility in structuring their weekly meetings

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

in article 6

**(Select one Article 6)**

**Article 6 Meetings**

**Section 1 — Regular Meetings.**

~~(a) *Day and Time.* This club shall hold a regular meeting once each week on the day and at the time in such manner as provided in the bylaws to encourage member participation and engagement. Such meetings may include a club service project or club-sponsored community event or meeting authorized by the board.~~

~~(b) *Change of Meeting.* For good cause, the The board may on occasion change or cancel a regular meeting as it deems appropriate to any day during the period commencing with the day following the preceding regular meeting and ending with the day preceding the next regular meeting, or to a different hour of the regular day, or to a different place.~~

~~(c) *Cancellation.* The board may cancel a regular meeting if it falls on a legal holiday, including a commonly recognized holiday, or in case of the death of a club member, or of an epidemic or of a disaster affecting the whole community, or of an armed conflict in the community which endangers the lives of the club members. The board may cancel not more than four regular meetings in a year for causes not otherwise specified herein provided that this club does not fail to meet for more than three consecutive meetings.~~

**Section 2 — Annual Meeting.** An annual meeting for the election of officers shall be held not later than 31 December as provided in the bylaws.

or

**Article 6 Meetings (for e-Clubs)**

**Section 1 — Regular Meetings.**

(a) *Day.* This club shall hold a regular meeting once each week by posting an interactive activity on the club's Web site on the day provided in the bylaws. The meeting shall be considered as held on the day that the interactive activity is to be posted on the Web site.

~~(b) *Change of Meeting.* For good cause, theThe board may on occasion change or cancel a regular meeting as it deems appropriate to any day during the period commencing with the day following the preceding regular meeting and ending with the day preceding the next regular meeting.~~

~~(c) *Cancellation.* The board may cancel a regular meeting if it falls on a legal holiday, including a commonly recognized holiday, or in case of the death of a club member, or of an epidemic or of a disaster affecting the whole community, or of an armed conflict in the community which endangers the lives of the club members. The board may cancel not more than four regular meetings in a year for causes not otherwise specified herein provided that this club does not fail to meet for more than three consecutive meetings.~~

and in article 9

**Article 9 Attendance**

**(Select one introductory paragraph to Section 1)**

**Section 1 — General Provisions.** Each member should attend this club's regular meetings as provided in the bylaws. A member shall be counted as attending a regular meeting if the member is present for at least 60 percent of the meeting, or is present and is called away unexpectedly and subsequently produces evidence to the satisfaction of the board that such action was reasonable, or makes up for an absence in any of the following ways:

or

**Section 1 (for e-Clubs) — General Provisions.** Each member should attend this club's regular meetings. A member shall be counted as attending a regular meeting if the member participates in the regular meeting posted on the club's Web site within one week following its posting, or makes up a missed meeting in any of the following ways:

- (a) *14 Days Before or After the Meeting.* If, within fourteen (14) days before or after the regular time for that meeting, the member
- (1) attends ~~at least 60 percent of~~ the regular meeting of another club or of a provisional club; or
  - (2) attends a regular meeting of a Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship or of a provisional Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship; or
  - (3) attends a convention of RI, a council on legislation, an international assembly, a Rotary institute for past and present officers of RI, a Rotary institute for past, present, and incoming officers of RI, or any other meeting convened with the approval of the board of directors of RI or the president of RI acting on behalf of the board of directors of RI, a Rotary multizone conference, a meeting of a committee of RI, a Rotary district conference, a Rotary district assembly, any district meeting held by direction of the board of directors of RI, any district committee meeting held by direction of the district governor, or a regularly announced intercity meeting of Rotary clubs; or
  - (4) is present at the usual time and place of a regular meeting of another club for the purpose of attending such meeting, but that club is not meeting at that time or place; or
  - (5) attends and participates in a club service project or a club-sponsored community event or meeting authorized by the board; or
  - (6) attends a board meeting or, if authorized by the board, a meeting of a service committee to which the member is assigned; or
  - (7) participates through a club web site in an interactive activity requiring an average of 30 minutes of participation.

When a member is outside the member's country of residence for more than fourteen (14) days, the time restriction shall not be imposed so that the member may attend meetings in another country at any time during the travel period, and each such attendance shall count as a valid make-up for any regular meeting missed during the member's time abroad.

- (b) *At the Time of the Meeting.* If, at the time of the meeting, the member is

- (1) traveling with reasonable directness to or from one of the meetings specified in subsection (a) (3) of this section; or
- (2) serving as an officer or member of a committee of RI, or a trustee of The Rotary Foundation; or
- (3) serving as the special representative of the district governor in the formation of a new club; or
- (4) on Rotary business in the employ of RI; or
- (5) directly and actively engaged in a district-sponsored or RI- or Rotary Foundation-sponsored service project in a remote area where making up attendance is impossible; or
- (6) engaged in Rotary business duly authorized by the board which precludes attendance at the meeting.

**Section 2 — *Extended Absence on Outposted Assignment.*** If a member will be working on an outposted assignment for an extended period of time, attendance at the meetings of a designated club at the site of the assignment will replace attendance at the regular meetings of the member's club, provided there is a mutual agreement between the two clubs.

**Section 3 — *Excused Absences.*** A member's absence shall be excused if

- (a) the absence complies with the conditions and under circumstances approved by the board. The board may excuse a member's absence for reasons which it considers to be good and sufficient. Such excused absences shall not extend for longer than twelve months.
- (b) the age of the member is 65 and above and the aggregate of the member's years of age and years of membership in one or more clubs is 85 years or more and the member has notified the club secretary in writing of the member's desire to be excused from attendance and the board has approved.

**Section 4 — *RI Officers' Absences.*** A member's absence shall be excused if the member is a current officer of RI.

**Section 5 — *Attendance Records.*** In the event that a member whose absences are excused under the provisions of subsection 3(b) or section 4 of this article attends a club meeting, the member and the member's attendance shall be included in the membership and attendance figures used to compute this club's attendance.

and in article 12

## Article 12 Duration of Membership

### Section 4 — Termination Non-attendance.

- (a) *Attendance Percentages.* A member must
- (1) attend or make up at least 50 percent of club regular meetings in each half of the year;
  - (2) attend at least 30 percent of this club's regular meetings in each half of the year (assistant governors, as defined by the board of directors of RI, shall be excused from this requirement).

If a member fails to attend as required, the member's membership shall be subject to termination unless the board consents to such non-attendance for good cause.

- (b) *Consecutive Absences.* Unless otherwise excused by the board for good and sufficient reason or pursuant to article 9, sections 3 or 4, each member who fails to attend or make up four consecutive regular meetings shall be informed by the board that the member's non-attendance may be considered a request to terminate membership in this club. Thereafter, the board, by a majority vote, may terminate the member's membership.
- (End of Text)

## 60. To Revise Attendance Requirements

*Statement:* In decision 43, November 2010, the Board asked the Constitution and Bylaws Committee to prepare legislation for possible submission to the 2013 Council that would eliminate from the Standard Rotary Club Constitution the strict requirements for attendance and absences, and replace with a general statement focusing each member on regular engagement and involvement in club meetings, projects, events, and activities. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To revise attendance requirements

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

## Article 4 Membership in Clubs

### ~~4.090. Attendance Reports.~~

~~Each club shall forward monthly attendance reports of its meetings to the governor within 15 days of the last meeting of each month. Non-districted clubs shall forward such report to the general secretary.~~

IT IS FURTHER ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

in article 7

## Article 7 Membership

### Section 6 — Honorary Membership.

- (a) *Eligibility for Honorary Membership.* Persons who have distinguished themselves by meritorious service in the furtherance of Rotary ideals and those persons considered friends of Rotary for their permanent support of Rotary's cause may be elected to honorary membership in this club. The term of such membership shall be as determined by the board. However, the board may extend an honorary membership for an additional period. The board may revoke an honorary membership at any time. Persons may hold honorary membership in more than one club.

and in article 9

## Article 9 Attendance Participation

(Select one introductory paragraph to Section 1)

Section 1 (for Participation-focused Clubs) — General Provisions. Each member should participate and be engaged in this club's regular meetings, projects, events, and activities. This club shall provide participation guidelines in its bylaws.

or

Section 1 (for Attendance-focused Clubs) — General Provisions. Each member should attend participate and be engaged in this club's regular meetings, projects, events, and activities. A member shall be counted as attending-participating in a regular meeting if the member is present for at least 60 percent of the meeting, or is present and is called away unexpectedly and subsequently produces evidence to the satisfaction of the board that such action was

reasonable, or makes up for an absence in any of the following ways: When members cannot participate in this club's meeting, they are encouraged to participate in a regular meeting of another club, or a meeting sponsored by a district, a zone, or RI. This club may provide make-up provisions in its bylaws.

or

~~□ Section 1 (for e-Clubs) — General Provisions. Each member should attend this club's regular meetings. A member shall be counted as attending a regular meeting if the member participates in the regular meeting posted on the club's Web site within one week following its posting, or makes up a missed meeting in any of the following ways:~~

- ~~(a) 14 Days Before or After the Meeting. If, within fourteen (14) days before or after the regular time for that meeting, the member~~
- ~~(1) attends at least 60 percent of the regular meeting of another club or of a provisional club; or~~
  - ~~(2) attends a regular meeting of a Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship or of a provisional Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship; or~~
  - ~~(3) attends a convention of RI, a council on legislation, an international assembly, a Rotary institute for past and present officers of RI, a Rotary institute for past, present, and incoming officers of RI, or any other meeting convened with the approval of the board of directors of RI or the president of RI acting on behalf of the board of directors of RI, a Rotary multizone conference, a meeting of a committee of RI, a Rotary district conference, a Rotary district assembly, any district meeting held by direction of the board of directors of RI, any district committee meeting held by direction of the district governor, or a regularly announced intercity meeting of Rotary clubs; or~~
  - ~~(4) is present at the usual time and place of a regular meeting of another club for the purpose of attending such meeting, but that club is not meeting at that time or place; or~~
  - ~~(5) attends and participates in a club service project or a club sponsored community~~

~~event or meeting authorized by the board; or~~

- ~~(6) attends a board meeting or, if authorized by the board, a meeting of a service committee to which the member is assigned; or~~
- ~~(7) participates through a club web site in an interactive activity requiring an average of 30 minutes of participation.~~

~~When a member is outside the member's country of residence for more than fourteen (14) days, the time restriction shall not be imposed so that the member may attend meetings in another country at any time during the travel period, and each such attendance shall count as a valid make-up for any regular meeting missed during the member's time abroad.~~

- ~~(b) At the Time of the Meeting. If, at the time of the meeting, the member is~~
- ~~(1) traveling with reasonable directness to or from one of the meetings specified in subsection (a) (3) of this section; or~~
  - ~~(2) serving as an officer or member of a committee of RI, or a trustee of The Rotary Foundation; or~~
  - ~~(3) serving as the special representative of the district governor in the formation of a new club; or~~
  - ~~(4) on Rotary business in the employ of RI; or~~
  - ~~(5) directly and actively engaged in a district-sponsored or RI or Rotary Foundation-sponsored service project in a remote area where making up attendance is impossible; or~~
  - ~~(6) engaged in Rotary business duly authorized by the board which precludes attendance at the meeting.~~

Section 2 — RI Officers' Participation. A member shall be counted as participating if the member is a current officer of RI.

Section 23 — Extended Absence on Outposted Assignment (for Attendance-focused Clubs Only). If a member will be working on an outposted assignment for an extended period of time, attendanee participation at the meetings of a designated club at the site of the assignment will replace attendanee participation at the regular meetings of the member's club, provided there is a mutual agreement between the two clubs.

Section 34 — Excused Absences (for Attendance-focused Clubs Only). A member's absence shall be excused if

- (a) the absence complies with the conditions and under circumstances approved by the board. The board may excuse a member's absence for

reasons which it considers to be good and sufficient. Such excused absences shall not extend for longer than twelve months.

- (b) the age of the member is 65 and above and the aggregate of the member's years of age and years of membership in one or more clubs is 85 years or more and the member has notified the club secretary in writing of the member's desire to be excused from attendance and the board has approved.

~~Section 4 — RI Officers' Absences. A member's absence shall be excused if the member is a current officer of RI.~~

~~Section 5 — Attendance Records. In the event that a member whose absences are excused under the provisions of subsection 3(b) or section 4 of this article attends a club meeting, the member and the member's attendance shall be included in the membership and attendance figures used to compute this club's attendance.~~

and in article 12

## Article 12 Duration of Membership

**Section 1 — Period.** Membership shall continue during the existence of this club unless terminated as hereinafter provided.

**Section 2 — Automatic Termination (for Attendance-focused Clubs Only).**

- (a) *Membership Qualifications.* Membership shall automatically terminate when a member no longer meets the membership qualifications, except that
  - (1) the board may grant a member moving from the locality of this club or the surrounding area a special leave of absence not to exceed one (1) year to enable the member to visit and become known to a Rotary club in the new community if the member continues to meet all conditions of club membership;
  - (2) the board may allow a member moving from the locality of this club or the surrounding area to retain membership if the member continues to meet all conditions of club membership.
- (b) *How to Rejoin.* When the membership of a member has terminated as provided in subsection (a) of this section, such person, provided such person's membership was in good standing at the time of termination, may make new application for membership, under the same or another

classification. A second admission fee shall not be required.

- ~~(e) *Termination of Honorary Membership.* Honorary membership shall automatically terminate at the end of the term for such membership as determined by the board. However, the board may extend an honorary membership for an additional period. The board may revoke an honorary membership at any time.~~

**Section 3 — Termination — Non-payment of Dues.**

- (a) *Process.* Any member failing to pay dues within thirty (30) days after the prescribed time shall be notified in writing by the secretary at the member's last known address. If the dues are not paid on or before ten (10) days of the date of notification, membership may terminate, subject to the discretion of the board.
- (b) *Reinstatement.* The board may reinstate the former member to membership upon the former member's petition and payment of all indebtedness to this club. However, no former member may be reinstated to active membership if the former member's classification is in conflict with article 8, section 2.

**Section 4 — Termination — Non-attendance Non-participation (for Attendance-focused Clubs Only).**

- (a) *Attendance Participation Percentages.* A member must
  - (1) ~~attend~~ participate in or make up at least 50 percent of club regular meetings in each half of the year;
  - (2) ~~attend~~ participate in at least 30 percent of this club's regular meetings in each half of the year (assistant governors, as defined by the board of directors of RI, shall be excused from this requirement).

If a member fails to ~~attend~~ participate as required, the member's membership shall be subject to termination unless the board consents to such non-attendance for good cause.

- (b) *Consecutive Absences.* Unless otherwise excused by the board for good and sufficient reason or pursuant to article 9, sections 3 or 4, each member who fails to ~~attend~~ participate in or make up four consecutive regular meetings shall be informed by the board that the member's ~~non-attendance~~ non-participation may be considered a request to terminate membership in this club. Thereafter, the board, by a majority vote, may terminate the member's membership.

or

**Section 4 — Termination — Failure to Participate (for Participation-focused Clubs Only).**

The board may terminate the membership of any member who fails to meet any participation requirements that may be set forth in the bylaws.

**Section 109 — Temporary Suspension.**

Notwithstanding any provision of this constitution, if in the opinion of the board

(d) that in the best interests of the club and without any vote being taken as to his or her membership, the member's membership should be temporarily suspended and the member should be excluded from attendance participation at meetings and other activities of this club and from any office or position the member holds within the club. For the purposes of this clause, the member shall be excused from fulfilling attendance participation responsibilities; the board may, by a vote of not less than two-thirds of the board, temporarily suspend the member's membership as aforesaid for such period and on such further conditions as the board determines, albeit for a period no longer than is reasonably necessary in all the circumstances.

(End of Text)

**61. To Eliminate Club Attendance Reporting Requirements**

*Statement:* In decision 43, November 2010, the Board requested the Constitution and Bylaws Committee to prepare legislation for possible submission to the 2013 Council that would eliminate club attendance reporting requirements. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

*DECISION:* The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To eliminate club attendance reporting requirements  
Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 4 Membership in Clubs**

~~4.090. Attendance Reports.~~

~~Each club shall forward monthly attendance reports of its meetings to the governor within 15 days of the last meeting of each month. Non-districted clubs shall forward such report to the general secretary.~~

(End of Text)

**62. To Revise the Provisions for Transferring and Former Members**

*Statement:* In decision 43, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would amend the RI Bylaws and the Standard Rotary Club Constitution to state that a member or a Rotary club may propose to active membership a transferring member or former member of a club. The Council on Legislation Advisory Committee recommended that the Board propose the following legislation to the Council.

*DECISION:* The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To revise the provisions for transferring and former members

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 4 Membership in Clubs**

**4.030. Transferring or Former Rotarian.**

A member or club may propose to active membership a transferring member or former member of a club, ~~if the proposed member is terminating or has terminated such membership in the former club due to no longer being engaged in the formerly assigned classification of business or profession in the locality of the former club or the surrounding area.~~ The transferring or former member of a club being proposed to active membership under this section may also be proposed by the former club. ~~The classification of a transferring or former member of a club shall not preclude election to active membership even if the election results in club membership temporarily exceeding the classification limits.~~ It is recommended that any club wishing to admit a former member demand that the potential member

provide written proof from the previous club that all debts have been paid. ~~The admission of a transferring or former Rotarian as an active member pursuant to this section shall be contingent upon receiving a certificate from the board of the previous club confirming the prospective member's prior membership in that club.~~

IT IS FURTHER ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

in article 7

#### Article 7 Membership

##### Section 4 — *Transferring or Former Rotarian.*

- (a) *Potential Members.* A member or club may propose to active membership a transferring member or former member of a club, ~~if the proposed member is terminating or has terminated such membership in the former club due to no longer being engaged in the formerly assigned classification of business or profession within the locality of the former club or the surrounding area.~~ The transferring or former member of a club being proposed to active membership under this section may also be proposed by the former club. ~~The classification of a transferring or former member of a club shall not preclude election to active membership even if the election results in club membership temporarily exceeding the classification limits. Potential members of this club who are current or former members of another club who have debts to the other club are ineligible for membership in this club. This club may demand that a potential member present written proof that no money is owed to the other club. The admission of a transferring or former Rotarian as an active member pursuant to this section shall be contingent upon receiving a certificate from the board of the previous club confirming the prospective member's prior membership in that club.~~
- (b) *Current or Former Members.* This club shall provide a statement whether money is owed to this club when requested by another club with respect to a current or former member of this club being considered for membership in the other club.

(End of Text)

#### 63. To Amend the Dues Payable by RIBI and to Eliminate the RIBI Contribution to the Unrestricted Net Assets of RI

*Statement:* In decision 107, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would amend the dues payable by RIBI and to eliminate the RIBI contribution to the unrestricted net assets of RI. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

*DECISION:* The Board agrees to submit to the 2013 Council on Legislation the following:

##### PROPOSED ENACTMENT 13-

To amend the dues payable by RIBI and to eliminate the RIBI contribution to the unrestricted net assets of RI

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

Article 17 Fiscal Matters

##### 17.030. Dues.

###### 17.030.4. Dues Payable by RIBI.

Each club in RIBI shall pay its per capita dues to RI as provided in subsection 17.030.1., through RIBI, acting on behalf of RI. ~~The amount of the total per capita dues paid to RI each half year in accordance with the provisions of subsection 17.030.1., by clubs in RIBI to be retained by RI, shall be no less than one half of the portion of the expenses of RI expended annually on behalf of the clubs in RIBI. The balance of the per capita dues paid by such clubs shall be allocated to and retained by RIBI. RIBI shall retain one half of the RI per capita dues assessed pursuant to subsection 17.030.1. and forward to RI the balance of such dues.~~

###### 17.030.5. Percentage Retained by RI.

~~The amount of the per capita dues paid each half year as provided in subsection 17.030.4., by the clubs in RIBI to be retained by RI, shall be determined annually by the board and shall be applicable to per capita dues payable by the clubs in the next succeeding year. Such determination by the board shall be made on the basis of the amount of RI expenditures in the year immediately preceding that in which the determination is made, on~~

~~behalf of the clubs in RIBI, including their proportionate share of the general administration expenses of RI in furthering the program of Rotary worldwide. To the amount so determined shall be added US\$1.25 each half year in 2010-2011, US\$1.50 each half year in 2011-2012, US\$1.75 each half year in 2012-2013, and US\$2.00 each half year in 2013-2014 and thereafter as a contribution to the unrestricted net assets of RI. This additional amount shall be subject to review no less often than every six years to ascertain whether such amount should be increased, remain the same, or be reduced, taking into account experience in the immediately preceding year, the current situation, and circumstances in the foreseeable future.~~

(End of Text)

#### **64. To Amend the Provisions for Selecting the RI President**

*Statement:* In decision 51, November 2010, the Board requested the Constitution and Bylaws Committee to draft proposed legislation for possible submission to the 2013 Council that would advance the selection date of the RI president so that it would be possible for all candidates for RI president to be interviewed by the Nominating Committee for President at the time and site of the international convention. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

##### PROPOSED ENACTMENT 13-

To amend the provisions for selecting the RI president

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

#### **Article 11 Nominations and Elections for President**

##### **11.030. Election of Members to the Nominating Committee for President.**

###### *11.030.1. Notification to Eligible Candidates.*

The general secretary shall mail a letter to each past director eligible to serve on the nominating committee for the following year. The letter must be mailed

between 1 and 15 ~~March~~ November. The letter will inquire as to whether the past directors desire to be considered for membership on the committee and to advise the general secretary prior to ~~15 April~~ 31 December that they wish to have their names listed as being willing and able to serve. Any past director not responding by ~~15 April~~ 31 December will be considered unwilling to serve.

###### *11.030.3. Two or More Eligible Past Directors from a Zone.*

Where there are two or more eligible past directors willing and able to serve, the member and alternate member of the committee shall be elected in a ballot-by-mail. The procedure for such ballot-by-mail shall be as described below.

###### *11.030.3.1. Ballot Preparation.*

The general secretary shall prepare a ballot, single transferable where applicable. The ballot shall include the names of all eligible past directors in alphabetical order.

###### *11.030.3.2. Ballot Specifications.*

The general secretary shall cause a copy of the ballot to be mailed to each club in the zone by ~~15 May~~ 31 January. The ballot shall include photographs and biographical statements of each such past director, including the past director's name, club, RI offices, and international committee appointments held and year(s) of service. Such ballot shall be mailed with instructions that the completed ballot be returned to the general secretary at the World Headquarters of the Secretariat by ~~30 June~~ 15 March.

###### *11.030.5. Balloting Committee Meeting.*

The president shall appoint a balloting committee which shall meet at a time and place determined by the president to examine and count the ballots. Such meeting shall take place no later than ~~10 July~~ 25 March. The balloting committee shall certify its report of the balloting results to the general secretary within five days of the committee's adjournment.

#### **11.040. Procedure for Functioning of Committee.**

###### *11.040.3. Forwarding Names to Committee.*

The general secretary shall, between 1 ~~May~~ and 15 ~~May~~ February in each year, mail a letter to all Rotarians who will be eligible to serve as president. The letter will ask if such Rotarians are willing to be considered for nomination for president and will advise them to notify the general secretary prior to ~~30 June~~ 31 March whether they wish to have their names listed as being willing

and able to serve. Those Rotarians not responding to the general secretary by ~~30 June~~ 31 March will not be considered by the nominating committee. The general secretary shall forward the list of those willing to serve to the nominating committee and to Rotarians upon request at least one week prior to the committee meeting.

**11.050. Nomination by the Committee.**

**11.050.2. Committee Meeting.**

The committee shall meet no later than 15 ~~August~~ July at a time and place determined by the board. All candidates shall be given an opportunity to be interviewed by the committee according to procedures determined by the board.

**11.070. Additional Nomination by Clubs.**

In addition to the nomination made by the committee, challenges may be made in the following manner.

**11.070.1. Candidate Previously Considered and Concurrence.**

Any club may suggest as a challenging candidate the name of a qualified Rotarian who duly notified the general secretary pursuant to subsection 11.040.3. of his or her willingness to be considered for nomination for president. The name of the challenging candidate shall be submitted pursuant to a duly adopted resolution by the club at a regular meeting. The resolution must be supported by a concurrence of at least a majority of the clubs in the district obtained at a district conference or through a ballot-by-mail. The concurrence must be certified to the general secretary by the district's governor. The resolution must be accompanied by a written statement from the challenging candidate that such candidate is willing to have such candidacy submitted to the clubs for endorsement. The foregoing requirements must be completed by 1 ~~October~~ September of the relevant year.

**11.070.2. Notification to Clubs of Challenging Candidates.**

The general secretary shall notify the clubs of the suggested challenging candidates and provide the clubs with a registered form for use by any club which desires to endorse any such challenging candidate. The general secretary shall provide such notice and forms immediately following 1 ~~October~~ September.

**11.070.3. Absence of a Challenging Candidate.**

Where no challenging candidate has been suggested, the president shall declare the nominee of the nominating committee to be the president-nominee.

**11.070.4. Endorsement of Challenging Candidate.**

If on 15 ~~November~~ October, any such challenging candidate has been endorsed by 1 percent of the clubs comprising the membership of RI as of the preceding 1 July, with at least half of the endorsements originating from clubs in zones other than that of the challenging candidate(s), such challenging candidate(s) and the nominee of the committee shall be balloted upon as provided in section 11.100. Where the challenging candidate fails to receive the prescribed endorsements by 15 ~~November~~ October, the president shall declare the nominee of the committee to be the president-nominee.

**11.070.5. Validity of Endorsement.**

The balloting committee provided in subsection 11.100.1. shall validate, count, and certify the returned endorsement forms and report to the president. If this balloting committee finds there is a sufficient number of forms to constitute an endorsement of the challenging candidate but has good reason to suspect the genuineness of the forms, it shall so advise the president who, before making any announcement, shall convene the election review committee of RI to determine the validity of such forms. After this determination has been made, the balloting committee shall then report to the president.

**11.100. Ballot-by-Mail.**

The procedure for electing a president pursuant to a ballot-by-mail as provided in section 11.070. shall be by the following procedures.

**11.100.3. Mailing of Ballot.**

The balloting committee shall cause a copy of the ballot to be mailed to each club no later than the following 15 ~~February~~ November. Such ballot shall be mailed with instructions that the completed ballot be returned to the balloting committee at the World Headquarters of the Secretariat no later than 15 ~~April~~ January. Such ballot shall include photographs and biographical statements of the candidates.

**11.100.5. Balloting Committee Meeting.**

The balloting committee shall meet at a time and place determined by the president. The committee shall examine and count the ballots. Such meeting must take place no later than 20 ~~April~~ January. The balloting committee shall certify its report of the results of the

balloting to the general secretary within five days thereafter.

11.100.7. *Announcement of President-elect.*

The president shall announce the name of the president-elect no later than 25 ~~April~~ January.

(End of Text)

**65. To Provide That Each Club Pays Dues for a Minimum of 20 Members**

*Statement:* In decision 53, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would require each club to pay dues for a minimum of 20 members. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To provide that each club pays dues for a minimum of 20 members

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

Article 17 Fiscal Matters

**17.030. Dues.**

17.030.1. Per Capita Dues.

Each club shall pay to RI per capita dues for each of its members as follows: US\$25.00 per half year in 2010-2011, US\$25.50 per half year in 2011-2012, US\$26.00 per half year in 2012-2013, and US\$26.50 per half year in 2013-2014 and thereafter; provided that each club shall pay semiannually to RI a minimum of ~~US\$250.00 in 2010-2011, US\$255.00 in 2011-2012, US\$260.00 in 2012-2013, and US\$265.00 in 2013-2014~~ US\$530.00 in 2013-2014 and thereafter. Such dues shall remain constant until changed by the council on legislation.

17.030.2. *Additional Dues.*

Each club shall pay each year to RI for each of its members additional per capita dues of US\$1.00 or such other amount, as determined by the board, sufficient to

pay for the projected expenses of the next scheduled council on legislation. If a club has fewer than ~~ten~~ 20 members, it shall pay additional per capita dues of an amount equal to the amount it would have paid if it had ~~ten~~ 20 members. In the event an extraordinary meeting of the council is convened, additional per capita dues to pay for its expenses shall be paid as soon as practicable following the meeting. Such additional dues shall be held as a separate fund restricted to provide for the expenses of representatives in attending the council, as well as other administrative expenses of the council, in a manner to be determined by the board. The board shall furnish the clubs an accounting of receipts and expenditures.

(End of Text)

Note: Vice President Bajat requested that his negative vote be recorded.

**66. To Make the President-Nominee a Member of the RI Board**

*Statement:* In decision 53, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would make the RI president-nominee a non-voting member of the Board. In addition to supporting the addition of the president-nominee to the Board, the Board believed that the president-nominee should be a voting member of the Board.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To make the president-nominee a voting member of the RI Board

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the CONSTITUTION OF ROTARY INTERNATIONAL be and hereby is amended as follows

in article 6

**Article 6 Board of Directors**

**Section 1 — How Constituted.** The board of directors shall be ~~nineteen~~ up to twenty in number. The president of RI shall be a member and chairman of the board. The president-elect of RI shall be a member of the board. The president-nominee of RI shall be a

member of the board. Seventeen directors shall be nominated and elected in accordance with the provisions of the bylaws.

and in article 7

### **Article 7 Officers**

**Section 1 — Titles.** The officers of RI shall be president, president-elect, president-nominee, vice-president, treasurer, other directors, general secretary, district governors, and the president, immediate past president, vice-president and honorary treasurer of RI in Great Britain and Ireland.

IT IS FURTHER ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

in article 6

### **Article 6 Officers**

#### **6.040. Directors Not Eligible for Re-election.**

No person who has served a full term as director, as defined in the bylaws or as determined by the board, may again hold office as director except as a president, ~~or~~ president-elect or president-nominee.

#### **6.060. Term of Office.**

##### *6.060.1. Officers.*

The term of each officer shall begin on 1 July following such election except for the office of president, president-nominee, director, and governor. All officers, except directors, shall serve for a term of one year or until their successors have been duly elected. All directors shall serve a term of two years or until their successors have been duly elected.

##### *6.060.3. Office of President-nominee.*

The person declared as president-nominee shall serve as president-nominee in the year of such election. The president-nominee shall not be eligible for selection as vice-president.

#### **6.140. Duties of Officers.**

##### *6.140.3. President-nominee.*

The president-nominee shall have only such duties and powers as arise from these bylaws and from membership on the board, but may be assigned further duties by the president or the board.

and in article 8

### **Article 8 Council on Legislation**

#### **8.010. Members of the Council.**

The council shall be composed of the following voting and non-voting members:

##### *8.010.4. President, President-elect, President-nominee, Directors, and General Secretary.*

The president, president-elect, president-nominee, other members of the board, and general secretary shall be non-voting members of the council.

and in article 9

### **Article 9 Convention**

#### **9.030. Officers of the Convention.**

The officers of the convention shall be the president, president-elect, president-nominee, vice-president, treasurer, general secretary, convention committee chairman, and sergeant-at-arms. The president shall appoint the sergeant-at-arms.

and in article 12

### **Article 12 Nominations and Elections for Directors**

#### **12.020. Selection of Director-nominee and Alternate by Nominating Committee Procedure.**

##### *12.020.3. Membership on Nominating Committee.*

A nominating committee shall consist of one member from each district in the zone or section elected by the clubs of such district as hereinafter provided. Each member shall be a past governor at the time they are to serve, who is a member of a club in the relevant zone or section. Such members also shall have attended at least two Rotary institutes of the zone from which the director is being nominated and one convention in the three years prior to serving on the committee. Members shall be elected for a term of one year. The president, president-elect, president-nominee, any past president, director, or any past director shall not be eligible for membership on the nominating committee. No Rotarian who has served twice as a member of such a committee shall be eligible for service again. Each member shall have one vote.

(End of Text)

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Note: Directors Cerini, Heal, and Smarge requested their negative votes be recorded.

**67. To Establish a New Type of Membership:  
Corporate Membership**

*Statement:* In decision 53, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would establish corporate membership in RI. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To establish a new type of membership: corporate membership

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the CONSTITUTION OF ROTARY INTERNATIONAL be and hereby is amended as follows

in article 1

**Article 1 Definitions**

As used in the constitution and bylaws of Rotary International, unless the context otherwise clearly requires, the words in this article shall have the following meanings:

1. Active member: A person who has been elected to membership in a Rotary club.
- ~~1-2.~~ Board: The Board of Directors of Rotary International.
- ~~2-3.~~ Club: A Rotary club.
4. Corporate member: A for-profit or not-for-profit entity represented in a club by its primary corporate representative.
- ~~3-5.~~ Member: ~~A member, other than an honorary member,~~ An active member or a primary corporate representative of a corporate member of a Rotary club.
6. Primary corporate Representative: A person who represents a corporate member and holds the same rights and responsibilities as an active member.
- ~~4-7.~~ Year: The 12-month period that begins on the first day of July.
- ~~5-8.~~ RI: Rotary International.
- ~~6-9.~~ Governor: A governor of a Rotary district.

and in article 5 (page 168)

**Article 5 Membership**

**Section 2 — Composition of Clubs.**

- (a) A club shall be composed of active members ~~each of whom~~ and corporate members.
- (b) Each active member shall be an adult person of good character and good business, professional and/or community reputation,
  - (1) engaged as a proprietor, partner, corporate officer, or manager of any worthy and recognized business or pro-fesion; or
  - (2) holding any important position in any worthy and recognized business or pro-fesion or any branch or agency thereof and have executive capacity with discre-tionary authority; or
  - (3) having retired from any position listed in sub-subsection (1) or (2) of this subsection; or
  - (4) being a community leader who has demonstrated through personal involvement in community affairs a commitment to service and the Object of Rotary; or
  - (5) having the status of Rotary Foundation alumnus as defined by the board and having his or her place of business or residence located in the locality of the club or the surrounding area. An active member moving from the locality of the club or the surrounding area may retain membership in the club where the member's board grants such permission and said active member continues to meet all conditions of club membership.
- (c) Each corporate member shall be of good reputation and have an office located in the locality of the club or the surrounding area. A corporate member shall designate a primary corporate representative, who shall possess the qualifications set forth in subsection (b) of this section.
- ~~(b)-(d)~~ Each club shall have a well-balanced membership in which no one business, profession or type of community service predominates. The club shall not elect a person to active membership from a classification if the club already has five or more active members from that classification, unless the club has more than 50 active members, in which case the club may elect a person to active membership in a classification so long as it will not result in the classification making up more than 10 percent of the club's

active membership. ~~Members~~ Active members who are retired shall not be included in the total number of active members in a classification. The classification of a transferring or former member of a club, or a Rotary Foundation alumnus as defined by the board, shall not preclude election to active membership even if the election results in club active membership temporarily exceeding the above limitations. If a member changes classification, the club may continue the member's membership under the new classification notwithstanding these limitations.

~~(e)~~(e)The bylaws of RI may provide for active membership, corporate membership and honorary membership in clubs and shall prescribe the qualifications for each.

IT IS FURTHER ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

in article 1 (page 175)

#### **Article 1 Definitions**

As used in the bylaws, unless the context otherwise clearly requires, the words in this article shall have the following meanings:

1. Active member: A person who has been elected to membership in a Rotary club.

2. Additional corporate representative: A person whose attendance is credited to the corporate member, but who is not a member of a club.

~~4-3.~~3. Board: The Board of Directors of Rotary International.

~~2-4.~~4. Club: A Rotary club.

~~3-5.~~5. Constitutional The Rotary International constitution and bylaws and the standard Rotary club documents: constitution.

6. Corporate member: A for-profit or not-for-profit entity represented in a club by its primary corporate representative.

~~4-7.~~7. E-club: A Rotary club that meets through electronic communications.

~~5-8.~~8. Governor: The governor of a Rotary district.

~~6-9.~~9. Member: A member, other than an honorary member, An active member or a primary corporate representative of a corporate member of a Rotary club.

10. Primary corporate representative: A person who represents a corporate member and holds the same rights and responsibilities as an active member.

~~7-11.~~11. RI: Rotary International.

~~8-12.~~RIBI: The administrative territorial unit of Rotary International Great Britain and Ireland.

~~9-13.~~Year: The 12-month period that begins on 1 July.

and in article 4

#### **Article 4 Membership in Clubs**

##### **4.010. Types of Membership in a Club.**

A club may have ~~two~~ three kinds of membership, active, corporate and honorary.

##### **4.020. Active Membership.**

A person possessing the qualifications set forth in article 5, subsection 2(b) of the RI constitution may be elected to active membership in a club.

##### **4.030. Corporate Membership.**

An entity possessing the qualifications set forth in article 5, subsection 2(c) of the RI constitution may be elected to corporate membership in a club. Each club may elect up to five corporate members. A club may elect additional corporate members so long as it does not result in the number of corporate members being greater than five percent of the club's active membership. The corporate member shall designate one of its officers or employees possessing the qualifications set forth in article 5, subsection 2(b) of the RI constitution as its primary corporate representative. Each corporate member may designate up to two of its officers or employees as additional corporate representatives. All primary corporate representatives and additional corporate representatives must be approved by the club board. Once approved, such primary corporate representatives and additional corporate representatives may attend club meetings, and the combined attendance of the primary corporate representative and the additional corporate representatives shall constitute the attendance of the corporate member. Additional corporate representatives are entitled to attend club meetings but they shall not be members nor shall they possess the rights and privileges of membership.

##### ~~4.030.~~4.040. Transferring or Former Rotarian.

A member may propose to active membership a transferring member or former member of a club, if the proposed member is terminating or has terminated such membership in the former club due to no longer being engaged in the formerly assigned classification of business or profession in the locality of the former club or the surrounding area. The transferring or former member of a club being proposed to active membership under this section may also be proposed by the former club. The classification of a transferring or former

member of a club shall not preclude election to active membership even if the election results in club active membership temporarily exceeding the classification limits. It is recommended that any club wishing to admit a former member demand that the potential member provide written proof from the previous club that all debts have been paid. The admission of a transferring or former Rotarian as an active member pursuant to this section shall be contingent upon receiving a certificate from the board of the previous club confirming the prospective member's prior membership in that club.

**~~4.040-4.050.~~ Dual Multiple Membership.**

No person shall simultaneously hold ~~active~~ membership in more than one club. No person shall ~~simultaneously be a member and an honorary member~~ hold more than one type of membership in the same club. No person shall simultaneously hold ~~active~~ membership in a club and membership in a Rotaract club.

IT IS FURTHER ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

in article 1 (page 243)

**Article 1 Definitions**

As used in this constitution, unless the context otherwise clearly requires, the words in this article shall have the following meanings:

1. Active member: A person who has been elected to membership in a Rotary club.
2. Additional corporate representative: A person whose attendance is credited to the corporate member, but who is not a member of a club.
- ~~3.~~3. Board: The Board of Directors of this club.
- ~~2.~~4. Bylaws: The bylaws of this club.
5. Corporate member: A for-profit or not-for-profit entity represented in a club by its primary corporate representative.
- ~~3.~~6. Director: A member of this club's Board of Directors.
- ~~4.~~7. Member: A ~~member, other than an honorary member,~~ An active member or a primary corporate representative of a corporate member of a Rotary club.
8. Primary corporate representative: A person who represents a corporate member and holds the same rights and responsibilities as an active member.
- ~~5.~~9. RI: Rotary International.
- ~~6.~~10. Year: The 12-month period that begins on 1 July.

and in article 7

**Article 7 Membership**

**Section 2 — *Kinds.*** This club shall have ~~two~~ three kinds of membership, namely: active, corporate and honorary.

**Section 3 — *Active Membership.*** A person possessing the qualifications set forth in article 5, subsection 2(b) of the RI constitution may be elected to active membership in this club.

**Section 4 — *Corporate Membership.*** An entity possessing the qualifications set forth in article 5, subsection 2(c) of the RI constitution may be elected to corporate membership in this club. This club may elect up to five corporate members. This club may elect additional corporate members so long as it does not result in the number of corporate members being greater than five percent of the club's active membership. The corporate member shall designate one of its officers or employees possessing the qualifications set forth in article 5, subsection 2(b) of the RI constitution as its primary corporate representative. Each corporate member may designate up to two of its officers or employees as additional corporate representatives as provided in section 4.030, of the RI bylaws.

**Section ~~56~~ — *Dual Multiple Membership.*** No person shall simultaneously hold ~~active~~ membership in this and another club. No person shall ~~simultaneously be a member and an honorary member~~ hold more than one type of membership in this club. No person shall simultaneously hold ~~active~~ membership in this club and membership in a Rotaract club.

and in article 8 (pages 246-247)

**Article 8 Classifications**

**Section 1 — *General Provisions.***

- (a) *Principal Activity.* Each active member shall be classified in accordance with the member's business, profession, or type of community service. The classification shall be that which describes the principal and recognized activity of the firm, company, or institution with which the member is connected or that which describes the member's principal and recognized business or professional activity or that which describes the nature of the member's community service activity. Corporate members and primary

corporate representatives shall not be subject to the classification requirement.

**Section 2 — Limitations.** This club shall not elect a person to active membership from a classification if the club already has five or more active members from that classification, unless the club has more than 50 active members, in which case, the club may elect a person to active membership in a classification so long as it will not result in the classification making up more than 10 percent of the club's active membership. ~~Members~~ Active members who are retired shall not be included in the total number of active members in a classification. The classification of a transferring or former member of a club, or a Rotary Foundation alumnus as defined by the board of directors of RI, shall not preclude election to active membership even if the election results in club membership temporarily exceeding the above limitations. If a member changes classification, the club may continue the member's membership under the new classification notwithstanding these limitations.

and in article 9

## Article 9 Attendance

### (Select one introductory paragraph to Section 1)

**Section 1 — General Provisions.** Each member should attend this club's regular meetings. A member shall be counted as attending a regular meeting if the active member or corporate representative is present for at least 60 percent of the meeting, or is present and is called away unexpectedly and subsequently produces evidence to the satisfaction of the board that such action was reasonable, or makes up for an absence in any of the following ways:

or

**Section 1 (for e-Clubs) — General Provisions.** Each member should attend this club's regular meetings. A member shall be counted as attending a regular meeting if the active member or corporate representative participates in the regular meeting posted on the club's Web site within one week following its posting, or makes up a missed meeting in any of the following ways:

- (a) *14 Days Before or After the Meeting.* If, within fourteen (14) days before or after the regular time for that meeting, the active member

- (1) attends at least 60 percent of the regular meeting of another club or of a provisional club; or
- (2) attends a regular meeting of a Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship or of a provisional Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship; or
- (3) attends a convention of RI, a council on legislation, an international assembly, a Rotary institute for past and present officers of RI, a Rotary institute for past, present, and incoming officers of RI, or any other meeting convened with the approval of the board of directors of RI or the president of RI acting on behalf of the board of directors of RI, a Rotary multizone conference, a meeting of a committee of RI, a Rotary district conference, a Rotary district assembly, any district meeting held by direction of the board of directors of RI, any district committee meeting held by direction of the district governor, or a regularly announced intercity meeting of Rotary clubs; or
- (4) is present at the usual time and place of a regular meeting of another club for the purpose of attending such meeting, but that club is not meeting at that time or place; or
- (5) attends and participates in a club service project or a club-sponsored community event or meeting authorized by the board; or
- (6) attends a board meeting or, if authorized by the board, a meeting of a service committee to which the member is assigned; or
- (7) participates through a club web site in an interactive activity requiring an average of 30 minutes of participation.

When an active member is outside the member's country of residence for more than fourteen (14) days, the time restriction shall not be imposed so that the active member may attend meetings in another country at any time during the travel period, and each such attendance shall count as a valid make-up for any regular meeting missed during the member's time abroad.

- (b) *At the Time of the Meeting.* If, at the time of the meeting, ~~the~~ an active member is
- (1) traveling with reasonable directness to or from one of the meetings specified in subsection (a) (3) of this section; or

- (2) serving as an officer or member of a committee of RI, or a trustee of The Rotary Foundation; or
- (3) serving as the special representative of the district governor in the formation of a new club; or
- (4) on Rotary business in the employ of RI; or
- (5) directly and actively engaged in a district-sponsored or RI- or Rotary Foundation-sponsored service project in a remote area where making up attendance is impossible; or
- (6) engaged in Rotary business duly authorized by the board which precludes attendance at the meeting.

**Section 2** — *Extended Absence on Outposted Assignment.* If an active member will be working on an outposted assignment for an extended period of time, attendance at the meetings of a designated club at the site of the assignment will replace attendance at the regular meetings of the member's club, provided there is a mutual agreement between the two clubs.

**Section 3** — *Excused Absences.* A member's absence shall be excused if

- (a) the absence complies with the conditions and under circumstances approved by the board. The board may excuse a member's absence for reasons which it considers to be good and sufficient. Such excused absences shall not extend for longer than twelve months.
- (b) the age of the active member is 65 and above and the aggregate of the member's years of age and years of membership in one or more clubs is 85 years or more and the active member has notified the club secretary in writing of the member's desire to be excused from attendance and the board has approved.

**Section 4** — *RI Officers' Absences.* An active member's absence shall be excused if the member is a current officer of RI.

**Section 5** — *Corporate Members.* The combined attendance of a corporate member's primary corporate representative and its additional corporate representatives shall constitute the attendance of the corporate member. In no event shall a corporate member receive more than one attendance credit per club meeting.

**Section 56** — *Attendance Records.* In the event that an active member whose absences are excused under the provisions of subsection 3(b) or section 4 of this article attends a club meeting, the member and the member's attendance shall be included in the

membership and attendance figures used to compute this club's attendance.

and in article 11

### **Article 11 Admission Fees and Dues**

Every member shall pay an admission fee and annual dues as prescribed in the bylaws, except that any transferring or former member of another club who is accepted into membership of this club pursuant to article 7, section 4(a) shall not be required to pay a second admission fee. Additional corporate representatives shall pay fees and dues as prescribed in the bylaws. A Rotaractor who ceased to be a member of Rotaract within the preceding two years, who is accepted into membership of this club, shall not be required to pay an admission fee.

and in article 12

### **Article 12 Duration of Membership**

**Section 2** — *Automatic Termination.*

- (a) ~~Membership—Qualifications~~ Termination of Active Member. ~~Membership~~ Active membership shall automatically terminate when an active member no longer meets the membership qualifications, except that

- (1) the board may grant an active member moving from the locality of this club or the surrounding area a special leave of absence not to exceed one (1) year to enable the member to visit and become known to a Rotary club in the new community if the member continues to meet all conditions of club membership;
- (2) the board may allow an active member moving from the locality of this club or the surrounding area to retain membership if the member continues to meet all conditions of club membership.

- (b) *How to Rejoin.* When the membership of an active member has terminated as provided in subsection (a) of this section, such person, provided such person's membership was in good standing at the time of termination, may make new application for membership, under the same or another classification. A second admission fee shall not be required.

- (c) Termination of Corporate Membership. Corporate membership shall automatically terminate when a corporate member no longer meets the membership qualifications. Corporate

membership shall automatically terminate when the corporate member ceases to exist or as otherwise determined by the board. If a corporate representative no longer meets the relevant qualifications, the corporate member may designate a replacement.

- (e)(d) *Termination of Honorary Membership.* Honorary membership shall automatically terminate at the end of the term for such membership as determined by the board. However, the board may extend an honorary membership for an additional period. The board may revoke an honorary membership at any time.

**Section 3 — Termination – Non-payment of Dues.**

- (a) *Process.* Any member failing to pay dues within thirty (30) days after the prescribed time shall be notified in writing by the secretary at the member's last known address. If the dues are not paid on or before ten (10) days of the date of notification, membership may terminate, subject to the discretion of the board.
- (b) *Reinstatement.* The board may reinstate the former member to membership upon the former member's petition and payment of all indebtedness to this club. However, no former active member may be reinstated to active membership if the former member's classification is in conflict with article 8, section 2.

**Section 5 — Termination – Other Causes.**

- (a) *Good Cause.* The board may terminate the membership of any member ~~who ceases to have the qualifications for membership in this club~~ or remove any primary corporate representative or additional corporate representative for any good cause by a vote of not less than two-thirds of the board members, at a meeting called for that purpose. The guiding principles for this meeting shall be article 7, section 1; The Four-Way Test; and the high ethical standards that one should hold as a Rotary club member.
- (b) *Notice.* Prior to taking any action under subsection (a) of this section, the member or corporate representative shall be given at least ten (10) days' written notice of such pending action and an opportunity to submit a written answer to the board. The member or corporate representative shall have the right to appear before the board to state the member's or corporate representative's case. Notice shall be by personal delivery or by registered letter to the

member's or corporate representative's last known address.

(End of Text)

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Note: Director Cerini requested that his negative vote be recorded.

**68. To Provide for Satellite Clubs**

*Statement:* In decision 53, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would create satellite clubs. The Council Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To provide for satellite clubs

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

in article 1

**Article 1 Definitions**

As used in the bylaws, unless the context otherwise clearly requires, the words in this article shall have the following meanings:

1. Board: The Board of Directors of Rotary International.
2. Club: A Rotary club.
3. Constitutional documents: The Rotary International constitution and bylaws and the standard Rotary club constitution.
4. E-club: A Rotary club that meets through electronic communications.
5. Governor: The governor of a Rotary district.
6. Member: A member, other than an honorary member, of a Rotary club.
7. RI: Rotary International.
8. RIBI: The administrative territorial unit of Rotary International in Great Britain and Ireland.
9. Satellite club meeting: An alternate meeting of a member's club that a member may attend in lieu of attending a regular meeting.

9-10. Year: The 12-month period that begins on 1 July.

and in article 4

#### Article 4 Membership in Clubs

##### 4.100. Attendance at Other Clubs.

Every member shall have the privilege of attending the regular meeting or satellite club meeting of any other club except for a club that previously terminated the membership of said person for good cause.

IT IS FURTHER ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

in article 1

#### Article 1 Definitions

As used in this constitution, unless the context otherwise clearly requires, the words in this article shall have the following meanings:

1. Board: The Board of Directors of this club.
2. Bylaws: The bylaws of this club.
3. Director: A member of this club's Board of Directors.
4. Member: A member, other than an honorary member, of this club.
5. RI: Rotary International.
6. Satellite club meeting: An alternate meeting of this club that a member may attend in lieu of attending a regular meeting.
- 6.7. Year: The 12-month period that begins on 1 July.

and in article 6

#### Article 6 Meetings

##### Section 1 — Regular Meetings.

- (a) *Day and Time.* This club shall hold a regular meeting once each week on the day and at the time provided in the bylaws.
- (b) *Change of Meeting.* For good cause, the board may change a regular meeting to any day during the period commencing with the day following the preceding regular meeting and ending with the day preceding the next regular meeting, or to a different hour of the regular day, or to a different place.
- (c) *Cancellation.* The board may cancel a regular meeting if it falls on a legal holiday, including a commonly recognized holiday, or in case of the death of a club member, or of an epidemic or of a disaster affecting the whole community, or of an armed conflict in the community which

endangers the lives of the club members. The board may cancel not more than four regular meetings in a year for causes not otherwise specified herein provided that this club does not fail to meet for more than three consecutive meetings.

**Section 2 — Annual Meeting.** An annual meeting for the election of officers shall be held not later than 31 December as provided in the bylaws.

**Section 3 — Satellite Club Meeting.** If provided in the bylaws, this club may conduct multiple club meetings during the week on the day(s), at the time(s), and at the location(s) provided by the board. The day, time, or location of a satellite club meeting may be changed in the same manner as a regular meeting as provided in section 1(b) of this article. A satellite club meeting may be cancelled for any of the reasons enumerated in section 1(c) of this article. Voting procedures shall be as provided in the bylaws.

and in article 9

#### Article 9 Attendance

##### (Select one introductory paragraph to Section 1)

**Section 1 — General Provisions.** Each member should attend this club's regular meetings or satellite club meetings if provided in the bylaws. A member shall be counted as attending a regular meeting if the member is present for at least 60 percent of ~~the~~ a meeting, or is present and is called away unexpectedly and subsequently produces evidence to the satisfaction of the board that such action was reasonable, or makes up for an absence in any of the following ways:

or

**Section 1 (for e-Clubs) — General Provisions.** Each member should attend this club's regular meetings. A member shall be counted as attending a regular meeting if the member participates in the regular meeting posted on the club's Web site within one week following its posting, or makes up a missed meeting in any of the following ways:

- (a) *14 Days Before or After the Meeting.* If, within fourteen (14) days before or after the regular time for that meeting, the member
  - (1) attends at least 60 percent of the regular meeting of another club, of a satellite club meeting of another club, or of a provisional club; or

- (2) attends a regular meeting of a Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship or of a provisional Rotaract or Interact club, Rotary Community Corps, or Rotary Fellowship; or
- (3) attends a convention of RI, a council on legislation, an international assembly, a Rotary institute for past and present officers of RI, a Rotary institute for past, present, and incoming officers of RI, or any other meeting convened with the approval of the board of directors of RI or the president of RI acting on behalf of the board of directors of RI, a Rotary multizone conference, a meeting of a committee of RI, a Rotary district conference, a Rotary district assembly, any district meeting held by direction of the board of directors of RI, any district committee meeting held by direction of the district governor, or a regularly announced intercity meeting of Rotary clubs; or
- (4) is present at the usual time and place of a regular meeting or satellite club meeting of another club for the purpose of attending such meeting, but that club is not meeting at that time or place; or
- (5) attends and participates in a club service project or a club-sponsored community event or meeting authorized by the board; or
- (6) attends a board meeting or, if authorized by the board, a meeting of a service committee to which the member is assigned; or
- (7) participates through a club web site in an interactive activity requiring an average of 30 minutes of participation.

When a member is outside the member's country of residence for more than fourteen (14) days, the time restriction shall not be imposed so that the member may attend regular meetings or satellite club meetings in another country at any time during the travel period, and each such attendance shall count as a valid make-up for any regular meeting missed during the member's time abroad.

- (b) *At the Time of the Meeting.* If, at the time of the meeting, the member is
- (1) traveling with reasonable directness to or from one of the meetings specified in sub-subsection (a) (3) of this section; or

- (2) serving as an officer or member of a committee of RI, or a trustee of The Rotary Foundation; or
- (3) serving as the special representative of the district governor in the formation of a new club; or
- (4) on Rotary business in the employ of RI; or
- (5) directly and actively engaged in a district-sponsored or RI- or Rotary Foundation-sponsored service project in a remote area where making up attendance is impossible; or
- (6) engaged in Rotary business duly authorized by the board which precludes attendance at the meeting.

**Section 2 — *Extended Absence on Outposted Assignment.*** If a member will be working on an outposted assignment for an extended period of time, attendance at the meetings of a designated club at the site of the assignment will replace attendance at the regular meetings of the member's club, provided there is a mutual agreement between the two clubs.

**Section 3 — *Attendance at Satellite Club Meetings.*** Attendance at this club's satellite club meetings shall be considered the same as attending this club's regular meetings.

and in article 10

## **Article 10 Directors and Officers**

**Section 4 — *Officers.*** The club officers shall be a president, the immediate past president, a president-elect, and one or more vice-presidents, all of whom shall be members of the board, and a secretary, a treasurer, and a sergeant-at-arms, who may or may not be members of the board as the bylaws shall provide. Club officers should regularly attend satellite club meetings if provided in the bylaws.

and in article 12

## **Article 12 Duration of Membership**

**Section 4 — *Termination – Non-attendance.***

- (a) *Attendance Percentages.* A member must

- (1) attend or make up at least 50 percent of club regular meetings or satellite club meetings in each half of the year;
- (2) attend at least 30 percent of this club's regular meetings or satellite club meetings in each half of the year (assistant governors,

as defined by the board of directors of RI, shall be excused from this requirement).

If a member fails to attend as required, the member's membership shall be subject to termination unless the board consents to such non-attendance for good cause.

(End of Text)

**69. To Change the Name of the Rotaract and Interact Committee to the New Generations Committee**

*Statement:* In decision 52, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would rename the Rotaract and Interact Committee the New Generations Committee. The Council Advisory recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To change the name of the Rotaract and Interact Committee to the New Generations Committee

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 16 Committees**

**16.010. Number and Term.**

The board shall establish standing committees on communications, constitution and bylaws, conventions, districting, election review, finance, and ~~Rotaract and Interact~~ New Generations, as well as such other committees as it from time to time may determine is in the best interests of RI. The numbers and terms of office for the standing committees shall be as follows: (1) communications – consist of six members, two of whom shall be appointed each year for terms of three years; (2) constitution and bylaws – consist of three members, one of whom shall be appointed each year for a term of three years, except in the year of the council on legislation, when there shall be four members, with the most recent past member serving a fourth year on the committee; (3) conventions — consist of six members, one of whom shall be chairman of the host organization

for the annual convention; (4) districting — consist of three members, one of whom shall be appointed annually from the board for a term of three years; (5) election review – consist of six members, each of whom shall serve a term of three years, with two members appointed each year; (6) finance — consist of eight members, six of whom shall serve a term of three years with two members appointed each year, and the RI treasurer and one member of the board appointed by the board, each of whom shall serve a term of one year as a non-voting member; and (7) ~~Rotaract and Interact~~ New Generations — consist of six members, each of whom shall serve a term of three years, with two members appointed each year, plus a minimum of three Rotaract members. The number of members on the committees and the terms of membership, except for the standing committees, shall be as determined by the board, subject to the provision of section 16.050. below. The board shall prescribe the duties and authority of all committees and, except for the standing committees, provide for continuity of committee members from year to year.

(End of Text)

**70. To Revise the Role and Duties of a Governor**

*Statement:* In decision 92, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council on Legislation that would revise the official role and duties of the governor. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To revise the role and duties of a governor

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 15 Districts**

**15.090. ~~Duties of a Governor~~ Role of the Governor.**  
The governor is the officer of RI in the district, providing leadership, motivation, and guidance to clubs

in order to promote the Object of Rotary and to support the mission, vision, and strategic priorities of RI.

15.090.1. Duties of the Governor.

The primary duties of the governor include:

- (a) reporting to RI on the performance of the district and the clubs within the district;
- (b) providing financial oversight over the district's resources;
- (c) providing strategic direction to the district by supporting a district strategic plan, in alignment with the RI strategic plan;
- (d) appointing, empowering and overseeing the district leadership team;
- (e) performing any other duties as are inherent as the officer of RI; and
- (f) working with the governor-elect, the governor-nominee and other Rotarians to provide continuity in the district; and
- (g) performing such other duties as may be assigned by the board.

In order to foster continuity and strategic planning and to assist governors with district administration, districts are encouraged to incorporate, provided such incorporation is in compliance with policies established by the board.

15.090.2. Club Visits.

The governor should ensure that the governor or an assistant governor, as defined by the board of directors of RI, or other appropriate district leader annually visits each club, individually or at multi-club events, for the purpose of:

- (a) focusing attention on important Rotary issues;
- (b) providing special attention to weak and struggling clubs;
- (c) motivating Rotarians to participate in service activities; and
- (d) personally recognizing the outstanding contributions of Rotarians in the district.

~~The governor is the officer of RI in the district, functioning under the general control and supervision of the board. The governor is charged with the duty of furthering the Object of Rotary by providing leadership and supervision of the clubs in the district. The governor should work with district and club leaders to encourage participation in a district leadership plan as may be developed by the board. The governor shall provide inspiration and motivation to the clubs in the district. The governor shall also ensure continuity within the district by working with past, current, and~~

~~incoming district leaders in fostering effective clubs. The governor shall be responsible for the following activities in the district:~~

- ~~(a) organizing new clubs;~~
- ~~(b) strengthening existing clubs;~~
- ~~(c) promoting membership growth by working with district leaders and club presidents to establish realistic membership goals for each club in the district;~~
- ~~(d) supporting The Rotary Foundation with respect to program participation and financial contributions;~~
- ~~(e) promoting cordial relations among the clubs and between the clubs and RI;~~
- ~~(f) planning for and presiding at the district conference and assisting the governor elect in the planning and preparation for the presidents elect training seminar and the district assembly;~~
- ~~(g) providing for an official visit meeting individually or in multi club meetings conducted throughout the year to take place at a time that maximizes the governor's presence for the purpose of:
  - ~~1. focusing attention on important Rotary issues;~~
  - ~~2. providing special attention to weak and struggling clubs;~~
  - ~~3. motivating Rotarians to participate in service activities; and~~
  - ~~4. personally recognizing the outstanding contributions of Rotarians in the district;~~~~
- ~~(h) issuing a monthly letter to each club president and secretary in the district;~~
- ~~(i) reporting promptly to RI as may be required by the president or the board;~~
- ~~(j) supplying the governor elect, as soon as possible following his or her election prior to the international assembly, full information as to the condition of clubs with recommended action for strengthening clubs;~~
- ~~(k) assuring that district nominations and elections are conducted in accordance with the RI constitution, these bylaws, and the established policies of RI;~~
- ~~(l) inquiring on a regular basis about the activities of Rotarian organizations operating in the district (Friendship Exchanges, intercountry committees, Global Networking Groups, etc.);~~
- ~~(m) transferring continuing district files to the governor elect; and~~
- ~~(n) performing such other duties as are inherent as the officer of RI.~~

(End of Text)

Note: Directors Antiório, Boyd, and Cerini requested that their negative votes be recorded.

#### **71. To Remove the Operations Review Committee**

*Statement:* Noting that the Operations Review Committee had terms of reference that overlap with the RI Audit Committee, the RI Finance Committee, and the general secretary's responsibilities, the Council on Legislation Advisory Committee recommended draft legislation that would remove the Operations Review Committee from the RI Bylaws. The Board believed it was better to amend the committee's terms of reference.

**DECISION:** The Board agrees not to submit to the 2013 Council on Legislation proposed legislation to remove the Operations Review Committee from the RI Bylaws.

#### **72. Associate Membership**

*Statement:* In decision 53, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would provide for associate membership in RI. The Council on Legislation Advisory Committee believed that in light of the associate membership pilot program underway, it was premature to propose legislation on this type of membership at this time.

**DECISION:** The Board agrees not to submit to the 2013 Council on Legislation proposed legislation "To establish a new type of membership: associate membership."

#### **73. To Establish Additional Dues for Expansion of Public Awareness**

*Statement:* In decision 52, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would increase per capita dues by US\$5 per year to support an international public image campaign. The Council on Legislation Advisory Committee referred this legislation to the Board without recommendation, as the proposal lacked detail as to its scope and funding.

**DECISION:** The Board agrees not to submit to the 2013 Council on Legislation proposed legislation "To establish additional dues for expansion of public awareness."

Note: Director Heal requested that his negative vote be recorded.

#### **74. Authority of the President to Act on Behalf of the Board in Legislative Matters**

*Statement:* Because various Council-related matters requiring Board approval may arise between the time of the September 2011 Board meeting and the 31 December 2011 deadline or submission of legislation, the Council on Legislation Advisory Committee recommended that the Board grant authority to the president to act on its behalf on any such issues until the Board's January 2012 meeting.

**DECISION:** The Board authorizes the 2011-12 president, with the consent of the Council Advisory Committee chair, to act on its behalf until the January 2012 Board meeting with respect to all matters relating to the Council on Legislation, including the submission of statements of purpose and effect for items proposed at this meeting and for legislation proposed on the Board's behalf.

#### **75. To Revise the Terms of Reference for the Operations Review Committee**

*Statement:* Having rejected a proposal to remove the Operations Review Committee from the RI Bylaws, the Board considered submitting legislation to the 2013 Council that would revise the committee's terms of reference.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

#### PROPOSED ENACTMENT 13-

To amend the terms of reference for the Operations Review Committee

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

#### **Article 16 Committees**

##### **16.040. Special Committees.**

The provisions of sections 16.010. - 16.030. do not apply to any nominating committee or any committee formed under sections 16.100. - 16.120.

**16.120. Operations Review Committee.**

The board shall appoint an operations review committee to be composed of six members, each of whom shall serve a single term not exceeding six years with ~~two~~ one members appointed every ~~other~~ year as appropriate to maintain a committee of six members. No member of the committee shall be a past president or current member of the board or The Rotary Foundation trustees. Membership shall be selected so that qualifications provide a balance in membership with Rotarians experienced in management, leadership development, or financial management. The committee shall meet ~~up to three times per year~~ at such times and places and upon such notice as may be determined by the president, the board, or the general secretary. ~~the chairman of the committee and, if deemed necessary by the president or the board, additional times during the year at such times and places and upon such notice as may be determined by the president or the board.~~ As deemed necessary by the board, president or general secretary, the operations review committee may review all operational financial matters, including but not limited to ~~RI financial reports, the external audit, the system of internal accounting control, internal audit,~~ and shall review the effectiveness and efficiency of operations, administrative procedures, standards of conduct, and other operational ~~and financial~~ matters. The committee, which shall act only in an advisory capacity to the board and in consultation with the general secretary, shall function under such terms of reference not in conflict with the provisions of this section, as may be prescribed by the board. The operations review committee shall report directly to the full board.

(End of Text)

**76. Provisions for RI Membership**

*Statement:* In decision 43, November 2010, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council that would revise various provisions and qualifications for RI membership. The Council on Legislation Advisory Committee recommended that the Board submit the following proposal to the 2013 Council.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To revise the provisions for membership

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the CONSTITUTION OF ROTARY INTERNATIONAL be and hereby is amended as follows

**Article 5 Membership**

**Section 2 — Composition of Clubs.**

- (a) ~~A club shall be composed of active members each of whom shall be an adult person of good character and good business, professional and/or community reputation,~~ is a group of individuals who demonstrate integrity and leadership; possess good reputation within their business, profession, and/or community; and seek opportunities to provide service in their communities and around the world.
- ~~(1) engaged as a proprietor, partner, corporate officer, or manager of any worthy and recognized business or profession; or~~
  - ~~(2) holding any important position in any worthy and recognized business or profession or any branch or agency thereof and have executive capacity with discretionary authority; or~~
  - ~~(3) having retired from any position listed in sub subsection (1) or (2) of this subsection; or~~
  - ~~(4) being a community leader who has demonstrated through personal involvement in community affairs a commitment to service and the Object of Rotary; or~~
  - ~~(5) having the status of Rotary Foundation alumnus as defined by the board and having his or her place of business or residence located in the locality of the club or the surrounding area. An active member moving from the locality of the club or the surrounding area may retain membership in the club where the member's board grants such permission and said active member continues to meet all conditions of club membership.~~

IT IS FURTHER ENACTED by Rotary International that the STANDARD ROTARY CLUB CONSTITUTION be and hereby is amended as follows

**Article 7 Membership**

**Section 1 — General Qualifications.** This club shall be composed of adult persons of good character and good

business, professional and/or community reputation is a group of individuals who demonstrate integrity and leadership; possess good reputation within their business, profession, and/or community; and seek opportunities to provide service in their communities and around the world.

(End of Text)

Note: Director Smarge requested that his negative vote be recorded.

\* \* \* \* \*

**77. Business Impact of Travel Policy in RI Bylaws**

*Statement:* President Banerjee and Chairman Boyd appointed a committee of directors and trustees to discuss the business impact of Council Enactment 10-190, which placed the travel policy in the RI Bylaws. The committee recommended the removal of the policy from the bylaws, noting that it does not allow flexibility for changing business conditions or emergency situations.

**DECISION:** The Board

1. agrees to submit to the 2013 Council on Legislation the following proposed enactment:

PROPOSED ENACTMENT 13-

To eliminate the travel reimbursement policy from the RI Bylaws

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 17 Fiscal Matters**

~~**17.090. Travel.**~~

~~All persons traveling at the cost of RI or The Rotary Foundation without regard to their office (past or present), or purpose of travel, (but with the exception of the past presidents, president, president elect, directors, chair of the trustees and trustees of The Rotary Foundation and the general secretary and their partners), shall be ticketed, or reimbursed, at any available economy fare which will serve the RI or The Rotary Foundation purposes of the journey. Any itinerary variation made to suit personal needs shall be at the cost~~

~~of the traveler. The president, president elect, chair of the trustees of The Rotary Foundation and the general secretary and their partners, shall, during their term of office, travel in the highest available of business class or first class and thereafter shall travel in the highest available of business class or economy class. Serving directors or trustees shall, during their term of office, travel the lowest available of business class or first class.~~

(End of Text)

2. requests the Trustees to agree to the submission of this proposed legislation to the 2013 Council.

**78. Operations Review Committee Report**

*Statement:* The Operations Review Committee met on 29 August–1 September 2011 in Evanston, Illinois, USA. Chairman G. Kenneth Morgan presented the committee’s report to the Board.

**DECISION:** The Board receives the report of the Operations Review Committee with reference to item 1-general comments.

**79. General Secretary Review Committee Report**

*Statement:* In decision 196, May 2011, the Board requested the General Secretary Review Committee to develop additional terms of reference for the committee, for review at this meeting. In decision 199 of the same meeting, the Board accepted key performance indicators for the general secretary and requested the Review Committee to negotiate and finalize the exact measurements to be used with regard to these indicators. The committee met on 30 August 2011 in Evanston, Illinois, USA and discussed the process for evaluating the general secretary, key performance indicators for the position, and modifications to General Secretary Hewko’s contract, among other topics.

**DECISION:** The Board

1. thanks the General Secretary Review Committee for its report;
2. approves the revisions in the Key Performance Indicators as shown in Appendix I;
3. requests the committee to develop evaluation criteria by a survey of the identified stakeholders, with the survey to be prepared by the committee

and RI staff without the expense of an outside consultant;

4. concurs with the minor modifications of the general secretary's employment contract as recommended by the committee.

#### **80. Election Review Committee Report**

*Statement:* The general secretary received four election complaints since the Board's May 2011 meeting. In accordance with Board policy, the RI Election Review Committee reviewed three of these complaints and made its recommendations to the Board at this meeting. Due to time constraints, a fourth complaint was reviewed by the Executive Committee on the Board's behalf. As it did not receive unanimous approval, the complaint was considered to be dismissed.

#### **DECISION:** The Board

1. receives the complaint of the Rotary Club of Bucuresti, Romania regarding the election of the 2013–14 governor of District 2241 (Republic of Moldova, Romania) and
  - a. finds that procedure to request a waiver of qualifications for Rotarian Anca Manea was properly followed and that she was thereby eligible to be selected as governor-nominee;
  - b. finds that the 2010–11 governor made several mistakes regarding the procedure for allowing challenging candidates to the nominating committee's selection of Rotarian Manea and improperly rejected the challenge of Rotarian Marian Mocan;
  - c. nullifies the 2010–11 governor's declaration of Rotarian Anca Manea as the 2013–14 governor of District 2241;
  - d. requests the 2011–12 governor to
    - i. reopen the challenging procedure in the election for the 2013–14 governor by inquiring whether any club in the district wishes to propose a challenging candidate to the nominating committee's selection of Rotarian Anca Manea pursuant to RI Bylaws section 13.020.8.;
    - ii. inform the clubs in the district of the proper procedures for submitting a challenging

candidate, including clear deadlines by which clubs must act;

- iii. in the event a valid challenge is received, conduct a ballot-by-mail to determine the governor-nominee and report the results to the general secretary no later than 31 December 2011;

- iv. upholds the section of the complaint relating to the challenging candidacy of Rotarian Marian Mocan and dismisses the remainder of the complaint as noted in points 1 above;

2. receives the complaint of the Rotary club of Annanagar Aadithya, Tamil Nadu, India (District 3230), appealing the decision of the Zones 4, 5, and 6 election complaint panel and

- a. concurs with the findings of the zone election complaint panel that canvassing and campaigning took place during the election process in violation of RI Bylaws 10.060.;
- b. agrees with the decision to void the election results and notes that a new election has been held without the candidates who contested the previous election;
- c. dismisses the complaint of the Rotary Club of Annanagar Aadithya.

3. receives the complaint of the Rotary Club of San Angel, D.F., Mexico, concerning the election of the 2013–14 governor of District 4170 and

- a. finds that there were a series of problems with the ballot-by-mail process used by District 4170 to select the 2013–14 governor, including that the district failed to use the single transferable ballot system required by RI Bylaws section 13.040.;
- b. voids the selection of Rotarian Carlos Gabriel Rodriguez Sanchez and requests the 2011–12 governor to conduct a new ballot-by-mail in accordance with the RI Bylaws between Rotarians Sanchez, Cesar Augusto Alvarez Guillen, and Miguel Angel Borja;

- c. requests the general secretary to instruct the governor on the proper procedures for conducting a ballot-by-mail;
- d. requests the governor to report the results of the ballot-by-mail to the general secretary no later than 31 December 2011.

### **81. Status of Litigation**

*Statement:* The general secretary provides a status report on litigation affecting RI at each Board meeting.

*DECISION:* The Board thanks the general secretary for his report on litigation.

### **82. Information Technology Status Report**

*Statement:* Board policy requires the general secretary to update the Board semi-annually on the Secretariat's plans related to information technology projects and initiatives. The general secretary reported on key challenges to the RI technology plan and the steps taken to address those challenges, and also provided a list of projects that have been prioritized for completion and those that are delayed to due resource limitations.

*DECISION:* The Board thanks the general secretary for his report.

### **83. Presidential Condominiums**

*Statement:* In decision 16, July 2011, the Board requested the president to appoint a Board committee to assess the condominiums owned by RI and to consider any alternatives, for report at this meeting. The committee—comprising Vice-president Bajaj, and Directors Demaray and Schuppert—met via conference call on 27 July to review this matter. Noting that President Banerjee and his spouse had already established residence in the Oak Avenue condo, the committee recommended that the Board maintain this property for the remainder of the Rotary year. The committee also noted that since a unit in the Maple Avenue building would be vacant in 2011–12, the president-nominee should be allowed to move in, on an exception basis, rather than stay at a hotel when in Evanston.

*DECISION:* The Board

1. agrees to maintain the condominium at Oak Avenue for use by the RI president during 2011–12;

2. noting that RI currently owns three condominiums for use by the president and president-elect, agrees on an exception basis that the president-nominee may move into a Maple Avenue condominium beginning 1 October 2011.

### **84. Update to RI Registered Agent**

*Statement:* Illinois state law requires the board of directors of all entities incorporated with the state to name a registered agent. The primary purpose of a registered agent is to identify a person to receive service of process when the corporation is party to legal proceedings.

*DECISION:* The Board authorizes General Secretary Hewko to be the registered agent for Rotary International in the state of Illinois.

### **85. Report on PolioPlus**

*Statement:* The Board requested an annual update on the status of the global polio eradication initiative. Chris Maher, acting director for the Global Polio Eradication Initiative at the World Health Organization, provided a general status update: The wild polio virus remained endemic in India, Pakistan, Afghanistan, and Nigeria, and extended outbreaks of imported wild polio virus continued in the Democratic Republic of Congo, Chad, and Angola. India made significant progress in 2011 with only one polio case reported to date. However, the rise of reported cases in Pakistan caused global concern. Actions are being taken to address the challenges in each of these polio affected countries. A certification plan for global polio eradication, including the necessary financial resources to implement the plan, is currently in development.

*DECISION:* The Board thanks Chris Maher, acting director of the World Health Organization's Polio Eradication Initiative, for his update on the status of the global polio eradication initiative.

### **86. Update on Rotary's US\$200 Million Challenge**

*Statement:* As part of a US\$325 million challenge grant for polio eradication from The Bill & Melinda Gates Foundation, RI committed to raising \$200 million in matching funds by 30 June 2012. Chairman of the Challenge Committee Trustee John Germ provided the Board with an update on contributions to the challenge and on the many activities and strategies to reach this fundraising goal.

**DECISION:** The Board

1. thanks Trustee John Germ for his leadership of Rotary's US\$200 Million Challenge;
2. receives the report on Rotary's US\$200 Million Challenge and requests the general secretary to provide an update on the Challenge at its January 2012 meeting.

**87. Vocational Service Promotion Committee Report**

*Statement:* The Vocational Service Promotion Committee met on 25–26 July 2011 in Evanston, Illinois, USA. The committee discussed the creation of a Rotary code of conduct, promotion of vocational service, issues regarding classification, how vocational service fits into the RI Strategic Plan, and corporate social responsibility, among other topics. The committee further agreed that an RI representative should be present at the upcoming United Nations Conference on Sustainable Development.

**DECISION:** The Board

1. requests the RI Strategic Planning Committee to consider including specific reference to vocational service under each of the three RI Strategic Plan priorities, with the following revised goals:

Support and Strengthen Clubs

- Promote membership and classification diversity
- Develop leaders with integrity

Focus and Increase Humanitarian Service

- Increase sustainable service focused on
  - New Generations programs
  - The Rotary Foundation's six areas of focus
  - Service through vocations

2. requests the RI Strategic Planning Committee to consider expanding emphasis on vocational service in the description of the core values, especially as it relates to service and leadership;
3. notes the changes in Rotary club membership that now includes community leaders, retired persons, and others not currently in businesses or professions, and, in an effort to strengthen the Rotary brand, amends the Declaration of Rotarians

in Businesses and Professions to "Rotary Code of Conduct" as follows:

8.030.2. ~~Business and Professional Relations Among Rotarians~~ Rotary Code of Conduct The following ~~declaration~~ code of conduct has been adopted for the use of Rotarians:

As a Rotarian ~~engaged in a business or profession~~, I will

- 1) Exemplify the core value of integrity in all behaviors and activities
- 2) Use my vocational experience and talents to serve in Rotary
- 3) Conduct all of my personal, business, and professional affairs ethically, encouraging and fostering high ethical standards as an example to others
- 4) Be fair in all dealings with others and treat them with the respect due to them as fellow human beings
- 5) Promote recognition and respect for all occupations which are useful to society
- 6) Offer my vocational talents: to provide opportunities for young people, to work for the relief of the special needs of others, and to improve the quality of life in my community
- 7) Honor the trust that Rotary and fellow Rotarians provide and not do anything that will bring disfavor or reflect adversely on Rotary or fellow Rotarians
- 8) Not seek from a fellow Rotarian a privilege or advantage not normally accorded others in a business or professional relationship.

4. requests the RI Rotaract/Interact Committee to review the Rotaract constitutional documents to identify ways that vocational service can be incorporated;
5. agrees in principle that vocational service and classification should be part of the curriculum at PETS, district assemblies, district team training seminars, GETS, and (subject to the approval of

each president-elect) the international assembly, to ensure that vocational service is presented as an item of importance to Rotary clubs;

6. requests the general secretary to promote the availability of all e-newsletters as a resource to incoming club presidents and governors-nominee as soon as their contact information is received at RI through a direct email to these incoming leaders;
7. agrees to increase the number of resources available to promote vocational service and requests the general secretary to produce a web-only publication that will include copies of vocational service speeches made at the international assembly and the RI convention during the last ten years;
8. adopts the following statement to relate the Object of Rotary to corporate social responsibility practices:

“From its origins, Rotary has built a philosophy based upon integrity in businesses and professions. Rotary clubs and individual Rotarians are committed to vocational service and high ethical standards in all of their interactions. These are summed up in the Object of Rotary, our core values (Service, Fellowship, Diversity, Integrity, Leadership), The Four-Way Test, and the Rotary Code of Conduct, carried out through our worldwide network of Rotary clubs and Rotarians.

For Rotary International, as a corporate entity, its social responsibility philosophy can be summed up by our commitment to transparency in governance, stewardship of financial resources and the environment, and fair labor practices.”

9. requests the president to consider sending a representative to the United Nations Conference on Sustainable Development in Rio de Janeiro, Brazil, on 4-6 June 2012.

#### **88. Rotarian Action Groups Committee Report**

*Statement:* The Rotarian Actions Groups Committee met on 23 September 2011 in Evanston, Illinois, USA. The committee discussed possible amendments to the Rotary Code of Policies regarding Rotarian Action Groups based on feedback from these groups as they adjust to the new policy adopted by the Board in

January 2011. The committee further discussed the fundraising and communications policies pertaining to the groups, among other issues.

**DECISION:** The Board amends Rotary Code of Policies section 42.020. and updates the Rotarian Action Groups Standard Bylaws as shown in Appendix J.

#### **89. Partnerships with Other Organizations**

*Statement:* Rotary Code of Policies section 35.010.1. requires the general secretary to provide an annual report to the Board on the status of all existing and proposed agreements with other organizations.

**DECISION:** The Board

1. thanks the general secretary for his report on the status of current cooperative relationships with the Dollywood Foundation, Goodwill Industries International, and the International Reading Association;
2. agrees to renew its relationship with the Dollywood Foundation as a service partner through December 2014.

#### **90. Multidistrict Service Activities**

*Statement:* Multidistrict service activities are intended to allow two or more districts to carry out joint service activities. The general secretary noted that official RI recognition of these groups no longer provides RI or the groups any special protection or added value. To streamline administrative processes at the Secretariat, the general secretary recommended that the Board discontinue official recognition of multidistrict service activities, but still maintain the policy that governs them.

**DECISION:** The Board

1. agrees to discontinue RI recognition of multidistrict service activities and projects, and amends accordingly the Rotary Code of Policies as shown in Appendix K;
2. notes that this decision does not impact the operations or structure of groups previously recognized.

## 91. Rotaract E-Clubs

*Statement:* At the conclusion of a seven-year Rotaract e-club pilot project, the Board, in decision 67, November 2010, agreed to no longer provide for Rotaract e-clubs, effective 31 December 2010. The general secretary reported that since this decision, RI had received several inquiries from Rotarians and Rotaractors interested in forming new Rotaract e-clubs. The general secretary further noted that minor amendments to the Rotary Code of Policies could provide for Rotaract e-clubs by allowing traditional Rotaract clubs flexibility in how they hold their meetings.

**DECISION:** The Board

1. amends the Rotary Code of Policies, the Standard Rotaract Club Constitution, and the Standard Rotaract Club Bylaws as shown in Appendix L;
2. requests the general secretary to communicate these changes to Rotaract clubs and district Rotaract leaders.

## 92. Self-Service RI Awards Model

*Statement:* In decision 214, May 2011, the Board agreed in concept with transitioning some awards programs to a self-service format and requested the general secretary to identify which awards programs would function well in this model, for report at this meeting. The general secretary recommended two awards for self-service format.

**DECISION:** The Board

1. agrees to pilot a self-service award model for the Club Builder Award during 2012–13 and 2013–14 and amends the Club Builder Award policy as shown in Appendix M;
2. agrees in concept to pilot a self-service award model for the Avenues of Service Citation;
3. requests the general secretary to add to the long-term IS project plan a self-service award functionality in Member Access Portal, following the Future Vision full world launch.

## 93. Proposed New Rotary Fellowship

*Statement:* Since the Board's May 2011 meeting, the general secretary received one new Rotary Fellowship

application. The Rotary Fellowships Committee reviewed this application and recommended its approval.

**DECISION:** The Board thanks the Rotary Fellowships Committee for its report and agrees to recognize the proposed Rotarian Jazz Fellowship.

## 94. 2012 Bangkok Convention Promotion Committee Report

*Statement:* The 2012 Convention Promotion Committee met on 28–30 March 2011 in Bangkok, Thailand. The committee reviewed historical convention data, discussed its goals as a committee, and recommended an earlier date to begin promoting the follow year's convention.

**DECISION:** The Board amends Rotary Code of Policies section 57.020.9. as follows:

### 57.020.9. Publicity for Convention

Host organizations should understand the importance of avoiding publicity outside of the host area regarding any future convention until after that year's convention. However, in order to increase awareness of the following year's convention, RI will provide a link to that convention's Web site and permit advance promotion activities at PETS. After the March convention preregistration deadline, promotion at district conferences and communications from the next year's convention promotion committee are both permitted prior to the completion of the current year's convention. After the conclusion of the current year's convention, full promotion of the following year's convention may commence.

## 95. 2013 RI (Lisbon) Convention Committee Report

*Statement:* The 2013 RI (Lisbon) Convention Committee met on 4–6 August 2011 in Lisbon, Portugal. The committee discussed survey results of the 2011 RI convention, possible convention themes, sponsorships, and various program-related matters.

**DECISION:** The Board

1. accepts the proposal of Districts 1960 and 1970 (Portugal) to host the RI International Convention on 23–26 June 2013 in Lisbon, Portugal, with FIL and Atlantico Pavilion as the primary convention venues;

2. receives the preliminary draft program of events and activities for the 2013 convention, as shown in Appendix N, filed only with the official copy of these minutes, and requests the president-elect, convention chair, and general secretary to continue developing the program with regular reports to the Board;
3. accepts the Convention Committee's recommendation to increase the loan amount up to US\$150,000 to the 2013 Host Organization Committee with the expectation that the loan will be repaid, and requests the general secretary to revise the *Manual for Conventions* accordingly;
4. agrees to consider sponsorship by a wine producer for the Lisbon convention, and further agrees that if there is a merchandising component to such a sponsorship, whether for give-away or sale, or for fundraising purposes, then:
  - a. the label on the wine bottle shall not contain the Rotary emblem;
  - b. the general secretary shall work on an acceptable design for approval by the RI president;
5. defers consideration of sponsorship by the venue's entertainment activities to its January 2012 meeting.

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Note: Director Smarge requested that his negative vote be recorded.

#### **96. Status Reports on the 2014 (Sydney) and 2015 (São Paulo) RI Conventions**

*Statement:* In decision 81, November 2010, the Board requested the general secretary to develop financial incentives and housing agreements for the 2014 RI (Sydney) convention and further requested a progress report on the 2015 RI (São Paulo) convention at this meeting. The general secretary reported on the Australian government's planned demolition of the proposed convention center, the government's plan to build a new center by 2015, alternative Sydney-area venues to hold the convention, and the challenges these changes will bring. The general secretary also reported on several concerns regarding the São Paulo convention, most notably the lack of an appropriate hotel room block and serious shortcomings of the proposed venue.

#### **DECISION:** The Board

1. receives the general secretary's status reports on the 2014 (Sydney) and 2015 (São Paulo) RI conventions;
2. notes with concern the planned demolition of the Sydney Entertainment Centre, which RI had planned to use as the plenary hall for the Sydney convention;
3. notes with concern the challenges in developing a fair and reasonably priced hotel room block in São Paulo for the 2015 convention;
4. agrees to allow the São Paulo Convention Bureau, in cooperation with the host organization committee, 90 days (31 December 2011) to provide RI with an appropriate and reasonably priced hotel room block (with individual hotel commitment forms) that meets RI's requirements as requested in the original bid document, for report to the Board at its January 2012 meeting. If suitable hotel documentation has not been received by 31 December 2011, the Board must consider alternative sites;
5. notes with concern that the São Paulo convention plenary hall lacks walls and chairs, and reiterates that these must be provided to RI specifications at no cost to RI;
6. notes if housing and plenary concerns are not addressed by 31 December 2011, the Board will consider alternate cities for the 2015 convention at its January 2012 meeting.

#### **97. 2018, 2019, and 2020 RI Convention Site Selection**

*Statement:* In decision 217, May 2011, the Board requested the general secretary to conduct site visits of Amsterdam, the Netherlands; Milan, Italy; Honolulu, USA; Toronto, Canada; and Durban, South Africa to confirm that these cities have the facilities and services required to hold a successful RI convention, for report at this meeting. The general secretary reported that a site inspection team visited each city to conduct thorough reviews of possible venue sites, housing availability, transportation and traffic issues, and tax and financial implications.

**DECISION:** The Board

1. thanks the convention site inspection team for its report;
2. tentatively selects Toronto, Ontario, Canada as the site for the 2018 RI convention, on 24–27 June 2018, using the Metro Toronto Convention Centre (MTCC) and the Air Canada Center (ACC) as the primary venues, subject to the general secretary's successful negotiation of an appropriate block of hotel rooms, adequate space in which to hold all convention activities, a transportation agreement, thorough review of related tax implications, and any other agreements necessary to memorialize the proposal from the host area, and requests the general secretary to provide a status report at the Board's November 2013 meeting;
3. looks with favor on Durban, South Africa as the site for the 2019 RI convention, on 9–12 June 2019 using the Durban International Convention Centre as the primary venue, subject to the Durban HOC submitting further confirmation and details regarding the air-conditioned marquees and related equipment required to complete the venue project plan, and further development of the required hotel room block with more reasonable maximum annual increases, for review by the Board at its May 2012 meeting;
4. notes that Honolulu, Hawaii, USA, does not fully meet RI's convention venue specifications, but looks with favor on Honolulu, Hawaii, USA as the site for the 2020 RI convention on 7–10 June 2020 using the Hawaii Convention Center as the primary venue, subject to the Hawaii HOC submitting further confirmation and details regarding the marquee(s) required on the roof top garden of the convention venue, for review by the Board at its May 2012 meeting;
5. requests the general secretary to contact the Rotarians and tourism offices in Amsterdam, the Netherlands, and Milan, Italy to thank them for their proposals, and to inform them of the Board's decision regarding the 2018, 2019, and 2020 RI conventions.

**98. Duration of International Assembly**

*Statement:* In decision 221, May 2011, the Board agreed to reduce the length of the International Assembly by

one day, beginning in 2013, and noted that content eliminated at the assembly would be covered by improving and expanding training at GETS, and using distance learning techniques, including e-learning, webinars, and online collaboration tools. Vice president Bajat suggested that the Board reconsider this decision.

**DECISION:** The Board agrees that the International Assembly should be a four-day event and reaffirms its decision 221, May 2011.

**99. Report of the Ad Hoc Council Operations Review Committee**

*Statement:* In decision 192, May 2011, the Board requested the president to appoint a committee to review operational aspects of the Council on Legislation and to determine if alternative sites exist for the 2016 Council that could result in significant financial savings. The committee met on 1 September 2011 in Evanston, Illinois, USA to discuss preliminary strategies for addressing this issue.

**DECISION:** The Board thanks the committee and the general secretary for their work to date and requests the Ad Hoc Council Operations Review Committee to review the general secretary's research results at its November 2011 meeting.

**100. Membership Trends**

*Statement:* The general secretary submits an annual report on RI membership trends. As of 30 June 2011, membership was at 1,223,413 Rotarians and 34,301 clubs, representing a 0.3 percent decrease in members and a 0.6 percent increase in clubs over last year.

**DECISION:** The Board thanks the general secretary for the report and analysis of club membership trends.

DECISIONS 101–108

**Membership Development & Retention Committee Report**

The Membership Development and Retention Committee met on 18–19 July 2011 in Evanston, Illinois, USA and made numerous recommendations to the Board.

### 101. Development of Three-Year Regional Membership Plans

*Statement:* The Membership Development and Retention Committee noted that various Rotary regions all have substantially different membership activities, challenges, and opportunities. The committee agreed that to address these issues globally and to have the greatest impact, each region should have its own regional membership plan that will address the region's unique needs and customs.

**DECISION:** The Board

1. requests RI directors and directors-elect from the following areas: Africa, India, Japan, Korea, Southeast Asia, Australia/New Zealand, Central/Eastern Europe, Western Europe, Latin America, North America, Philippines, and RIBI, to convene planning teams to include the Rotary coordinators, the respective RI Membership Development & Retention Committee member(s), and other regional leadership as the director deems appropriate, to develop three-year regional membership development and retention plans, for review by the Board at its May 2012 meeting;
2. requests the Membership Development and Retention Committee to develop a template as a guideline in developing these regional plans;
3. agrees that the regional planning meetings should be held in conjunction with Rotary institutes or with previously scheduled regional meetings wherever possible;
4. approves a 2011–12 budget variance of up to US\$110,000, with an anticipated expenditure of approximately \$10,000 per area to offset costs for these planning sessions (excluding Africa, which has received a separate budget).

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Note: Vice-President Bajat requested that his negative vote be recorded.

### 102. Membership Goals

*Statement:* The Membership Development and Retention Committee agreed that establishing an RI membership goal reinforces goal-setting at the club and district levels and can provide motivation to increase membership. The committee suggested that regional, district, and club goals should be realistic, achievable, and take into

consideration the historical trends and membership activity of the region, district, and club.

**DECISION:** The Board

1. endorses a membership goal of 1.3 million Rotarians by 30 June 2015, reflecting three-percent net growth for three years beginning in 2012–13;
2. requests district governors-elect, with club presidents-elect, to set realistic membership goals based on historical club and district performance;
3. requests the general secretary, as other information system priorities allow, to
  - a. provide new member acquisition and retention statistics to each governor-elect and club president-elect, in preparation for the 2013–14 governors-elect training seminars and presidents-elect training seminars;
  - b. develop a customized club membership goal form that includes historical club and district performance, for use by governors-elect and club presidents-elect.

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Note: Director Smarge requested that his negative vote be recorded.

### 103. Transitioning Rotaract Clubs to New Generation Rotary Clubs

*Statement:* The Membership Development and Retention Committee agreed on the importance of RI increasing the number of young professionals in its membership and that one strategy to facilitate this goal would be to better transition Rotaractors to Rotarians. The committee further agreed that RI should provide incentives for Rotaract clubs to transition to New Generation Rotary clubs.

**DECISION:** The Board

1. thanks the committee for its proposal for a pilot to transition Rotaract clubs to Rotary clubs;
2. requests further study on the feasibility of this pilot for report to the Board at its May 2012 meeting.

#### **104. Transitioning Rotaractors to Rotarians**

*Statement:* The Membership Development and Retention Committee agreed that to increase the number of young professionals in RI membership, Rotaractors should be offered incentives to join a Rotary club. The committee recommended that the Board submit legislation to the 2013 Council that would address this issue.

**DECISION:** The Board

1. requests the Constitution and Bylaws Committee to draft legislation for possible submission to the 2013 Council on Legislation that would allow current Rotaractors, if proposed and selected for membership into a Rotary club, to pay 50 percent of the RI per capita dues as defined in RI Bylaws section 17.030.1. for a three-year period;
2. noting the 31 December 2011 deadline for submission of all legislation, authorizes the RI president to approve the legislation on its behalf.

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Note: Director Schuppert requested that his negative vote be recorded.

#### **105. Transitioning TRF Alumni to Rotarians**

*Statement:* The Membership Development and Retention Committee agreed on the importance of RI increasing the number of young professionals in its membership and that one strategy to facilitate this goal would be to better transition Foundation alumni into Rotarians. The committee further agreed that more opportunities should be provided to Foundation alumni to visit and become engaged in local Rotary clubs.

**DECISION:** The Board

1. encourages Rotary clubs to allow Foundation alumni to attend their sponsor club's meetings for six months without invitation following their term of service, at no cost to Rotary;
2. requests the general secretary to communicate this to host clubs and district chairs.

#### **106. Joint RI/TRF Program and Alumni Function**

*Statement:* To better transition Foundation alumni into Rotarians, the Membership Development and Retention Committee recommended that the RI Board and

Foundation Trustees agree to establish a joint RI/TRF program and alumni relations function.

**DECISION:** The Board

1. thanks the Membership Development and Retention Committee for its support of a joint RI/TRF program and alumni relations function, and agrees that any such function should include plans for transitioning participants from one youth program to another, establishment of a participant database and tracking system, and continued outreach and communication with both program participants and alumni;
2. respectfully requests the Foundation Trustees to reconsider the proposal for a joint alumni function in the interest of cost savings and streamlined operations.

#### **107. Club Assessment Resources and Retention**

*Statement:* The Membership Development and Retention Committee discussed the importance of a Rotary club's continual assessment of its members' engagement and satisfaction, and of the club's strengths, weaknesses, and opportunities.

**DECISION:** The Board requests the general secretary to

1. better promote the available club assessment resources that will help clubs continually monitor member satisfaction and club health, and to develop such resources as needed;
2. include a retention instrument/survey in RI's club assessment resource kit to improve member retention, with the following five criteria analyzed annually for each club member: involvement, fellowship, recognition, continuing education, and recognition that each club member believes that he or she is receiving tangible benefits of being a member of the club and of being a Rotarian.

#### **108. Communicating the Benefits of Membership**

*Statement:* The Membership Development and Retention Committee discussed the importance of communicating the benefits of RI membership to prospective and current Rotarians and agreed that all official RI material on this topic should be reviewed and, if necessary, revised to add the greatest impact.

**DECISION:** The Board requests the general secretary to review and revise all membership-related materials on Rotary's website, public relations and district and club training materials, to target prospective new and current members by highlighting the benefits of membership to the individual Rotarian.

\* \* \* \* \*

#### **109. Reach Out to Africa Committee Report**

*Statement:* The Reach Out to Africa Committee, along with the Rotary coordinators, regional Rotary Foundation coordinators, and Rotary public image coordinators for Africa, met on 18–19 August 2011 in Accra, Ghana. The participants reviewed RI's membership and demographic data for Africa and the challenges RI faces increasing membership on the continent. The participants discussed how best to support service projects and partnerships in Africa, strategies regarding public image, and the action plans for each participant upon returning to their home areas.

**DECISION:** The Board thanks the Reach Out to Africa Committee for its report, and looks forward to receiving updates on the implementation of the participants' three-year action plans.

#### **110. Evaluation of Rotary Coordinator Program**

*Statement:* The first year of the new Rotary coordinator program—established by the Board at its November 2009 meeting—concluded on 30 June 2011. The general secretary reported that, while too soon for a general evaluation of the program, recently compiled data indicates that the Rotary coordinators have made a positive impact in their respective regions in the program's first year. The data also indicated that the Rotary coordinator's role and responsibilities needed better definition and focus.

**DECISION:** The Board

1. thanks the general secretary for his report;
2. amends the purpose and functions of the Rotary coordinator program as shown in Appendix O.

#### **111. Joint Training for Rotary Coordinators, Rotary Public Image Coordinators, and Regional Rotary Foundation Coordinators**

*Statement:* At an open forum in May 2011, the Board requested the president and Executive Committee to work with the Trustee chairman to coordinate a joint training meeting for Rotary coordinators, Rotary public image coordinators, and regional Rotary Foundation coordinators, for report at this meeting.

**DECISION:** The Board agrees that the training for Rotary coordinators, Rotary public image coordinators, and regional Rotary Foundation coordinators will consist of three days training for Rotary coordinators and Rotary public image coordinators, followed by a day of joint training for all three groups, followed by training for the regional Rotary Foundation coordinators.

#### **112. Guidelines for Attracting New Generations and Younger Professionals**

*Statement:* At a recent seminar in Zones 15 and 16, titled "The Future of Rotary," Rotarians expressed concern that RI was not doing enough to attract young professionals and former Rotary program participants into RI membership. Director Matheson suggested that the Board adopt guidelines with specific actions clubs can take to more effectively attract and engage young professionals.

**DECISION:** The Board

1. adopts the *New Generations are the Future of Rotary* guidelines, as shown in Appendix P;
2. requests the general secretary to disseminate these guidelines through the customary communication channels, including [www.rotary.org](http://www.rotary.org), *Rotary Leader*, e-newsletters, and other print and on-line resources as appropriate.

#### DECISIONS 113–116 **Districting Committee Report**

The Districting Committee met via teleconference on 12 September 2011 to consider four redistricting proposals.

#### **113. District 1840 (Austria and Germany)**

*Statement:* The Districting Committee recommended that the Board reorganize the clubs in District 1840,

which had 104 clubs and 5,307 members, into two new districts.

**DECISION:** The Board

1. reorganizes the clubs in District 1840 into two new districts, effective 1 July 2013, as follows:

District 1841: AUSTRIA –Region of Kleinwalsertal and the county of Reutte. GERMANY – Part including the Regierungsbezirke Schwaben (excluding Neu-Ulm county cities of Lindau, Illertissen and Wemding in the former county of Donauwörth). Landkreise Ingolstadt, Neuburg-Schrobenhausen, Erding, Freising, Dachau-Fürstenfeldbruck, Weilheim-Schongau, Starnberg, Garmisch-Partenkirchen and Miesbach.

District 1842: GERMANY, part including Regierungsbezirke Niederbayern (consisting of counties Regen and Freyung-Grafenau), Oberbayern (without former county Eichstätt and the community of Kiefersfelden), city of Munich and Munich county.

2. requests the general secretary to notify the clubs in District 1840 of this decision, noting that any objections by the clubs in present District 1840 to the above change must reach the RI general secretary within 45 days of the mailing date of this decision.

**114. District 2040 (Italy)**

*Statement:* The Districting Committee recommended that the Board reorganize clubs in District 2040, which had 86 clubs and 4,785 members, into two new districts.

**DECISION:** The Board

1. reorganizes the clubs in District 2040 into two new districts, effective 1 July 2013, as follows:

District 2041 - ITALY - Milano (Part of its province, covering the municipalities of : Arese - Assago - Baranzate - Basiglio - Bollate - Bresso - Buccinasco - Cassina de' Pecchi - Cernusco sul Naviglio - Cesano Boscone - Cesate - Cinisello Balsamo - Cologno Monzese - Cormano - Cornaredo - Corsico - Cusago - Cusano Milanino - Gaggiano - Garbagnate Milanese - Gorgonzola - Lacchiarella - Lainate

- Limbiate - Liscate - Locate di Triulzi - Mediglia -Melzo - Milano - Novate Milanese - Opera - Pantigliate - Paullo - Pero - Peschiera Borromeo - Pieve Emanuele - Pioltello - Pogliano Milanese - Pozzuolo Martesana - Pregnana Milanese - Rho - Rodano - Rozzano - San Donato Milanese - San Giuliano Milanese - Segrate - Senago - Sesto San Giovanni - Settala - Settimo Milanese - Trezzano sul Naviglio - Tribiano - Truccazzano - Vanzago - Vignate - Vimodrone - Zibido San Giacomo)

and

District 2042 - ITALY - Bergamo, Como, Lecco, Milano (Part of its province, covering the municipalities of : Arconate - Arluno - Bareggio - Bernate Ticino - Basiano - Bellinzago Lombardo - Boffalora Sopra Ticino - Buscate - Bussero - Busto Garolfo - Cambiago - Canegrate - Carugate - Casorezzo - Cassano d'Adda - Castano Primo - Cerro Maggiore - Corbetta - Cuggiono - Dairago - Gessate - Grezzago - Inveruno - Inzago - Legnano - Magenta - Magnago - Marcallo con Casone - Masate - Mesero - Nerviano - Nosate - Ossona - Paderno Dugnano - Parabiago - Pessano con Bornago - Pozzo d'Adda - Rescaldina - Robecchetto con Induno - Robecco sul Naviglio - San Giorgio su Legnano - Santo Stefano Ticino - San Vittore Olona - Sedriano - Trezzano Rosa - Trezzo sull'Adda - Turbigo - Vanzaghello - Vaprio d'Adda - Villa Cortese - Vittuone ) Monza Brianza, Sondrio, and Varese.

2. requests the general secretary to notify the clubs in District 2040 of this decision, noting that any objections by the clubs in present District 2040 to the above change must reach the RI general secretary within 45 days of the mailing date of this decision.

**115. District 2450 (Armenia, Bahrain, Cyprus, Egypt, Georgia, Jordan, Lebanon, Palestine, Sudan, and the United Arab Emirates)**

*Statement:* The Districting Committee recommended that the Board reorganize clubs in District 2450, which had 145 clubs and 4,441 members, into two new districts. The Board considered what assistance might be required to ensure a successful transition for the new District 2452, comprised of nine countries and a large geographic area.

**DECISION:** The Board

1. reorganizes the clubs in District 2450 into two new districts, effective 1 July 2013, as follows:

District 2451 - EGYPT

and

District 2452 - ARMENIA, BAHRAIN,  
CYPRUS, GEORGIA, JORDAN, LEBANON,  
PALESTINE, SUDAN, AND THE UNITED  
ARAB EMIRATES.

2. requests the general secretary to notify the clubs in District 2450 of this decision, noting that any objections by the clubs in present District 2450 to the above change must reach the RI general secretary within 45 days of the mailing date of this decision;
3. requests Director Owori to work with the Rotary coordinator for the region and the district leadership to ensure that the new District 2452 has the necessary resources and effective strategies to handle its large geographic size.

**116. District 3660 (Korea)**

*Statement:* The Districting Committee considered reorganizing the clubs in District 3660, which had 148 clubs and 6,097 members, into two new districts. The committee was concerned that one of the two new districts would probably have over 100 clubs on the effective date of the reorganization, taking into account the membership growth in the district over the past five years, and recommended a deferral of this matter.

**DECISION:** The Board

1. defers to its January 2012 meeting consideration District 3660's proposal to reorganize its clubs in the district into two new districts;
2. requests Director Park to work closely with the Rotary coordinator and district leadership on their proposal to ensure that it is the most effective plan for the clubs.

\* \* \* \* \*

**117. Redistricting in Chile**

*Statement:* In decision 229, May 2011, the Board reorganized the clubs in Districts 4320, 4340, 4350, and 4360 into three new districts, effective 1 July 2012. Clubs in the three districts that had over 30 clubs and 1,000 members (Districts 4320, 4340 and 4350) were allowed 45 days to object to the decision. A majority of clubs in those three districts sent in a template letter registering their official objection to the change. The Board considered RI Bylaws section 15.010. that permits the Board to eliminate a district that has fewer than 30 clubs or 1,000 Rotarians (District 4360).

**DECISION:** The Board

1. noting the large numbers of small clubs in Chile, requests the district leadership in Districts 4320, 4340, and 4350 to reconsider their redistricting proposal to form three districts with clubs from District 4360;
2. places the Rotary clubs in District 4360 into non-districted status;
3. amends Rotary Code of Policies section 17.010.4 as follows:

17.010.4. Districting Procedures

[text omitted]

9. When a district consolidation plan fails because a majority of clubs in the affected district objected in writing to the general secretary within 45 days of the mailing date of the decision, the Board may take action including but not limited to placing Rotary clubs into non-districted status, reducing the governor's allocation in the district, and by not providing funding to send a district's representative to the Council on Legislation.

Note: Directors Antiório and Boyd requested that their negative votes be recorded.

**118. New District 2225 (Russia)**

*Statement:* In decision 155, January 2011, the Board tentatively agreed to reorganize the clubs in District 5010 into two districts, one comprising the clubs in eastern Russia (District 2225) and one comprising the clubs in Alaska and the Yukon Territory (District 5010),

effective 1 July 2012. In decision 235, May 2011, the Board reaffirmed this decision and placed the new District 2225 into “additionally-supported” status. All clubs in the district were notified of this districting change, although the “additionally-supported” policy was sent later, just before the end of the 45 day promulgation period to receive objections. Several Rotary clubs requested the general secretary to restart the 45 day promulgation period so that clubs could respond to the “additionally-supported” status.

**DECISION:** The Board

1. while noting that the new policy for “additionally-supported” districts approved by the Board at its May 2011 meeting was not provided to the Rotary clubs on a timely basis, does not agree to the request from several clubs in District 5010 to restart the promulgation process for redistricting since the policy does not affect the Board’s decision on redistricting;
2. places District 2225 into Zone 24 as of 1 July 2012, for the next three years of its “additionally-supported” status and agrees to further review and update the district’s zone assignment as needed thereafter;
3. requests the general secretary to update the “additionally-supported” district policy to be a positive statement of the Board’s support and to include feedback from clubs in “additionally-supported” districts that will better reflect their needs and provide resources to assist them in reaching their goals.

**119. District Bylaws**

*Statement:* Director Das requested the Board to consider establishing district bylaws that would provide guidance to districts on the stewardship of funds, elections, budgets, operations, and leadership continuity. Currently, only those districts that incorporate are required to establish district bylaws with their documentation.

**DECISION:** The Board requests the general secretary to investigate district bylaws usage and content for report to the Board at its January 2012 meeting.

**120. Non-Districted Rotary Clubs**

*Statement:* In decision 225, May 2011, the Board requested the general secretary to review the status of

non-districted clubs, for report at this meeting. The general secretary reported two types of non-districted clubs: those that have never been in a district and/or wish to remain outside of the district structure (Antarctica, Gibraltar, and China), and those that were removed from districts when redistricting occurred and a new district could not be identified for them (Albania, Former Yugoslav Republic of Macedonia (FYROM), and Kosovo).

**DECISION:** The Board

1. receives the general secretary’s report on non-districted Rotary clubs;
2. agrees to allow clubs in Albania, China, FYROM, and Kosovo to participate in public relations grant opportunities;
3. requests the Foundation Trustees to consider allowing clubs in Albania, FYROM, and Kosovo to participate in its programs and grant opportunities in an agreement similar to what is currently available to the Chinese Rotary clubs.

**121. Number of E-clubs in a District**

*Statement:* After a six-year pilot project allowing a new type of Rotary club that meets over the internet, the e-club, the 2010 Council on Legislation added e-clubs to the RI Bylaws and placed a limitation of no more than two e-clubs per district. In July 2010, RI had 14 e-clubs, all of them chartered during the pilot. In September 2011, there were 43 e-clubs in 19 countries and 35 districts. Noting the interest of some districts to create additional e-clubs, the Board considered proposing legislation to the 2013 Council that would remove the limitation on the number of e-clubs in each district.

**DECISION:** The Board

1. noting that the creation of new clubs drives membership growth, agrees that districts should be able to create as many e-clubs as they wish in response to local circumstances and needs;
2. agrees to submit to the 2013 Council on Legislation the following:

PROPOSED ENACTMENT 13-

To remove the limitation on number of e-clubs in each district

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

## **Article 2 Membership in Rotary International**

### **2.010.1. E-Clubs.**

The board shall assign each e-club to a district. ~~There shall be no more than two e-clubs in a district.~~

and in article 15

### **15.010. How Established.**

The board is authorized to group the clubs into districts. The president shall promulgate a list of such districts and their boundaries. Such action shall be at the direction of the board. The board may assign an e-club to any district without regard to the boundaries of such district ~~so long as there are no more than two e-clubs in any district.~~ The board may eliminate or change the boundaries of any district with fewer than 33 clubs or fewer than 1,200 Rotarians. No change shall be made to the boundaries of any district with 33 or more clubs and 1,200 or more Rotarians over the objection of a majority of the total number of clubs in the district. The board may eliminate or change the boundaries of a district only after consulting with and providing reasonable opportunity for the governors and clubs of the districts involved to provide a recommendation on the proposed change. The board shall take into account geographical boundaries, potential for district growth, and cultural, economic, language, and other relevant factors.

#### **15.010.1. Clubs in the Same Area.**

Where several clubs coexist in the same city, borough, municipal, or urban area, they shall not be assigned to different districts without the approval of the majority of such clubs. The clubs coexisting in the same locality, ~~other than e-clubs,~~ have the right to be assigned to the same district. Such right may be exercised by petition to the board from a majority of said clubs. The board shall assign all the coexisting clubs to the same district within two years of receipt of such petition.

(End of Text)

3. requests the Constitution and Bylaws Committee to review this proposed enactment and provide any comments to the Board at its January 2012 meeting.

## **122. District Governor Expense Reimbursements**

*Statement:* Director Smarge requested the Board to encourage governors to conduct online meetings and that the cost of such meetings should be considered a reimbursable expense.

*DECISION:* The Board amends Rotary Code of Policies section 19.010.1. regarding district governor allocation expenses to include the costs of online meetings.

## **123. Update on Rotary Club Central**

*Statement:* In decision 201, May 2011, the Board approved resources for the development of a new online club planning and assessment tool to help clubs analyze their strengths and weaknesses, conduct strategic planning, and prioritize action. Renamed "Rotary Club Central," the tool would also help RI collect critical club information from clubs to better understand the global impact of club activities.

*DECISION:* The Board thanks the general secretary for his report.

## **124. Rotary Club of Union City, Tennessee, USA**

*Statement:* The governor and two past governors of District 6760 (Tennessee, USA) reported to the general secretary that the Rotary Club of Union City had no female members and that the club had continuously refused to admit any women into the club. The club leadership responded that no women had been proposed for membership and, moreover, there were many single-gender clubs around the Rotary world. RI Bylaws section 4.070. specifically prohibits clubs from limiting membership on the basis of gender.

*DECISION:* The Board

1. reaffirms its statement on diversity and encourages clubs to fully reflect the diversity within their communities;
2. encourages districts to establish committees to address diversity within their clubs;

3. requests the general secretary to gather additional information on the Rotary Club of Union City, Tennessee, USA, for report to the Board at its January 2012 meeting.

### **125. Future Vision Full-Launch Training at International Assembly**

*Statement:* At its 28 May 2011 meeting in Baton Rouge, Louisiana, USA, the Board requested the general secretary to provide an update on plans for the “full-launch” Future Vision training at the 2013 International Assembly. A comprehensive report was provided to the Board at this meeting.

*DECISION:* The Board thanks the general secretary for his report.

### **126. GETS Team Structure and Funding**

*Statement:* Since the recent approval of two new Rotary positions—the Rotary coordinator and the Rotary public image coordinator—the existing GETS Training Team structure had not changed to incorporate the new leadership. The general secretary suggested increasing the team to five positions to include two general trainers who have extensive training experience, and the three regional resources: regional Rotary Foundation coordinators, Rotary coordinators, and Rotary public image coordinators. The Board considered funding for the fifth team member at GETS.

*DECISION:* The Board

1. increases the GETS training team to five members, adds Rotary’s public image as a training topic, encourages institute conveners to appoint additional trainers if necessary for their zones, and clarifies those eligible for expense reimbursement, as shown in Appendix Q;
2. authorizes a 2011–12 budget variance of US\$135,000 to fund Rotary public image coordinators as GETS training team members.

### **127. PETS Evaluation**

*Statement:* At its November 2008 meeting, the Board requested an evaluation of President-Elect Training Seminar (PETS) worldwide. Due to financial and resource constraints, the evaluation was delayed for report at this meeting. A survey was mailed to 10,612 incoming club presidents, with a 21.6 percent response

rate. Generally, the PETS were seen as valuable in preparing presidents-elect for their role and offer good team-building opportunities. PETS could be improved by offering more information specific to their role, offering more group discussion and interactive activities, and by providing flexible and varied training materials in advance.

*DECISION:* The Board thanks the general secretary for his report.

### **128. Review of RI Circularization Policy**

*Statement:* Director Smarge asked the Board to amend its circularization policy to better address communication tools that are now commonly used, especially social media like Facebook, LinkedIn, and Twitter. Many clubs and Rotarians use social media to request donations and/or project assistance.

*DECISION:* The Board requests the Ad Hoc Committee to Develop a Rotary Social Network to consider how Rotarian or club use of social media in soliciting donations or project assistance can be done in compliance with RI’s circularization policy.

### **129. RI/USAID Memorandum of Understanding**

*Statement:* RI signed a Memorandum of Understanding with the United States Agency for International Development (USAID) in 2007. The RI/USAID International H<sub>2</sub>O Collaboration was formally launched at the March 2009 World Water Forum in Istanbul, Turkey. Since that time, each partner has funded US\$2.75 million for projects in Dominican Republic, Ghana, and the Philippines, with their anticipated completion in early 2012. The alliance has been overseen by a steering committee (chaired by Trustee Chairman Bill Boyd) that evaluates projects and determines the strategic course for future efforts. The steering committee requested a renewal of the Memorandum of Understanding so that additional projects might be developed.

*DECISION:* The Board

1. receives the report from the RI/USAID Alliance Steering Committee;
2. agrees to renew the Memorandum of Understanding between RI/TRF and USAID for three years, thereby delaying its expiration from 1 February 2012 to 1 February 2015.

DECISIONS 130–135

**RI Communications Committee Report**

The RI Communication Committee met on 4–5 August 2011 in Evanston, IL, USA, and made several recommendations to the Board.

**130. End of Polio Communications Plan**

*Statement:* The Communications Committee affirmed that the main objectives for the end of polio communications plan are to ensure that polio eradication and Rotary's role in the initiative remain at the forefront of the global public health agenda, key milestones are celebrated along the way, and Rotary is in position to take full advantage of the historic moment when eradication is announced.

*DECISION:* The Board agrees that the purpose of the End of Polio Communications Plan will be to celebrate the accomplishment of an historic achievement and to demonstrate Rotary's ability to meet large-scale, long-term challenges, with the expectation that such an effort will garner the following benefits for Rotary:

- Raise member morale, thus improving member retention;
- Enhance ability to attract new members;
- Increase Rotary's credibility and participation in the wider development community, positioning the organization for future large-scale worldwide projects and partnerships;
- Promote short- and long-term fundraising opportunities.

**131. Brand Revitalization**

*Statement:* At its May 2011 meeting, the Board requested the general secretary, in consultation with the Communications Committee, to engage an agency to assist RI with a brand revitalization effort. The committee reviewed and affirmed key objectives of the branding effort.

*DECISION:* The Board requests the general secretary to develop a comprehensive communications plan to market RI's brand revitalization effort to Rotary leaders, Rotarians, and staff, including the development of a presentation on branding for use at 2011–12 Rotary institutes.

**132. Public Relations Grants**

*Statement:* The Communications Committee received an update on the Public Relations Grants program. It recommended shifting the application deadline earlier so that districts could begin public outreach initiatives at the beginning of the Rotary year. The committee also discussed the need to reconsider the current grant model to simplify the process for districts, and provide them with more flexibility to participate in multi-district grants as well as multiple individual grants.

*DECISION:* The Board

1. advances the deadline for 2012–13 Public Relations Grants applications to 4 March 2012;
2. requests the general secretary to explore a new model for PR Grants that will simplify the application process and provide greater flexibility to districts and multi-districts;
3. authorizes its Executive Committee to review and determine the feasibility of such a new grant model by 31 December 2011.

**133. Consistent Key Messages**

*Statement:* The Communications Committee discussed the need to identify and develop key messages for the organization that are widely distributed to Rotary's leadership. The committee noted the potential for confusion among Rotarians if the leadership is not communicating key messages consistently.

*DECISION:* The Board

1. agrees to the development of consistent messages for RI leadership to use in describing the achievements and focus of RI;
2. requests the general secretary to develop these messages in consultation with the Communications and Membership Development and Retention Committees;
3. requests a report on these messages at its January 2012 meeting.

**134. Long-Term Communications Strategy**

*Statement:* The Communications Committee discussed the next steps for creating a communications plan in

response to Board decision 246, May 2011. The committee believed that www.rotary.org should be the central hub of the communications strategy, with a “one Rotary” focus and consistent messaging across all communications. With many facets of the strategy under review, the committee recommended that a preliminary framework for the strategy could be available for Board review only at its May 2012 meeting, with a final comprehensive plan presented at the November 2012 Board meeting.

**DECISION:** The Board

1. requests the general secretary to develop a report on a) the findings of the communications audit, b) the results of the website evaluation, c) discovery from the branding initiative, and d) the social media plans presently under development, for review by the Communications Committee at its next meeting;
2. approves a 2011–12 budget variance of US\$20,000 for the Communications Committee to meet in February 2012;
3. defers its request for a final report on the long-term communications strategy from January 2012 to November 2012 and amends accordingly its decision 246, point 3, May 2011.

**135. Regional Magazines**

*Statement:* At its May 2011 meeting, the Board made several decisions affecting the financing of regional magazines, including discontinuation of reimbursements for running Rotary Basics and Global Outlook, and not funding the regional magazine editors’ seminar in 2011–12. The general secretary was asked to explore alternatives for imposing a royalty fee on regional magazines beginning in 2014.

The general secretary received significant feedback from regional magazine editors on these issues, since most had already determined their budgets for 2011–12. Some indicated that they would have difficulty publishing Rotary Basics and Global Outlook without the reimbursement, and only eight editors indicated they could cover their own costs to attend a magazine editors’ seminar this year. The Communications Committee agreed that the magazines needed time to adjust their budgets, and that RI needed more information about their finances.

**DECISION:** The Board

1. amends point 1 of its decision 247, May 2011 as follows:
  1. at the next revision of the license agreements between the regional magazines and RI in 2014, requests the general secretary to
    - a. establish a licensing royalty fee to be due to RI from the regional magazines in an amount to be presented by the general secretary to the Board ~~for consideration at its September 2011 meeting;~~
    - b. solicit profit and loss statements from the regional magazines in accordance with the terms of their license agreements with Rotary International;
    - c. work with the regional magazines to develop equitable royalty and reimbursement mechanisms, for consideration by the Communications Committee and report to the Board at its May 2012 meeting;and notes that points 1.b, c, and d, of decision 247 will be re-lettered as points d, e, and f;
2. amends point 2 of its decision 247, May 2011 as follows:
  2. effective 30 June 2012 ~~1 July 2011~~, agrees to eliminate cost reimbursement to the regional magazines for publication of “Global Outlook” and “Rotary Basics;”
  3. reinstates funding for a regional magazines seminar to be held in the second half of 2011–12 to provide an opportunity to establish fair and equitable mechanisms for subsidies and royalties, and to strategize on content and delivery of the global Rotary message through digital and print media;
  4. authorizes a 2011–12 budget variance of US\$248,000 for this seminar and the cost of reimbursements.

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*Note:* Director Heal informed the Board that he is a member of the Rotary Down Under Board of Directors and would abstain from the vote on this matter. Directors Das and Mehta informed the Board that they

are members of the Rotary News Board of Directors and would also abstain from the vote.

\* \* \* \* \*

**136. Report on the Rotary Social Network Initiative**

*Statement:* In decision 251, May 2011, the Board received a report from the Ad-Hoc Committee on Social Networking and agreed to designate US\$800,000 from reserves over the next two years to implement a Rotary social network. Director Matheson presented an update on the work of the committee, noting that the concept of a private social network had shifted to consideration of developing a social business strategy for the organization.

**DECISION:** The Board thanks Director Matheson for his update on the Rotary Social Network initiative.

\* \* \* \* \*

DECISIONS 137–138  
**RI Finance Committee Report**

The RI Finance Committee met on 8 September 2011 via teleconference and webinar, and made several recommendations to the Board.

**137. RI Budget Process**

*Statement:* At its May 2011 meeting, the Board requested the general secretary to redefine the budget-setting process to ensure that the RI and TRF budgeting is activity-based and/or zero-based. The general secretary presented recommendations regarding activity and zero-based budgeting to the Finance Committee, along with budget assumptions for 2012–13. The committee recommended that the Board approve an activity-based budget beginning in 2012–13.

**DECISION:** The Board

1. approves the Finance Committee’s changes to the 2012–13 budget process;
2. receives the preliminary 2012–13 budget assumptions;
3. agrees that the Board’s current priorities are represented in the proposed activities as shown in Appendix R, filed only with the official copy of

these minutes, as a basis for activity-based budgeting in 2012–13.

**138. Proposal to Increase Per Capita Dues**

*Statement:* The five-year financial forecast indicated that, beginning in 2014–15, RI’s annual operating expenses would likely exceed revenues, given the Board’s plans to support several strategic initiatives in the near future. The Finance Committee considered several options for balancing future budgets, including a dues increase. The committee recommended that the Board submit a proposal to the 2013 Council that would raise per capita dues US\$1.00 annually from 2014–15 through 2016–17.

**DECISION:** The Board agrees to submit to the 2013 Council on Legislation the following proposed enactment:

PROPOSED ENACTMENT 13-

To increase per capita dues

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

**Article 17 Fiscal Matters**

**17.030. Dues.**

17.030.1. *Per Capita Dues.*

Each club shall pay to RI per capita dues for each of its members as follows: ~~US\$25.00 per half year in 2010–2011, US\$25.50 per half year in 2011–2012, US\$26.00 per half year in 2012–2013, and US\$26.50 per half year in 2013–2014, US\$27.00 per half year in 2014–2015, US\$27.50 per half year in 2015–2016, and US\$28.00 per half year in 2016–2017~~ and thereafter; provided that each club shall pay semiannually to RI a minimum of ~~US\$250.00 in 2010–2011, US\$255.00 in 2011–2012, US\$260.00 in 2012–2013, and US\$265.00 in 2013–2014, US\$270.00 in 2014–2015, US\$275.00 in 2015–2016, and US\$280.00 in 2016–2017~~ and thereafter. Such dues shall remain constant until changed by the Council on Legislation.

(End of text)

DECISIONS 139-141  
**RI Audit Committee Report**

The RI Audit Committee met on 14-16 September 2011 in Evanston, IL, USA, and made three recommendations to the Board.

**139. Audited Financial Statements for 2010–11 and Appointment of Auditors for 2011–12**

*Statement:* The Audit Committee reviewed RI's audited financial statements for 2010–11.

**DECISION:** The Board

1. accepts the audited financial statements and report on Rotary International's financial results for 2010–11 as presented to the Board;
2. requests the general secretary to publish an annual report in accordance with the RI Bylaws;
3. reaffirms its decision 264, June 2010, to appoint Grant Thornton to audit RI's financial statements for 2011–12.

**140. Audit Committee Structure**

*Statement:* At their April 2011 meeting, the Foundation Trustees agreed that it would be advisable to evaluate the current structure of the Audit Committee. A list of best practices for audit committees was compiled by the general secretary and compared to Rotary's Audit Committee. Based upon this evaluation, the Audit Committee recommended changes to the appointment process and membership, and recommended that the Board submit a proposal to the 2013 Council on Legislation that would formalize these changes in the RI Bylaws.

Due to the 31 December 2011 deadline for submission of all legislation, the Trustees, at their September 2011 meeting, had authorized their chairman, acting on behalf of the Trustees, to formally agree to the Board proposing such legislation.

**DECISION:** The Board

1. amends the Rotary Code of Policies as follows:  
  
27.030.11. Appointment of Members of RI Audit Committee

The president is authorized to act on behalf of the Board to appoint members of the RI Audit Committee, in accordance with RI Bylaws section 16.110 and Rotary Code of Policies section 30.080.

**30.080. Audit Committee**

This committee shall consist of seven members, including three members of the Board, appointed annually by the Board, the president acting on its behalf, and two Trustees of The Rotary Foundation, appointed annually by the Trustees. There shall be two other members appointed by the Board who are neither members of the Board nor Trustees, who shall serve single terms of six years with one member appointed every third year.

All members of the committee shall be independent and shall be financially literate. At least one member shall have financial expertise—one who has financial knowledge and ability sufficient to understand, analyze, and reasonably assess generally accepted accounting principles (GAAP) and the financial statements of Rotary International and the Rotary Foundation, the competency of the independent (external) audit firm, and Rotary International's and The Rotary Foundation's internal controls and procedures for financial reporting.

In making appointments, the RI president and TRF trustee chair shall:

1. Exclude from membership on the committee those positions considered to have a potential conflict of interest (e.g. RI president, TRF trustee chair).
2. Limit the number of RI and TRF Finance Committee members serving on the Audit Committee to less than one-half of the committee's membership.
3. Not appoint as chairman of the committee the RI treasurer, RI vice president, or TRF Trustee Vice chair.
4. Limit where possible, the membership on other committees of an Audit Committee member.

This committee shall act in an advisory capacity to the Board and Trustees. This committee shall consider RI and Rotary Foundation financial reports, the external audit, the system of internal control, internal audit, and other matters connected therewith as are referred to the committee by the president, the Board, the trustee chairman, or the

Trustees, or that otherwise come to the attention of the committee.

This committee shall meet from one to three times per year for two to three days at such times and places and upon such notice as may be determined by the president, the Board, or the chairman of the committee and, if deemed necessary by the president or the chairman of the committee, additional times during the year at such times and places and upon such notice as may be determined by the president or the chairman of the committee.

- 2. agrees to submit to the 2013 Council on Legislation a proposed enactment to amend the RI Bylaws, as follows:

PROPOSED ENACTMENT 13-

To modify the composition of the Audit Committee to two RI Director members, two TRF Trustee members and three non-director, non-trustee members.

Proposed by the Board of Directors of RI

IT IS ENACTED by Rotary International that the BYLAWS OF ROTARY INTERNATIONAL be and hereby are amended as follows

in article 16.110

Article 16 Committees
16.110. Audit Committee

The board shall appoint an audit committee to be composed of seven members, each of whom shall be independent and financially literate. The members of the committee shall include three two current members of the board appointed annually by the board and two current trustees of The Rotary Foundation appointed annually by the trustees. In addition, the committee shall include two three members appointed by the board who shall be neither members of the board nor trustees of The Rotary Foundation, and who shall serve single terms of six years with one member appointed every third second year. The audit committee shall review and report to the board as appropriate on RI and Rotary Foundation financial reports, the external audit, the system of internal control, internal audit, and other

matters connected therewith. The committee shall meet at least two up to three times per year at such reasonable times and places and upon such notice as may be determined by the president, the board, or the chairman of the committee or a majority of committee members, and, if deemed necessary by the president or the chairman of the committee, a majority of committee members, or the board, additional times during the year at such reasonable times and places and upon such notice as may be determined by the president or the chairman of the committee, a majority of committee members, or the board. The chairman of the Operations Review Committee or the chairman's designee shall serve as a liaison to the committee. The committee, which shall act only in an advisory capacity to the board and trustees, shall function under such terms of reference not in conflict with the provisions of this section, as may be prescribed by the board and trustees.

(End of Text)

141. Secretariat Risk Advisory Committee

Statement: An enterprise Risk Advisory Committee comprising senior and general managers was recently established to develop and implement a formal enterprise risk management program. The Audit Committee recommended that the RI Board and TRF Trustees each appoint one of their members to work with the Secretariat Risk Advisory Committee.

DECISION: The Board requests the president to appoint a director to work with the Secretariat Risk Advisory Committee.

\*\*\*\*\*

142. RITS Annual Report and Possible Amendment to RI Travel Policy

Statement: Board policy requires the general secretary to provide an annual report on RITS. Additionally, Board decision 15, July 2011 requested the general secretary to propose amendments to the RI Travel Policy that would allow past RI presidents, when traveling on officially-funded business, to choose their preferred airline, routing, and specific times of flights from the list of RITS-preferred contract airlines.

**DECISION:** The Board

1. receives the general secretary's annual report on the RI Travel Service;
2. does not agree to amend the RI Travel Policy to allow past RI presidents to choose their routing and time of travel from among the list of preferred airlines under contract with Rotary International when booking through RITS on officially-funded business travel.

**143. Modifications to the Budget in 2011–12**

*Statement:* At the conclusion of each meeting, the Board reviews all action taken during the meeting affecting the RI budget.

**DECISION:** The Board

1. notes no modifications to the 2011–12 budget as approved through July 2011;

2011–12 Budget

Revenues:	US\$92,498,000
Expenses:	(95,496,000)
GSF funded expenses:	<u>3,500,000</u>
<b>Total approved change in net assets net GSF:</b>	<b><u>502,000</u></b>

2. approves budget variances for 2011–12 as indicated below:

**Expenses: increase/(decrease)**

July 2011 Board meeting: 73,000

**September 2011 Board meeting**

Dec. 25	Decisions by Communication:	50,000
Dec. 41	Directors-elect at Jan. 2012 Board Meeting:	50,000
Dec. 42	Strategic Initiatives:	45,000
Dec. 83	Presidential Condominiums	(5,000)
Dec. 101	Development of Three-year Regional Membership Plans	110,000
Dec. 126	GETS Team Structure and Funding	135,000
Dec. 134	Long-term Communications Strategy	20,000
Dec. 134	Long-term Communications Strategy	(25,000)
Dec. 135	Regional Magazines	248,000
	General secretary recommended offsets (see point 3 below)	(300,000)

Total September 2011 Board meeting variances: 328,000

Total approved budget variances 401,000

Total 2011 –12 Change in net assets including variances: **US\$101,000**

3. requests the general secretary to recommend spending reductions from the 2011–12 budget of at least US\$300,000 for review by the RI Finance Committee at its October 2011 meeting, for report to the Board at its January 2012 meeting;

4. notes the following decisions at this meeting impacting future years:

<b>Expenses</b>	<b><u>2013</u></b>	<b><u>2014</u></b>	<b><u>2015</u></b>
Dec. 83 Presidential Condominiums:	26,000		
Dec. 92 Self-Service RI Awards Model:	(15,000)	(15,000)	
Decs. 113–116 Districting Committee Recommendations:	<u>31,000</u>	<u>26,000</u>	<u>27,000</u>
Total financial impact on future years:	<u>\$42,000</u>	<u>\$11,000</u>	<u>\$27,000</u>

**Adjournment**

The foregoing is a true record of the proceedings at the September 2011 Rotary International Board of Directors meeting.

\_\_\_\_\_  
Kalyan Banerjee  
President

\_\_\_\_\_  
Alice A. Baehler  
Secretary of the Meeting

Attest:

\_\_\_\_\_  
John Hewko  
General Secretary

## APPENDIX A

### RATIFICATION OF DECISIONS MADE BY THE PRESIDENT (Decision 26)

#### Decisions Made by President Klingensmith

##### 1. Waiver of Qualifications for 2013–14 Governor, District 2241

*Statement:* District Governor Corneliu Dinca requested that a waiver be granted to Anca Daniela Manea for the qualifications for governor-nominee set forth in RI Bylaws section 15.070.3. Rotarian Manea is a member of the Rotary Club of Bucharest-Atheneum, Romania. At the time of her selection she had not served a full term as club president as required by the RI Bylaws. She is otherwise fully qualified for the office of governor. As the nominating committee selected Rotarian Manea as the most suitable candidate, Governor Dinca recommended that a waiver be granted.

*DECISION:* The Board, the president acting on its behalf, in accordance with RI Bylaws section 15.070, excuses Anca Daniela Manea, a member of the Rotary Club of Bucharest-Atheneum, Romania, from the requirement of having served as club president for a full term at the time of selection as governor-nominee.

##### 2. Waiver of Qualifications for 2013–14 Governor, District 2840

*Statement:* District Governor Kazuyoshi Fukuda requested that a waiver be granted to Hiroki Honda for the qualifications for governor-nominee set forth in RI Bylaws section 15.070.3. Rotarian Honda is a member of the Rotary Club of Maebashi, Gunma, Japan. At the time of his selection he had not served a full term as club president as required by the RI Bylaws. He is otherwise fully qualified for the office of governor. As no candidate was proposed by clubs in the district and the nominating committee selected Rotarian Honda as the most suitable candidate, Governor Fukuda recommended that a waiver be granted.

*DECISION:* The Board, the president acting on its behalf, excuses Hiroki Honda, a member of the Rotary Club of Maebashi, Gunma, Japan, from the requirement of having served as club president for a full term at the time of selection as governor-nominee.

##### 3. Filling of Vacancy in the Office of Governor-Elect, District 2640

*Statement:* District 2640 reported that Governor-elect Kankichi Hayashi resigned from his position. Directors Kondo and Kuroda recommended that Past Governor Tokuhei Osawa, a member of the Rotary Club of Sakai, Osaka, Japan, be appointed as a replacement. Past Governor Osawa indicated that he was willing to perform this duty.

*DECISION:* The Board, the president acting on its behalf, in accordance with RI Bylaws section 6.120., appoints Past District Governor Tokuhei Osawa, of the Rotary Club of Sakai, Osaka, Japan, to serve as acting governor-elect of District 2640, assuming all powers and privileges of the office.

\* \* \* \* \*

#### Decisions Made by President Banerjee

##### 4. Ballot-by-Mail for Selection of District Governor-Nominee in New District 3282

*Statement:* District Governor Abul Zaker of the original District 3280 requested authorization to hold a ballot-by-mail among the clubs comprising the new district instead of convening a nominating committee to select a nominee to serve as governor of the new District 3282 during the 2013–14 Rotary year.

*DECISION:* The Board, the president acting on its behalf, and in accordance with Rotary Code of Policies section 19.030.3., authorizes a ballot-by-mail to be conducted among the clubs comprising new District 3282 in order to select a nominee for governor in 2013–14.

##### 5. Waiver of Qualifications for 2013–14 Governor, District 4550

*Statement:* District Governor Valdomiro Oliveira Jr. requested that a waiver be granted to Ricardo Machado Becker for the qualifications for governor-nominee set forth in RI Bylaws section 15.080. Rotarian Becker is a member of the Rotary Club of Cruz das Almas, Bahia, Brazil. He is currently district membership development

chairman and has served as president of a club for a full term. At the time Rotarian Becker would take office, he will not have been a member of a club for seven years as required by the RI Bylaws. He is otherwise qualified to serve as governor. As no candidate was proposed by the clubs, Governor Oliveira Jr. requested that a waiver be granted.

**DECISION:** The Board, the president acting on its behalf, in accordance with RI Bylaws section 15.080. excuses Rotarian Ricardo Machado Becker, a member of the Rotary Club of Cruz das Almas, Bahia, Brazil, from the requirement of being a member of a Rotary club for at least seven years at the time of taking office as governor.

#### **6. Waiver of Qualifications for 2013–14 Governor, District 6820**

*Statement:* District Governor Robert Graves requested that a waiver be granted to Robert H. Smith for the qualifications for governor-nominee set forth in RI Bylaws section 15.080. Rotarian Smith is a member of the Rotary Club of South Rankin County MS, USA. At the time Rotarian Smith would take office, he will not have been a member of a club for seven years as required by the RI Bylaws. Citing Rotarian Smith's participation in various leadership roles in the district, Governor Graves recommends Rotarian Smith as the most suitable candidate for the job and requests that a waiver be granted.

**DECISION:** The Board, the president acting on its behalf, in accordance with RI Bylaws section 15.080. excuses Rotarian Robert H. Smith, a member of the Rotary Club of South Rankin County, MS, USA, from the requirement of being a member of a Rotary club for at least seven years at the time of taking office as governor.

#### **7. Disposition of Ballots Relating to the Election of Members of the 2011–12 Nominating Committee for RI President in 2013–14**

*Statement:* In accordance with RI Bylaws section 11.030.3. ballots-by-mail were conducted in 2010–11 for the election of a member from Zones 11, 21, and 29 to serve on the 2011–12 Nominating Committee for RI President.

As provided in the in the RI Bylaws, a balloting committee was appointed by the president to examine and count the ballots. The committee met on 7 July 2011 and counted those ballots returned by the 30 June

deadline, tabulated the results, and submitted a report to the general secretary in accordance with the prescribed procedure. The committee recommended that the general secretary keep all ballots until 31 August 2011. If no formal objection is filed with the generally secretary by this date, the ballots may be destroyed.

**DECISION:** The Board, the president acting on its behalf agrees that

1. the general secretary should hold all ballots received from clubs in Zones 11, 12, and 29 for the election of a member of the 2011–12 Nominating Committee for President in 2013–14;
2. the president may determine the procedure to be followed in the event that a formal objection concerning the results or reporting of the balloting is filed by a club in one of the above zones;
3. if no formal objection is filed with the general secretary by 31 August 2011, the general secretary is authorized to destroy the ballots.

## APPENDIX B

### RATIFICATION OF DECISIONS MADE BY THE GENERAL SECRETARY (Decisions 27)

*Statement:* The general secretary reported that, in accordance with instruction and authorization from the Board, he had made the following decisions on behalf of the Board during the period 9 April 2011 through 29 August 2011

#### 1. Admission of Clubs

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may approve provisional clubs' applications for membership in RI in accordance with established procedure and policy.

**DECISION:** The Board, the general secretary acting on its behalf, approves admission of the following Rotary clubs to membership in RI:

##### Zone 2

Tokyo i City, Tokyo, Japan

##### Zone 3

Rotary E-Club of 2650, Japan  
Senshu Kumatori, Osaka, Japan

##### Zone 4

Amravati East, Maharashtra, India  
Bagru, Rajasthan, India  
Banga Aastha, Punjab, India  
Banosa, Maharashtra, India  
Bhopal Sanskaar, Madhya Pradesh, India  
Delhi Southend Next, Delhi, India  
Delhi Southex, Delhi, India  
Faridabad Greater, Haryana, India  
Ganga Bijnor, Uttar Pradesh, India  
Ghaziabad Metro, Uttar Pradesh, India  
Ghaziabad Platinum, Uttar Pradesh, India  
Gwalior Imperial, Madhya Pradesh, India  
Indapur, Maharashtra, India  
Jaipur Heights, Rajasthan, India  
Jaipur Vama, Rajasthan, India  
Jammu Aastha, Jammu & Kashmir, India  
Jodhpur Jodhana, Rajasthan, India  
Joura, Madhya Pradesh, India  
Kota Hadoti, Rajasthan, India  
Ludhiana Greater, Punjab, India  
Mangalwedha, Maharashtra, India  
Modnimb, Maharashtra, India  
Mumbai Salt City, Maharashtra, India  
Navapur, Maharashtra, India  
Noida Excellence, Uttar Pradesh, India

##### Zone 4 (cont'd)

Parasia-Pench Area, Madhya Pradesh, India  
Phagwara Aastha, Punjab, India  
Pradhikaran Pune, Maharashtra, India  
Rohtak City, Haryana, India  
Sakri, Maharashtra, India  
Shivpuri Risers, Madhya Pradesh, India  
Shri Madhopur Sunrise, Rajasthan, India  
Sirsa Senior, Haryana, India  
Srinagar Chinar, Jammu & Kashmir, India  
Tadoba Greens Chandrapur, Maharashtra, India

##### Zone 5

Coal Field Manuguru, Andhra Pradesh, India  
Holaluru-Suguru, Karnataka, India  
Huzurnagar East, Andhra Pradesh, India  
Kadapa Central, Andhra Pradesh, India  
Kanigiri, Andhra Pradesh, India  
Manapparai West, Tamil Nadu, India  
Markapur Central, Andhra Pradesh, India  
Nandyal Mid Town, Andhra Pradesh, India  
Ongole Central, Andhra Pradesh, India  
Perambalur New Gen, Tamil Nadu, India  
Pondicherry Elites, Pondicherry, India  
Pondicherry Grande, Pondicherry, India  
Poovirinthalavalli, Tamil Nadu, India  
Quilon Lotus, Kerala, India  
Ramagundam Power City, Andhra Pradesh, India  
Rice Bowl Kodad, Andhra Pradesh, India  
Ripponpet, Karnataka, India  
Rotary E-Club of Bangalore District 3190,  
Karnataka, India  
Rotary E-Club of District 3170  
Sankari West, Tamil Nadu, India  
Shikaripura, Karnataka, India  
Thanjavur Granary, Tamil Nadu, India

##### Zone 6

Aligarh Pride, Uttar Pradesh, India  
Bandar Bukit Tinggi, Klang, Selangor, Malaysia  
Bandung Siliwangi, West Java, Indonesia  
Bareilly Hi-Tech, Uttar Pradesh, India  
Calcutta Conclave, West Bengal, India  
Calcutta Mayfair, West Bengal, India  
Chittagong City, Bangladesh  
Chittagong Khulshi, Bangladesh  
Chittagong North, Bangladesh  
Dang, Nepal  
Dehri, Bihar, India  
Gaya City Couples, Bihar, India  
Hajipur Greater, Bihar, India  
Islamabad Renaissance, Capital Territory, Pakistan

**Zone 6 (cont'd)**

Jabalpur City, Madhya Pradesh, India  
Jessore Model Town, Bangladesh  
Kanpur Chamber, Uttar Pradesh, India  
Karachi Kolachi, Sind, Pakistan  
Khuanlang-Hatyai, Hatyai, Songkhla, Thailand  
Klang Central, Selangor, Malaysia  
Kolkata Tilottama, West Bengal, India  
Kulim, Kedah, Malaysia  
Kushtia, Bangladesh  
Madhyapur, Nepal  
Mirzapur Gaurav, Uttar Pradesh, India  
Nakhon Nayok, Thailand  
Raipur Green, Chhattisgarh, India  
Ramkhamhaeng Sukhothai, Thailand  
Renusagar, Uttar Pradesh, India  
Salt Lake Green City, West Bengal, India  
Selayang, Selangor, Malaysia  
Sheohar, Bihar, India  
Tropicana Damansara, Selangor, Malaysia  
Yuva-Kolkata, West Bengal, India

**Zone 7**

Buhi, Camarines Sur, Philippines  
Cabiao One, Nueva Ecija, Philippines  
Cebu Minglanilla, Cebu, Philippines  
Central Tandag, Surigao del Sur, Philippines  
Chinatown Circle, Manila, Philippines  
Jakarta Batavia, Indonesia  
Madiun Raya, East Java, Indonesia  
Manila Kalaw, Manila, Philippines  
Metro Eastwood, Quezon City, Philippines  
Metro Naga, Camarines Sur, Philippines  
Metropolitan Pateros, Metro Manila, Philippines  
Meycauayan Gold, Bulacan, Philippines  
Rodriguez, Rizal, Philippines  
Rotary E-Club of San Juan, D3800  
San Mateo Highlands, Rizal, Philippines

**Zone 8**

Rockhampton Fitzroy, Queensland, Australia  
Rotary E-Club of 9920 Francophone

**Zone 9**

Ansan Jeil, Gyeonggi, Korea  
Daegu Kumsan, Daegu, Korea  
Daegu-Dawon, Daegu, Korea  
Dalseong Maewha, Gyeongsangbug, Korea  
Gimcheon-South, Gyeongsangbug, Korea  
Hongcheon-Moogunghwa, Gangweon, Korea  
Nam Ansan, Gyeonggi, Korea  
Rotary E-Club of Seoul Ace, Seoul, Korea  
Rotary E-Club of Seoul Alpha, Seoul, Korea  
Rotary E-Club of Seoul Choa, Seoul, Korea  
Samsung Duckjoung, Chungcheongbug, Korea  
Seongnam-Mugunghwa, Gyeonggi, Korea  
Seoul Baecksong, Seoul, Korea  
Seoul Baeksang, Seoul, Korea  
Seoul Gyeongbokgung, Seoul, Korea

**Zone 9 (cont'd)**

Seoul Harmony, Seoul, Korea  
Seoul Jinpyung, Seoul, Korea  
Seoul Mapo, Seoul, Korea  
Seoul New-Dongjak, Seoul, Korea  
Seoul Pearl, Seoul, Korea  
Seoul Seongdong Dream, Seoul, Korea  
Songtan Miso, Gyeonggi, Korea  
Songtan-Pyeongsong, Gyeonggi, Korea  
Suwon Manseok, Gyeonggi, Korea  
Yeongju Seonbichon, Gyeongsangbug, Korea

**Zone 10**

Busan Bohyun, Busan, Korea  
Busan Maehwa, Busan, Korea  
Gimhae-Jangmi, Gyeongsangnam, Korea  
Gwangju Geumgu, Gwangju, Korea  
Gwangju Inwang, Gwangju, Korea  
Gwangju Jangmi, Gwangju, Korea  
Gwangju Moran, Gwangju, Korea  
Gwangju Mudol, Gwangju, Korea  
Gwangju Pungyeong, Gwangju, Korea  
Gwangyang Sarangnanum, Jeonranam, Korea  
Haman-Narae, Gyeongsangnam, Korea  
Hsinchu Southwest, Taiwan  
Jeju Paradise, Jeju, Korea  
Jeju Saryeoni, Jeju, Korea  
Jinju Daejin, Gyeongsangnam, Korea  
Longtan Longquan, Taiwan  
Miaoli Northeast, Taiwan  
New Taipei City New Generations, Taiwan  
Rotary E-Club of Hsin-Chu, Taiwan  
Taipei Blooming, Taiwan  
Taipei Chi-Shan, Taiwan  
Taipei Harvest, Taiwan  
Taipei Precious Love, Taiwan  
Taipei Ricardo, Taiwan  
Taipei Ro-Yal, Taiwan  
Ulsan Haeoreum, Ulsan, Korea  
Yangsan-Yangju, Gyeongsangnam, Korea

**Zone 11**

L'Isle sur La Sorgue-Portes du Lubéron, Vaucluse,  
France  
Olonzac en Minervois, Hérault, France  
Salon-de-Provence Alpilles et Crau, Bouches-du-  
Rhône, France

**Zone 12**

Cremona Monteverdi, Italy  
Mede Aureum, Italy  
Roma Trinitá dei Monti, Italy  
Rotary E-Club Rom@.it, Italy  
Torino 150, Italy

**Zone 13**

Almere New Town, The Netherlands  
Arcos de Valdevez, Portugal

**Zone 13 (cont'd)**

Castellón de la Plana - Costa Azahar, Spain  
Sittard-Geleen Deux Villes, The Netherlands

**Zone 14**

Berlin-Funkturm, Germany  
Berlin-Mickiewicz, Germany  
Erlangen-Ohm, Germany  
Lemgo-Hanse, Germany  
Lüdenscheid-Zeppelin, Germany  
Rehburg-Loccum am Kloster, Germany  
Rotary E-Club Berlin Global, Germany  
Rotary E-Club Köln, Germany  
Selm, Germany

**Zone 15**

Åhus, Sweden  
Grozny, Russian Federation  
Novorossiysk, Russian Federation

**Zone 16**

Austrheim, Norway  
Karmøy, Norway  
Simferopol-Taurica, Ukraine

**Zone 17**

Ballycastle, Antrim, Northern Ireland

**Zone 18**

Oostende-Maritiem, Belgium  
Rotary E-club of Oxford International, Oxfordshire,  
England  
Southampton AM Connect, Hampshire, England

**Zone 19**

Abrud Câmpeni "Floare de Colt," Romania  
Bucharest Ambassador, Romania  
Cluj-Napoca VISIO, Romania  
Drobeta Turnu Severin Continental, Romania  
Graz-Umgebung Nord, Austria  
Logatec, Slovenia  
Sindelfingen, Germany  
Stuttgart-Filder, Germany  
Stuttgart-International, Germany  
Tuzla'99, Bosnia and Herzegovina

**Zone 20**

Abak Metropolis, Akwa Ibom State, Nigeria  
Abidjan Akwaba, Ivory Coast  
Abidjan Excelsior, Ivory Coast  
Abule Egba Metropolitan, Lagos State, Nigeria  
Adama, Ethiopia  
Agadir Inoumar New Generation, Morocco  
Alger Casbah New Generation, Algeria  
Awka Metropolis, Anambra State, Nigeria  
Bamako Ouest, Mali  
Bamako-Amitié-Etoile, Mali  
Bamako-Rive Droite, Mali  
Bolgatanga Goodwill, Ghana

**Zone 20 (cont'd)**

Casablanca-Energy-NG, Morocco  
Choba-Uniport, Rivers State, Nigeria  
Cotonou Rive Droite, Benin  
Ebene, Mauritius  
Elena, Bulgaria  
Franschhoek Valley, South Africa  
Gao, Mali  
Gjakova - Qabrati, Kosovo  
Gjilan, Kosovo  
Ilupeju Central, Lagos State, Nigeria  
Kampala-Nakasero, Uganda  
Kyenjojo, Uganda  
Le Kef Jughurta New Generation, Tunisia  
Mansoura, Egypt  
Mwika, Tanzania  
Ruiru, Kenya  
Segou, Mali  
Sousse Boujaafar New Generation, Tunisia  
Tizi-Ouzou New Generation, Algeria  
Tombouctou, Mali  
Ubeji, Delta State, Nigeria  
Uvira, République Démocratique du Congo  
Vitia, Kosovo

**Zone 21**

Chorrillos, Lima, Peru  
Culiacán Tamazula, Sinaloa, Mexico  
El Guabo, El Oro, Ecuador  
Maimón, Monseñor Nouel, Dominican Republic  
Morelia Internacional, Michoacán, Mexico  
Puerto Colombia Señorial, Atlántico, Colombia  
Saeta Minatitlán de Nuevas Generaciones, Veracruz,  
Mexico  
Teotihuacán, Estado de México, Mexico  
Valledupar Guatapurí, Cesar, Colombia  
Villahermosa Bicentenario, Tabasco, Mexico

**Zone 22**

Ananindeua-Centro, Pará, Brazil  
Bariri-16 de Junho, São Paulo, Brazil  
Belo Horizonte-Jaraguá, Minas Gerais, Brazil  
Cuiabá-Grande Coxipó, Mato Grosso, Brazil  
Fortaleza-Dunas, Ceará, Brazil  
Itabira-Estrada Real, Minas Gerais, Brazil  
Ouro Branco-Estrada Real, Minas Gerais, Brazil  
Rotary E-Club Distrito 4580, Brazil  
São Paulo-Bela Vista Bixiga, São Paulo, Brazil  
São Paulo-Indianópolis, São Paulo, Brazil  
Serra, Espírito Santo, Brazil  
Sorocaba-Oeste, São Paulo, Brazil  
Votorantim-Integração, São Paulo, Brazil

**Zone 23**

Abelardo Luz-Sementes, Santa Catarina, Brazil  
Camino de los Horneros, Can., Uruguay  
Chapecó-Desbravador, Santa Catarina, Brazil  
Cotoca, S. C., Bolivia  
Curitiba-Fraterna, Paraná, Brazil

**Zone 23 (cont'd)**

Foz do Iguacú-Grande Lago, Paraná, Brazil  
Gravataí-Do Vale, Rio Grande do Sul, Brazil  
Rotary E-Club do Pampa Gaúcho - Distrito 4780,  
Brazil  
Santa Maria-Vento Norte, Rio Grande do Sul, Brazil  
Santaní, San Pedro, Paraguay  
Sarandi-Renascer, Paraná, Brazil

**Zone 24**

Bowen Island, British Columbia, Canada  
Laval Rive-Nord, Québec, Canada  
Rive-Nord du Saguenay, Québec, Canada  
Yellowknife-True North, Northwest Territories,  
Canada

**Zone 25**

Santa Rosa - New Generations, California, USA  
Shoreline Rain City, Washington, USA

**Zone 26**

Escondido After Five, California, USA  
Morro Bay Eco, California, USA  
Tucson Presidio, Arizona, USA

**Zone 27**

Northern Wasatch Front (Davis/Weber Counties),  
Utah, USA  
Pleasant Grove, Utah, USA  
Salida Sunrise, Colorado, USA  
Western Johnson County, Kansas, USA

**Zone 28**

Door County North (Baileys Harbor), Wisconsin,  
USA

**Zone 29**

Greater Binghamton New Generation, New York,  
USA  
Pittsburgh's South Side, Pennsylvania, USA

**Zone 30**

Vestavia Hills Sunrise, Alabama, USA

**Zone 31**

Andrew County, Missouri, USA  
Hollister, Missouri, USA  
Rayne, Louisiana, USA

**Zone 32**

Brooklyn Bridge, Brooklyn, New York, USA  
Nantasket-Hull, Massachusetts, USA  
North Hills - Long Island, Nassau County, New  
York, USA  
Ridgefield Sunrise, Connecticut, USA  
Union City/West New York, New Jersey, USA  
Uptown York, Pennsylvania, USA

**Zone 33**

Charlotte-International, North Carolina, USA  
Clay County, North Carolina, USA  
Great Falls, Virginia, USA

**Zone 34**

Kissimmee South/Poinciana, Florida, USA  
Suwannee Valley Chiefland, Florida, USA

**2. Amendment of Club Constitution—Change in  
Club Name**

*Statement:* Under the terms of the delegation of author-  
ity by the Board, the general secretary may amend a  
club constitution to change the name of the club.

**DECISION:** The Board, the general secretary acting on  
its behalf, approves an amendment to the following  
clubs' constitutions whereby the names of the clubs are  
changed as follows:

<b><u>From</u></b>	<b><u>To</u></b>
Bilston, West Midlands, England	Bilston& Wolverhampton West, West Midlands, England
Blackwater Valley, Hampshire, England	Ash and Blackwater Valley, Hampshire, England
Bredasdorp, South Africa	Stanford, South Africa
Bundang Jinju, Gyeonggi, Korea	Seongnam Bundang, Gyeonggi, Korea
Busan Bohyun, Busan, Korea	Busan Hwanghyun, Busan, Korea
Busan Jagalchi, Busan, Korea	Busan-Miso, Busan, Korea
Busan On, Busan, Korea	Busan Eduon, Busan, Korea
Canoga Park-Winnetka, California, USA	West San Fernando Valley, California, USA
Capay Valley (Brooks), California, USA	Capay Valley (Esparto), California, USA
Cheongwon-Daecheong, Chungcheongbug, Korea	Cheongju-Daecheong, Chungcheongbug, Korea
Chungju Central, Chungcheongbug, Korea	Chungju Jungang, Chungcheongbug, Korea
Ciudad Evita, Bs.As., Argentina	Ciudad Evita y Barrio Uno, Bs.As., Argentina
De La Manche, Jersey Channel Islands	Jersey-de la Manche, Jersey Channel Islands
Denham Springs, Louisiana, USA	Livingston Parish, Louisiana, USA
Flagler/Palm Coast Sunrise, Florida, USA	Palm Coast, Florida, USA
Geislingen/Steige, Germany	Geislingen-Laichingen, Germany
Hansestadt Stralsund,Germany	Stralsund Hansestadt, Germany

<b><u>From</u></b>	<b><u>To</u></b>	<b><u>From</u></b>	<b><u>To</u></b>
Highland Park, Illinois, USA	Highland Park/Highwood, Illinois, USA	Taipei County Fu Li Wan, Taiwan	New Taipei City Fu Li Wan, Taiwan
Icheon-Seolbong, Gyeonggi, Korea	Icheon-Seolbong, Gyeonggi, Korea	Tampa Upper Bay, Florida, USA	Tampa Westchase, Florida, USA
Incheon Central, Incheon, Korea	Incheon Insong, Incheon, Korea	Tongyeong, Gyeongsangnam, Korea	Tongyeong, Gyeongsangnam, Korea
Inyokern, California, USA	Indian Wells Valley (Inyokern), California, USA	Vestvågøy, Norway	Lofoten - Vestvågøy, Norway
Ixtapa-Nuevas Generaciones, Guerrero, Mexico	Ixtapa, Guerrero, Mexico	Wakayama Sunrise, Wakayama, Japan	Rotary E-Club Sunrise of Japan, Japan
Jaipur Yuva, Rajasthan, India	Rotary E-club of Jaipur Yuva, 3050, India	Washington Township-Breakfast, New Jersey, USA	Turnersville, New Jersey, USA
Kapandriti, Greece	Kapandriti-Amfiaraion, Greece	Wembley & Willesden, Middlesex, England	Wembley, Middlesex, England
Laarne, Belgium	Laarne-Lochristi, Belgium	Westerham & Biggin Hill, Kent, England	Westerham, Kent, England
Lima Colonial, Lima, Peru	Rotary E-Club Lima Colonial, Lima, Peru	Wien-Academy, Austria	Wien Marc Aurel, Austria
Los Angeles Cedars, California, USA	Rotary E-Club of District 5280 - Los Angeles Cedars, California, USA	Winslow Township (Sicklerville), New Jersey, USA	Winslow Township, New Jersey, USA
Madrid-Velazquez, Spain	Madrid - Velazquez Internacional, Spain	Woodstock, Oxfordshire, England	Woodstock & Kidlington, Oxfordshire, England
Makati-J.P. Rizal, Rizal, Philippines	Makati Jose P. Rizal, Makati, Philippines	Yangji, Gyeonggi, Korea	Yongin Joongang, Gyeonggi, Korea, Republic of
Milson, Wellington, New Zealand	Milson, New Zealand		
North River (Chattanooga), Tennessee, USA	Chattanooga Breakfast, Tennessee, USA		
Oberstdorf/Allgäu, Germany	Oberstdorf-Kleinwalsertal, Germany		
Pasadena Sunrise, California, USA	Pasadena After Hours, California, USA		
Pemberton Centennial, British Columbia, Canada	Pemberton, British Columbia, Canada		
Piraeus-East, Greece	Piraeus-East (Kastella), Greece		
Rockmart-Polk County, Georgia, United States	Polk County, Georgia, United States		
Rowville, Victoria, Australia	Rowville-Lysterfield, Victoria, Australia		
São Paulo-Sapopemba, São Paulo, Brazil	São Paulo-Sapopemba Vila Industrial, São Paulo, Brazil		
Seoul Inkang, Seoul, Korea	Seoul Arte, Seoul, Korea		
Seoul Lake, Seoul, Korea	Songpa-Lake, Seoul, Korea		
Seoul New Friends, Seoul, Korea	Seoul Novo, Seoul, Korea		
Shonan, Chiba, Japan	Kashiwa Higashi, Chiba, Japan		
Sin-Gyeryong, Chungcheongnam, Korea	Gyeryong, Chungcheongnam, Korea		
Skøyen, Norway	Oslo Vest, Norway		
Stockton East, California, USA	Stockton Pacific, California, USA		
Sunnyvale Star, California, USA	Silicon Valley Star (Sunnyvale), California, USA		

**3. Amendment of Club Constitution—Change in Locality**

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may approve requests from clubs to amend article III of the club constitution to revise club locality.

**DECISION:** The Board, the general secretary acting on its behalf, approves amendments to the following clubs' constitutions, thereby revising their localities:

- Club**  
 Alstonville, New South Wales, Australia  
 Bredasdorp, South Africa  
 Capay Valley (Brooks), California, USA  
 Collie, Western Australia, Australia  
 Coomera Valley, Queensland, Australia  
 Iluka-Woombah, New South Wales Australia  
 Inyokern, California, USA  
 Jaipur Yuva, Rajasthan, India  
 Laarne, Belgium  
 Lima Colonial, Lima, Perú  
 Lismore West, New South Wales, Australia  
 Los Angeles Cedars, California, USA  
 Matilda Bay, Western Australia, Australia  
 Milson, Wellington, New Zealand  
 Ryde, NSW, Australia  
 South Bunbury, Western Australia, Australia  
 Surfers Sunrise, Queensland, Australia

Usuki Chuo, Oita, Japan  
 Wakayama Sunrise, Wakayama, Japan  
 Waratah, New South Wales, Australia

**4. Extension of Deadline for District Governor  
 Allocation Expense Report**

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may approve an extension of the deadline for receipt of a district governor allocation expense report.

*DECISION:* The Board, the general secretary acting on its behalf, extends the deadline for submitting a final expense report to Rotary International, until 31 December 2011 for the following districts (all of the governors served in the year 2010–11):

- |      |                        |      |                               |
|------|------------------------|------|-------------------------------|
| 1360 | Margret Fridriksdottir | 4240 | Mario Andino                  |
| 1380 | Esko T. Haaparanta     | 4290 | Guido Chaves Montagno         |
| 1660 | Philippe Maury         | 4300 | Carlos Cepellino Rejas        |
| 1670 | Jacques Hermant        | 4340 | Miroslav Bakovic              |
| 1680 | Anita Grimm            | 4350 | Leonardo Luciano Weisser      |
| 1690 | Singaravelou           | 4450 | Julia Gereda de Carlín        |
| 1700 | Jacques Divisia        | 4490 | Jose Expedito de Souza Araujo |
| 1830 | Rudolf Lachenmann      | 4510 | Joamyr Castro                 |
| 1950 | Horst Lettner          | 4650 | Adalberto Roeder              |
| 2030 | Gianni Montalenti      | 4690 | Max Gustavo Ortiz Rodriguez   |
| 2040 | Giulio Koch            | 4710 | Claudinei Oliveira            |
| 2060 | Riccardo Caronna       | 4730 | Alcir Sperandio               |
| 2110 | Salvatore Lo Curto     | 4815 | Ricardo Carbel                |
| 2170 | Guido Peleman          | 4825 | Norberto Saavedra             |
| 2201 | Emilio Ruiz Jarabo     | 4845 | Ruben Piceda                  |
| 2203 | Pedro Valenzuela Godoy | 4855 | Roberto Fontanella            |
| 2220 | Nadezda Sofronova      | 4865 | Juan Yañez                    |
| 2270 | Kirsten M Holmen       | 4890 | Daniel Leffler                |
| 2300 | Ole Amund Gillebo      | 4930 | Oscar Mele                    |
| 2340 | Lennart Svensson       | 4980 | Jorge Tomasi Crisci           |
| 2350 | Steve Gunnarsson       | 5000 | John Steelquist               |
| 2370 | Solveig Nilsson        | 5010 | Jane Little                   |
| 2420 | Ahmet Kara             | 5040 | Penny Offer                   |
| 2481 | Vissarion A. Zachos    | 5050 | Wayne Wiebe                   |
| 2500 | Kazuaki Shibata        | 5260 | Andrew Frohlich               |
| 2520 | Naoaki Narayama        | 5330 | Cherie Curzon                 |
| 2620 | Shin Kuwatsuki         | 5370 | Jacqueline Hobal              |
| 2640 | Mariko Yoneda          | 5490 | James R. Green                |
| 2750 | Katsuhiko Tatsuno      | 5520 | Timothy L. Parker             |
| 2830 | Yoshihiro Nakamura     | 5710 | John Vandewalle               |
| 3450 | Jason C. Chan          | 5730 | Cesar M. Caro                 |
| 3770 | Melvin Tiongson        | 5890 | Sunil K. Sharma               |
| 3870 | Jaime Semana           | 5930 | Gilbert Serna                 |
| 4160 | David Ronzón           | 6150 | Owen Lusk                     |
|      |                        | 6190 | Douglas Seegers               |
|      |                        | 6220 | Steven Selvick                |
|      |                        | 6250 | Kristin Duckart               |
|      |                        | 6290 | Timothy Knaggs                |
|      |                        | 6540 | Steven Van Scoik              |
|      |                        | 6890 | Ed Odom                       |
|      |                        | 6920 | Lloyd Horadan                 |
|      |                        | 7260 | Arnold Quaranta               |
|      |                        | 7470 | Maurie Mader                  |
|      |                        | 7530 | Ranji Majumder                |
|      |                        | 7680 | Firoz Peera                   |
|      |                        | 9010 | Mohamed Ghammam               |
|      |                        | 9125 | Obafunmiso Ogunkeye           |
|      |                        | 9150 | Marceline Enganalim           |
|      |                        | 9210 | Moses Malunda                 |
|      |                        | 9455 | Ian Hutton                    |
|      |                        | 9465 | Marilyn Barton                |

9920 Nicolas Spillman  
9970 Margaret Reeve

### 5. Time Limit Extension for District Governor Selection

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary in accordance with RI Bylaws section 13.010. and Rotary Code of Policies section 31.030.3. may extend the time limit for the selection of district governors in cases where the governors state that special circumstances warrant such action. These districts assure the Board that they will comply with the Bylaws for nomination of all future governors.

*DECISION:* The Board, the general secretary acting on its behalf, extends the time limit for the selection of the following district governors:

<u>District</u>	<u>Zone</u>	<u>Rotary year serving</u>
1690	11	2013-14
2450	20	2013-14
3670	9	2012-13
5790	21	2013-14

### 6. Incorporation of Rotary Clubs

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may approve all applications for incorporation that are in conformity with the general provisions for articles of incorporation.

*DECISION:* The Board, the general secretary acting on its behalf, offers no objection to the incorporation of the following Rotary clubs under the proposed articles of incorporation as submitted by those clubs:

**Club name**

Alstonville, New South Wales, Australia  
Bendigo South, Victoria, Australia  
Bendigo-Strathdale, Victoria, Australia  
Bright, Victoria, Australia  
Camberwell, Victoria, Australia  
Collie, Western Australia  
Courtenay, British Columbia, Canada  
Glenferrie, Victoria, Australia  
Gold Coast, Queensland, Australia  
Grovedale, Victoria, Australia  
Kyneton, Victoria, Australia  
Lacombe Daybreak, Alberta, Canada

Lower Blue Mountains, New South Wales, Australia  
Matilda Bay, Western Australia, Australia  
Melton Valley, Victoria, Australia  
North Balwyn, Victoria, Australia  
Ocean Grove, Victoria, Australia  
Pambula, New South Wales, Australia  
Portland, Victoria, Australia  
Prahran, Victoria, Australia  
Richmond, Victoria, Australia  
Ringwood, Victoria, Australia  
Robina, Queensland, Australia  
Salisbury, South Australia  
South Bunbury, Western Australia, Australia  
Southbank, Victoria, Australia  
Sunshine, Victoria, Australia  
Toowong, Queensland, Australia  
Tucumcari, New Mexico, USA  
Tuggeranong, A.C.T., Australia  
Tweed Coast, New South Wales, Australia  
Waikiki (Honolulu), Hawaii, USA  
Werribee, Victoria, Australia  
Williamstown, Victoria, Australia  
Windsor, New South Wales, Australia  
Woodend, Victoria, Australia

### 7. Club Mergers

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may approve the application of two or more Rotary clubs to merge into a single new club, in accordance with established procedure and policy.

*DECISION:* The Board, the general secretary acting on its behalf, approves the merging of the following Rotary clubs in RI:

<u>Zone</u>	<u>Clubs</u>	<u>New Club</u>	<u>New Charter Date</u>
3	Osaka-Abeno, Osaka, Japan and Osaka Suminoe, Osaka, Japan and Osaka-Sumiyoshi, Osaka, Japan	Osaka Tezukayama, Osaka, Japan	7 Apr. 1961
5	Villupuram, Tamil Nadu, India and Villupuram Newtown, Tamil Nadu, India	Villupuram, Tamil Nadu, India	2 May 1986

<u>Zone</u>	<u>Clubs</u>	<u>New Club</u>	<u>New Charter Date</u>	<u>Zone</u>	<u>Clubs</u>	<u>New Club</u>	<u>New Charter Date</u>
6	Kuala Lumpur North, Selangor, Malaysia and Brickfields, Kuala Lumpur, Malaysia and Lembah Damansara, Petaling Jaya, Malaysia	Greater Kuala Lumpur, Kuala Lumpur, Malaysia	9 Jun. 1987	15	Örnsköldsvik, Sweden and Örnsköldsvik-Nolaskog, Sweden	Örnsköldsvik, Sweden	28 Dec. 1933
7	Belfast, New Zealand and Kaiapoi, New Zealand	Belfast Kaiapoi, New Zealand	2 Apr. 1969	15	Nässjö, Sweden and Nässjö Högländ, Sweden	Nässjö, Sweden	12 Nov. 1948
8	Surfers Paradise Central, Queensland, Australia and Gold Coast Central, Queensland, Australia	Gold Coast, Queensland, Australia	20 Oct. 1977	15	Stockholm-Järva, Sweden and Stockholm-Hässelby-Vällingby, Sweden	Stockholm-Vällingby, Sweden	25 Mar. 1955
8	Innisfail, Queensland, Australia and Fitzgerald-Innisfail, Queensland, Australia	Innisfail-Fitzgerald, Queensland, Australia	8 Dec. 1937	16	Nesodden, Norway and Bundefjorden, Norway	Nesodden, Norway	12 May 1976
8	Bunbury Central, Western Australia, New Zealand and Bunbury, Western Australia	Bunbury, Western Australia	18 May 1939	16	Vänernsberg, Sweden and Vänernsberg-Brätte, Sweden	Vänernsberg, Sweden	28 Feb. 1946
11	Lille-Nord, Nord, France and Lille-Nouveau Siècle, Nord, France	Lille Nord Nouveau Siècle, Nord, France	3 Mar. 1960	17	Blackburn, Lancashire, England and Blackburn West, Lancashire, England	Blackburn, Lancashire, England	1 Jun. 1922
11	Roissy Aéroport Charles de Gaulle, S.-St-Denis, France and Claye Souilly, S.-et-M., France	Claye-Souilly-Roissy Charles de Gaulle, Seine-et-Marne, France	5 Apr. 2001	18	Lewisham, Greater London, England and Penge, Greater London, England	Lewisham & Penge, Greater London, England	2 Jun. 1926
11	Paris Italie Val de Bièvre, Val-de-Marne, France and Châtillon, Hauts-de-Seine, France	Paris Châtillon Val de Bièvre, France	17 Jun. 1985	18	Battersea & Clapham, Greater London, England and Brixton, Greater London, England	Battersea, Brixton & Clapham, Greater London, England	1 Jul. 2006
12	Roma Monte Mario, Italy and Roma-Tirreno, Italy	Roma Capitale, Italy	26 Aug. 1974	22	Guaratinguetá, São Paulo, Brazil and Guaratinguetá-Norte, São Paulo, Brazil	Guaratinguetá-Terra das Garças, São Paulo, Brazil	8 Feb. 1944
13	Setúbal, Portugal and Setúbal Sado, Portugal	Setúbal, Portugal	8 Mar. 1946	22	Rio de Janeiro-Galeão, Rio de Janeiro, Brazil and Rio de Janeiro-Guanabara, Rio de Janeiro, Brazil	Rio de Janeiro - Guanabara-Galeão, Rio de Janeiro, Brazil	14 Feb. 1980
15	Norrköping Campus, Sweden and Norrköping Västra, Sweden	Norrköping Campus Västra, Sweden	6 Apr. 1971	26	Angels Camp Centennial, California, USA and Angels-Murphys, California, USA	Angels-Murphys, California, USA	5 Feb. 1980
				32	Mamaroneck, New York, USA and Harrison, New York, USA	Harrison-Mamaroneck, New York, USA	3 Apr. 1936

<u>Zone</u>	<u>Clubs</u>	<u>New Club</u>	<u>New Charter Date</u>
34	Bloomington-Fishhawk, Florida, USA and Riverview, Florida, USA	Fishhawk-Riverview, Florida, USA	24 May 2002

### 8. Reinstatement of Membership in Rotary International

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may reinstate the membership of a club that was terminated for non-payment of financial obligations, if such obligations have been met.

*DECISION:* In accordance with Rotary Code of Policies section 31.030.5. and in view of the fact that the former Rotary clubs listed have met the conditions of that policy, the Board, the general secretary acting on its behalf, reinstates the following clubs:

<u>District</u>	<u>Club</u>	<u>Country</u>
3010	Modinagar Central, Uttar Pradesh	India
3010	Delhi Siddhartha, Delhi	India
3020	Rajam Town, Andhra Pradesh	India
3211	Kuttanadu, Kerala	India
3272	Lahore Gulberg Central, Punjab	Pakistan
3510	Chishan East	Taiwan
3620	Cheonan Vision, Chungcheongnam	Korea
3780	Masabong, Quezon City	Philippines
3790	Metro Baguio, Benguet	Philippines
3790	Magalang, Pampanga	Philippines
3800	Valle Verde, Pasig, Metro Manila	Philippines
3810	Pasay Gil Puyat, Pasay City	Philippines
3810	Pasay Harrison, Pasay City	Philippines
3810	Manila Maynilad Seafont, Manila	Philippines
3820	Gumaca, Quezon	Philippines
3850	Jaro Centraline, Iloilo	Philippines
3860	Cebu East, Cebu	Philippines
3860	Metro Dadiangas (General Santos City)	Philippines
3870	Bay Area Cagayan De Oro, Misamis Oriental	Philippines
4100	Rosarito, B.C.N.	Mexico
4690	Portachuelo, S.C.	Bolivia
9150	Kumbo	Cameroon

### 9. Resignation of Membership in Rotary International

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may cancel a club's charter under the recommendation of the governor if the club has ceased to exist.

*DECISION:* The Board, the general secretary acting on its behalf, accepts the resignation of the following clubs and declares the charters issued to these clubs to be null and void:

<u>District</u>	<u>Club</u>	<u>Country</u>
1170	Honiton, Devon	England
1230	Queen's Park, Strathclyde	Scotland
1240	Shenfeld & Hutton, Essex	England
1260	Tring Ridgeway, Hertfordshire	England
1260	Watford & The Langleys	England
1460	Kerteminde	Denmark
1580	Beets-Zeevang-Edam	Netherlands
1650	Ploërmel-Pays de Ploërmel, Morbihan	France
1690	Fumel, Lot et Garonne	France
1710	Saint-Etienne Astrée, Loire	France
2203	Ciudadella	Spain
2230	Przemysl	Poland
2510	Obira, Hokkaido	Japan
2520	Sendai Park, Miyagi	Japan
2570	Kamisato, Saitama	Japan
2600	Iijima, Nagano	Japan
2780	Yugawara South, Kanagawa,	Japan
2780	Zama Chuo, Kanagawa	Japan
2820	Hitachi-Yamagata, Ibaraki	Japan
3060	Shahada, Maharashtra	India
3170	Hukkeri, Karnataka	India
3230	Chennai Samudra, Tamil Nadu	India
3510	Kaohsiung New Century	Taiwan
3670	Muju Banditbul, Jeonrabug	Korea
3780	San Francisco Heights, Quezon City	Philippines
3830	Rizal Southwest, Metro Manila	Philippines
4130	Valle Hermoso, Tamaulipas	Mexico
4290	Espinal, Tolima	Colombia
4855	Ciudad Evita y Barrio Uno, Bs.As.	Argentina
4915	Quilmes Calchaqui, Bs.As.	Argentina
4915	Pompeo, Bs.As., Argentina	Argentina
5010	Esso, Bistrinskaya Region	Russian Federation
5170	San Jose Sunrise, California	USA
5240	Ventura-Marina, California	USA
5790	Colony, The, Texas	USA
5790	Sanger, Texas	USA

<u>District</u>	<u>Club</u>	<u>Country</u>					
5810	Greater Kaufman, Texas	USA	3110	Hathras Jagrati, Uttar Pradesh, India	16 Aug. 2006	7 July 2011	
6250	La Crosse North, Wisconsin	USA	4110	Parral, Chihuahua, México	14 Feb. 1928	30 Jun. 2011	
6270	Racine West, Wisconsin	USA	4150	Zapopan Sur, Jalisco, México	24 May 2002	20 Jun. 2011	
6270	Milwaukee Sunrise, Wisconsin	USA	4280	Rionegro-San Antonio, Ant., Colombia	6 May 2002	22Apr. 2011	
6440	Glenview Sunset, Illinois	USA	4290	Granada, Meta, Colombia	10 Dec. 2009	30 June 2011	
6970	Ormond by the Sea, Florida	USA	4320	Valparaíso Norte, Valp., Chile	30 June 1999	10 May 2011	
7000	Villalba, Puerto Rico	Puerto Rico	4530	Padre Bernardo, Goiás, Brazil	22 Dec. 1999	8 July 2011	
7280	Parker, Pennsylvania	USA	4570	Rio de Janeiro- Olaria, Rio de Janeiro, Brazil	12 June 2002	17 May 2011	
7430	Shillington, Pennsylvania	USA	4865	Guaymallén Bicentenario, Mend.,Argentina	17 Aug. 2010	15 July 2011	
7500	Riverside-Delran-Delanco, New Jersey	USA	4940	Bovril, E.R., Argentina	23 June 2009	14 June 2011	
7620	Owings Mills-Reistertown, Maryland	USA	5010	Partizansk, Primorsky Krai Russian Federation	11 Mar. 2009	7 June 2011	
7780	Somersworth, New Hampshire	USA	5010	Vladivostok Central, Primor'ye Kray, Russian Federation	12 Apr. 2000	30 June 2011	
7810	Ashland, Maine	USA	5010	Neryungri-Eco, Russian Federation	23 Apr. 2008	30 June 2011	
9500	Thebarton, South Australia	Australia	5170	San Jose Willow Glen, California, USA	25 Jun. 1982	30 June 2011	
9550	Cairns-Marlin Coast, Queensland	Australia	5300	Arcadia Sunrise, California, USA	30 Jun. 1989	30 June 2011	
9630	West Toowoomba, Queensland	Australia	5370	Edmonton- Avenue of Nations, Alberta, Canada	7 May 1996	30 June 2011	
9700	Canowindra, New South Wales	Australia	5750	Newkirk, Oklahoma, USA	14 Feb. 1924	30 June 2011	
9750	Albion Park, New South Wales	Australia	4680	Pelotas-Fragata, Rio Grande do Sul, Brazil	14 Nov. 1986	15 Aug. 2011	
9790	Reservoir, Victoria	Australia	6360	Michigan Center-Jackson County East, Michigan, USA	30 June 1953	22 Apr. 2011	
9800	Elsternwick, Victoria	Australia	6600	Bluffton- Pandora, Ohio, USA	13 May 2004	24 June 2011	
9910	West Harbour, Auckland	New Zealand	6980	Orlando South, Florida, USA	21 Nov. 1970	10 June 2011	
9930	Waihi	New Zealand	6990	Miami Sundown, Florida, USA	15 Oct. 1982	30 June 2011	
			6990	Miami Sundown, Florida, USA	15 Oct. 1982	15 July 2011	

**10. Termination of Membership in Rotary International – Disbanded**

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may terminate the charters of clubs where further effort to rehabilitate the club is futile.

**DECISION:** The Board, the general secretary acting on its behalf, terminates the membership in RI of the following Rotary clubs:

<u>District</u>	<u>Club</u>	<u>Admitted</u>	<u>Terminated</u>
1060	Brierley Hill & Kingswinford, West Midlands, England	20 Dec. 1938	23 May 2011
1130	Hadley Wood, Greater London, England	24 Feb. 1972	27 Apr. 2011
1140	Esher, Surrey, England	3 Apr. 1936	13 Apr. 2011
1260	Watford & The Langleys, Herts., England	7 July 1997	30 Jun. 2011
2270	Maalselv, Norway	19 Nov. 1971	30 Jun. 2011
3060	Baroda Airport, Gujarat, India	25 June 2008	7 July 2011

7150	Clay-Cicero- North Syracuse, New York, USA	18 Feb. 1949	30 June 2011
7190	Broadalbin, New York, USA	4 Oct. 1950	30 June 2011
7620	Perry Hall-White Marsh, Maryland, USA	24 May 1946	25 May 2011
7670	Cherokee, North Carolina, USA	15 Aug. 2002	31 Mar. 2011
7670	Fletcher, North Carolina, USA	29 Apr. 2008	30 June 2011
7670	Termal Belt- Tryon, North Carolina, USA	20 Feb. 1989	30 June 2011
9350	Saldanha, South Africa	27 Feb. 1965	30 June 2011
9570	Barcaldine, Queensland, Australia	28 Dec. 1960	31 May 2011

### 11. Termination of Membership in Rotary International – Failure to Function

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary may terminate the charters of clubs where further effort to rehabilitate the club is futile.

**DECISION:** The Board, the general secretary acting on its behalf, in accordance with RI Bylaws section 3.030.2. terminates the membership in RI of the following Rotary clubs:

<u>District</u>	<u>Club</u>	<u>Admitted</u>	<u>Terminated</u>
3000	Tiruchirapalli Cosmopolitan, Tamil Nadu, India	12 June 2002	29 June 2011
3000	Tiruchy East, Tamil Nadu, India	28 May 2003	29 June 2011
	Konark, Orissa, India	6 Mar. 2002	17 Aug. 2011
3260	Niali, Orissa, India	6 Mar. 2002	17 Aug. 2011
3260	Vyasanagar. Orissa, India	27 Mar. 2002	17 Aug. 2011
4920	Aeropuerto Mar del Plata, Bs. As., Argentina	29 June 1994	13 May 2011
9600	Wewak, Papua New Guinea	2 Apr. 1965	30 June 2011
e9600	Rabaul, Papua New Guinea	18 May 1961	30 June 2011

### 12. Ballot-by-Mail for Selection of 2013 Council on Legislation Representative

*Statement:* Under the terms of the delegation of authority by the Board, the general secretary acting on its behalf, may authorize a district governor to hold a ballot-by-mail within the district instead of convening a nominating committee to select representatives and alternate representatives to serve on the 2013 Council on Legislation.

**DECISION:** The Board, the general secretary acting on its behalf, authorizes Districts 2241, 4825, and 9010 to conduct ballots-by-mail to select representatives and alternate representatives to serve on the 2013 Council on Legislation.

### 13. Excusing Club Indebtedness

*Statement:* Under the terms of delegation of authority by the Board, the general secretary may excuse clubs from payment of all indebtedness to RI when, in the general secretary's judgment, the recommendation of the governor and other circumstances in the case warrant such action.

**DECISION:** The Board, the general secretary acting on its behalf, in accordance with Rotary Code Policies section 31.030.4., excuses all clubs in District 2530 from their indebtedness to RI for the period 1 July through 31 December 2011.

### 14. Withdrawal of District 1913 (Croatia) from Multidistrict Youth Exchange Activity

*Statement:* In accordance with RI policy regarding multidistrict activities, the governor-elect of District 1913 requested approval to withdraw from multidistrict Youth Exchange activities.

**DECISION:** The Board, the general secretary acting on its behalf, authorizes the clubs in District 1913 (Croatia) to withdraw from the Multidistrict Youth Exchange Program of Districts 1910, 1911, 1912, and 1920, effective 1 July 2011.

### 15. Participation of District 5110 (USA-California and Oregon) in Multidistrict Youth Exchange Activity

*Statement:* District 5110 requested Board approval to participate in Youth Exchange activities on a multi-district level. The governor confirmed that more than

two-thirds of the clubs in District 5110 approved district participation in the multidistrict Youth Exchange activity for the Western States Student Exchange.

**DECISION:** The Board, the general secretary acting on its behalf, authorizes the clubs in District 5110 (USA-California and Oregon) to participate in Western States Student Exchange multidistrict activity, subject to the activity being organized and conducted in accordance with RI policy.

**16. Participation of District 5390 (USA-Montana) in Multidistrict Youth Exchange Activity**

*Statement:* District 5390 requested Board approval to participate in Youth Exchange activities on a multidistrict level. The governor confirmed that more than two-thirds of the clubs in District 5390 approved district participation in the multidistrict Youth Exchange activity for the South Central Rotary Youth Exchange Inc.

**DECISION:** The Board, the general secretary acting on its behalf, authorizes the clubs in District 5390 (USA-Montana) to participate in the South Central Rotary Youth Exchange Inc. multidistrict activity, subject to the activity being organized and conducted in accordance with RI policy.

**17. Participation of District 6360 (USA-Michigan) in Multidistrict Youth Exchange Activity**

*Statement:* District 6360 requested Board approval to participate in Youth Exchange activities on a multidistrict level. The governor confirmed that more than two-thirds of the clubs in District 6360 approved district participation in the multidistrict Youth Exchange activity for the Central States Student Exchange.

**DECISION:** The Board, the general secretary acting on its behalf, authorizes the clubs in District 6360 to participate in Central States Student Exchange multidistrict activity, subject to the activity being organized and conducted in accordance with RI policy.

**18. Participation of District 6910 (USA-Georgia) in Multidistrict Youth Exchange Activity**

*Statement:* District 6910 requested Board approval to participate in Youth Exchange activities on a multidistrict level. The governor confirmed that more than two-thirds of the clubs in District 6910 approved

district participation in the multidistrict Youth Exchange activity for the Eastern States Student Exchange.

**DECISION:** The Board, the general secretary acting on its behalf, authorizes the clubs in District 6910 to participate in Eastern States Student Exchange multidistrict activity, subject to the activity being organized and conducted in accordance with RI policy.

## APPENDIX C

### JOINT PARTNERSHIP GUIDELINES (Decision 32)

#### Article 1.050. Partnerships

- 1.050.1.** General Guidelines
- 1.050.2** Strategic Partners
- 1.050.3** Funding Partners
- 1.050.4** Service Partners
- 1.050.5** Project Partners
- 1.050.6** Corporate Projects

#### 1.050.1. General Guidelines

Rotary International and The Rotary Foundation develop partnerships with other organizations that will increase our capacity to provide service. There are four types of partnerships: Strategic, Funding, Service, and Project. All potential partnerships must at a minimum do one or more of the following:

- a) align with the strategic plan
- b) address one or more areas of focus
- c) provide opportunities for positive public image
- d) attract new members, contributions, or project volunteers

Given the extreme variety among potential partners, these guidelines are not exhaustive. All potential partners shall enter into an agreement with RI/TRF, and the nature of each agreement may be different.

The general secretary shall provide an annual report on all partnerships to the Board and the Trustees at their second meetings each year.

#### 1.050.1.1. Criteria for Evaluation

Reviews of partnership proposals should consider the following:

- Mission, scope, geographic presence and status of potential partner, including compatibility with RI's culturally and geographically diverse membership structure
- The number of countries or regions the potential partner serves
- Reputation of the potential partner in the Rotarian community and community at large
- Success and financial health of the potential partner
- Willingness of potential partner to make full and continuing financial and operational disclosures

- The financial impact of the relationship on RI and TRF, including administrative costs
- Attractiveness to potential members and assistance in membership development and retention
- The potential of relationship to enhance RI's public image and recognition
- The effect of the relationship on club or district projects
- The effect of the relationship on RI/TRF programs
- Level of participation offered by the potential partner to clubs and districts and the number of Rotarians likely to participate
- Conflicts of interest
- Risks associated with the partnership
- Planned recognition for RI/TRF from the potential partner

RI/TRF shall not enter into partnerships with other organizations that:

- Conflict with Rotary's values
- Undermine internationally recognized standards for human rights
- Support the use of addictive or harmful products
- Promote a particular political or religious viewpoint
- Discriminate based on race, ethnicity, gender, language, religion, political opinion, sexual orientation, national or social origin, property, or birth or other status
- Directly benefit individual Rotarians or staff

#### 1.050.1.2. Benefits Provided to Other Organizations

All partners are eligible for one or more of the following services on a graduated basis, with specific benefits defined in each agreement:

- Promotion on the RI website and in the Rotary World Magazine Press
- Information about the organization shared with Rotarians
- Invitation to apply for booth space at the RI convention, consistent with section 57.140.7 of the Rotary Code of Policies
- Invitation to attend or participate in the RI convention, based on established registration fees and guidelines

- A license to use one or more of the Rotary Marks, consistent with section 33.010.11 of the Rotary Code of Policies and/or the terms of partner's license agreement with RI/TRF

RI/TRF will not provide partners with any of the following:

- Membership or donor data
- Support for fundraising initiatives of other organizations
- An endorsement of the other organization or its programs
- Guarantees or commitments on behalf of Rotary clubs or districts to participate or support the other organization or its programs

#### 1.050.1.3. Contact with other organizations

No officer of Rotary International or The Rotary Foundation shall enter into any agreement on behalf of the organization unless approved by the appropriate authority and any non-approved agreement shall be null and void. The general secretary may assign responsibility for officers, staff, and other individuals to open discussions with other organizations.

The general secretary maintains a "no contact list" of individuals, foundations, corporations, governments and other entities with which Rotary International or its Foundation is working to develop relationships and obtain funding at an international level. No representative of any Rotary Entity other than Rotary International or its Foundation shall contact or solicit any organizations on the "no contact list" for the purpose of obtaining funds or cooperation for their projects. Written requests for exceptions to this policy must be submitted to the general secretary, who will consult with the RI president and Trustee chair as appropriate, before responding to the requestor.

This should not be construed as prohibiting clubs, districts and multidistrict groups from developing partnerships with local organizations.

#### 1.050.1.4. Use of RI Officers' Titles

No current or past officer of RI shall use or permit the publication of his or her title as such officer in connection with an official position or membership in any other organization, except with the consent of the RI Board. No current or past officer of TRF shall use or permit the publication of his or her title as such officer in connection with an official position or membership in any other organization, except with the consent of the Trustees.

#### 1.050.1.5. Amendment of Guidelines

To ensure a unified approach by RI and TRF to contacts and cooperative relationships with other organizations, this amendment and subsequent amendments to the guidelines for relationships with other organizations as set forth in sections 35.010. through 35.060. of the Rotary Code of Policies and section 1.050. of The Rotary Foundation Code of Policies shall be effective only upon approval by both the Board of Directors of Rotary International and the Trustees of The Rotary Foundation. Such guidelines shall be included in both the Rotary Code of Policies and The Rotary Foundation Code of Policies.

#### 1.050.2. Strategic Partners

A strategic partnership is a formal relationship between Rotary International and/or The Rotary Foundation and another organization, such as a nongovernmental organization, government agency, corporation, or university, to facilitate Rotary club or district projects. Strategic partnerships are large scale, multiyear relationships, and provide financial resources, technical expertise/resources, advocacy, or a combination thereof.

##### 1.050.2.1. Strategic Partner Proposals

The general secretary is authorized to solicit potential strategic partners. Proposals must relate specifically to either the Areas of Focus or the RI Strategic Plan.

##### 1.050.2.2. Review and Approval of New Strategic Partners

Proposals for new strategic partners must be approved by both the RI Board of Directors and The Rotary Foundation Trustees, or by the executive committees of both Boards acting on their behalf.

#### 1.050.3. Funding Partners

A funding partnership is available as recognition to organizations (nongovernmental organization, government agency, corporation, or university) that provide funding to support Rotary club or district projects or events through either Rotary International or The Rotary Foundation. Funding partners may be recognized for donations in kind, sponsorships, or direct contributions with a minimum threshold of US\$250,000. Organizations may make contributions without seeking status as funding partners.

##### 1.050.3.1. Funding Partner Proposals

The general secretary is authorized to solicit other organizations that would have the capacity and interest to be funding partners for either Rotary International or

The Rotary Foundation. The general secretary will provide regular updates to the Board and Trustees on these efforts.

#### 1.050.3.2. Review and Approval of Funding Partners

~~The general secretary may grant funding partner status to other organizations. Proposals for funding partners must be approved by the executive committees of both the RI Board of Directors and The Rotary Foundation Trustees.~~

#### 1.050.4. Service Partners

A service partnership is a formal relationship between Rotary International and/or The Rotary Foundation and another organization, such as a nongovernmental organization, government agency, corporation, or university, to provide opportunities or expertise to enhance Rotary club or district projects. Service partnerships are flexible, scalable, and may range from small to large in scope, and from short to long term in duration. Service partner activities will be promoted to clubs and districts, with a focus on local implementation.

##### 1.050.4.1. Service Partner Proposals

The general secretary is authorized to solicit new service partners to support Rotary club or district projects in one of more of the avenues of service or the areas of focus. The general secretary is authorized to contact other organizations who have the potential to be service partners.

##### 1.050.4.2. Review and Approval of Service Partners

The general secretary is authorized to review and approve service partners on behalf of the RI Board and The Rotary Foundation Trustees for terms of one year or less. Service partnerships that will extend beyond one year are renewable, with the approval of both the RI Board of Directors and The Rotary Foundation Trustees, or by the executive committees of both Boards acting on their behalf.

#### 1.050.5. Project Partners

A project partnership is special status available to organizations affiliated with a Rotary entity, usually an independent nongovernmental organization started or managed by Rotary clubs, districts, or Rotarians. Project partner activities will be promoted to clubs and districts through a dedicated page on the RI website.

##### 1.050.5.1. Project Partner Proposals

The general secretary is authorized to solicit other organizations that would have the capacity and interest

to be project partners for either Rotary International or The Rotary Foundation. Project partner proposals that seek financial contributions from Rotarians must include a significant service component.

##### 1.050.5.2. Review and Approval of Project Partners

The general secretary may grant project partner status to other organizations. Project partners that will seek financial contributions from Rotarians must be approved by both the RI Board of Directors and The Rotary Foundation Trustees. Any solicitation by clubs or districts on behalf of project partners shall comply with Rotary's circularization policy.

##### 1.050.5.3. Use of the Project Partner Logo

An official project partner logo has been developed by the general secretary for use by project partners under license from RI.

#### 1.050.6. Corporate Project

A corporate project is defined as a project undertaken by Rotary International and its Foundation, and approved by the Council on Legislation, in which all clubs worldwide are encouraged to participate. As outlined in section 40.040.1. of the Rotary Code of Policies and section 11.030. of The Rotary Foundation Code of Policies, no new corporate projects will be considered until the PolioPlus program is completed.

***The following two passages will be renumbered with no change in policy:***

#### 1.050.7. ~~1.050.4.6.~~ Representatives to Other Organizations

The president, in consultation with the Trustee chairman as appropriate, may appoint an experienced Rotarian to act as a representative to organizations with which RI or TRF have cooperative relationships. Representatives shall serve for the term of the relationship or a maximum of three years, renewable for a further three years. Representatives will act as liaison between the cooperative organization, the president, the Trustee chairman and the general secretary, attending meetings as requested, monitoring progress on the relationship and communicating with the cooperating organization on policy, programs and activities of RI and TRF relevant to the cooperative relationship. Representatives shall receive initial orientation and ongoing briefings as necessary to fulfill their responsibilities. Expenses shall be reimbursed to the extent of approved budgeted amounts and in accordance with RI policy. The president, in consultation with the Trustee chairman as appropriate, may remove a representative at any time.

1.050.8. ~~1.050.1.10.~~ Invitations to Attend Meetings of Other Organizations

The general secretary shall respond to invitations for RI or TRF to attend meetings of other organizations in the following manner:

- 1) Evaluate the meetings in terms of both potential program information and Rotary visibility;
- 2) Identify Rotarians -- such as general officers, members of RI committees, as well as other Rotary leaders -- who both live in or near the meeting city and who are knowledgeable about Rotary activities relating to the subject of the meeting and to include this information in the data base being developed for the president, president-elect, president nominee, TRF chairman, and TRF chairman-elect;
- 3) Following consultation with the president and/or TRF chairman (as appropriate), invite the selected Rotarians to attend the meeting and to:
  - a. act as observers, collecting and recording information pertinent to Rotary, unless invited in a specific capacity as a speaker, panelist or to collect an award on behalf of RI or TRF as otherwise instructed;
  - b. make written reports, after the meeting, to the president or TRF chairman, who through the general secretary will relay them to relevant committee chairs;
  - c. be reimbursed for expenses, if any, in connection with their attendance at meetings as outlined in the invitation letter.

7.090.7. Strategic Partnerships Model

(text omitted)

The Strategic Partnerships Model should conform with the Joint RI and TRF ~~Policy on Relationships~~ Partnership Model with Other Organizations.

14.020.2.2. General Criteria

Packaged global grants are only to be awarded to clubs and/or districts.

- a) Packaged global grants with strategic partners will be in accordance with the Joint ~~Policy on Cooperative Relationships~~ RI and TRF Partnership Model with Other Organizations.

## APPENDIX F

### AMENDMENTS TO THE ROTARY CODE OF POLICIES REGARDING THE RI PRESIDENT'S ANNUAL GOALS (Decision 37)

#### 27.050.2. Program Emphasis Annual Goals

It is the prerogative of the president-elect to announce annual goals ~~a program~~ for the upcoming president's year, ~~placing emphasis on such aspects of the overall RI program as the president may determine, for study and implementation by clubs and Rotarians.~~ The strategic planning committee reviews and counsels the president-elect on these goals ~~program for the upcoming year~~ to determine whether they ~~such program~~ is ~~are~~ consistent with the strategic plan in accordance with RI Bylaws section 16.100. Continuity is encouraged. ~~of emphasis in presidents' programs in successive years facilitates implementation of the president's programs each year. Such continuity also strengthens continuing expression of the RI program by clubs and Rotarians. The general secretary shall refer the foregoing to the president elect each year for consideration in formulating the president-elect's program~~ The goals for each Rotary year as developed by the RI president-elect shall be reviewed and approved at the first Board meeting in the year preceding his or her year as president.



#### 27.050.3. Importance of Program Emphasis

~~The president is the highest officer of RI during the year of service in that capacity. The president's program emphasis for the year is of paramount importance, as are personal visits to clubs, districts and Rotary functions in various parts of the world, in the furtherance of that program.~~



## APPENDIX I

### GENERAL SECRETARY KEY PERFORMANCE INDICATORS (Decision 79)

#### **The General Secretary will:**

1. Develop a public relations campaign plan and budget to prepare RI for the announcement of the eradication of polio. The Board expects a communications plan that will outline a course of action designed to maximize the credit that RI receives for its role in polio eradication. (Maximum 20 points)

#### MEASURES:

- a) Status report on communications plan presented to the Board at its January 2012 meeting.
  - b) Final communications plan and budget presented to the May 2012 Board meeting to cover the following milestones: 1) the interruption of the transmission of the virus in the four endemic countries (currently projected for the end of 2012); 2) interruption of the transmission of the virus in any remaining endemic countries where the virus was not interrupted in 2012 (currently projected for 2013 or later); 3) the certification of polio eradication (currently projected for 2017).
  - c) By the May 2012 Board meeting, potential partnerships that could enhance the recognition of RI's polio eradication efforts are identified.
  - d) By June 30, 2012, rollout plan for the first milestone is ready for implementation.
2. Redefine the budget setting process and the financial reporting systems to insure that RI and TRF budgeting is zero- or activity-based, depending on which is appropriate, on a three-year cycle forward basis. Full financial reports showing variances to date and year-end forecast presented at all Board meetings. (25 points)

#### MEASURES:

- a) Parameters of the budget presented to the Board at its September 2011 meeting.
- b) 2012–13 draft budget presented to the Board at its January 2012 meeting.
- c) Full financial reports showing variances and revised forecasts presented at all Board meetings.

3. Present to the May 2012 Board an analysis, draft plan and draft timeline for the resources required and which may need to be reallocated in order to prepare for the consolidation of the RI Strategic Plan and the Future Vision Plan when the Future Vision Plan becomes operational on 1 July 2013. (25 points)

#### MEASURES:

- a) An analysis, draft plan and timeline are presented to the Board at its May 2012 meeting.
4. Provide a plan to improve the staff efficiency and effectiveness of TRF and RI and potentially lower our costs with an analysis of our plans, programs, and operations in One Rotary Center and the international offices. (30 points)

#### MEASURES:

- a) Provide a conceptual plan for the Secretariat staff structure and preliminary timetable for implementation by the May 2012 Board meeting.
- b) Provide to the Board by May 2012 an interim report on the effectiveness and structure of the International offices.

The bonus received by the GS shall be determined by multiplying the maximum bonus amount for which the general secretary is eligible for the year by the total number of points received for all four key performance indicators expressed as a percentage.

## APPENDIX J

### AMENDMENTS TO THE ROTARY CODE OF POLICIES REGARDING ROTARIAN ACTION GROUPS and AMENDMENTS TO THE ROTARIAN ACTION GROUPS STANDARD BYLAWS (Decision 88)

#### 42.020. Rotarian Action Groups

[text omitted]

[text omitted]

#### 42.020.3. Governance and Membership

Rotarian Action Groups must adhere to standard bylaws as approved by the Board. Rotarian Action Groups shall be governed by a board of directors with at least five members. Each officer and director must be an active Rotarian.

A group's membership shall be open to all Rotarians, ~~spouses~~ family members of Rotarians, and Rotaractors.

[text omitted]

#### 42.020.6. Rotarian Action Group Communication Policies

##### 1. Websites

Rotarian Action Groups are encouraged to maintain websites that promote their activities and inform their members. Groups in formation that have not yet received recognition from the Board may organize a website to seek potential members, as long as the website clearly states that the group is not a Rotarian Action Group, and does not use the Rotary Marks. Groups in formation that are denied recognition must disable these websites upon notification of the Board's decision.

##### 2. Contact with clubs and districts

Rotarian Action Groups may contact district governors. Rotarian Action Groups may contact clubs only when a district governor grants express permission. This permission must be renewed annually with the change in district leadership. ~~RI will contact district governors on behalf of all RAGS to request permission to contact clubs through a direct communication to incoming governors annually.~~

#### 42.020.7. Promotion of Rotarian Action Groups

Rotarian Action Groups shall work through the existing structure of clubs, districts, and multi-districts to support their service projects. Rotarian Action Groups may list club, district, and multidistrict projects on their websites seeking financial support and provide direction on how individuals and/or organizations may contribute to those entities directly.

District governors and club presidents are encouraged to facilitate collaboration opportunities between clubs and Rotarian Action Groups on projects and activities pertaining to the groups' respective areas of specialty.

[text omitted]

#### 42.020.9. Services

Services include use of the Rotary Marks; listing of up to three officers in the Official Directory, program publications, and on the RI website; and priority access to booth space and meeting space at the International Convention at no cost, on a space available basis.

[text omitted]

#### 42.020.11. Rotarian Action Group Dues and Fundraising

Rotarian Action Group dues must be of a reasonable amount ~~and limited to that necessary to cover administrative costs such as staff salary, web maintenance, postage, and printing.~~ Each Rotarian Action Group and each group shall disclose how dues are used in their governing documents, and on their membership application materials. Rotarian Action Groups shall prepare and circulate a statement of income and expenses annually to their members as provided in 42.020.8.

Rotarian Action Groups may have paid staff. Groups may pay staff salaries only through membership dues or through project administrative fees paid as part of a grant.

Rotarian Action Groups may solicit funds, including on their websites, from individuals and/or organizations, provided that donations are ~~made directly to for the purpose of supporting:~~

- a Rotary club, district, or multidistrict for a specific project
- The Rotary Foundation
- a separate implementing organization working with Rotary clubs on a project (provided there is no conflict of interest between the Rotarian Action Group, its officers and/or directors, and the entity receiving the funds).

Rotarian Action Groups may solicit and hold donations for the groups listed above in an amount not to exceed US\$25,000. ~~Rotarian Action Groups may not collect or retain solicited funds under any circumstances, with the exception of membership dues or administrative grants received from other organizations. Rotarian Action Groups may not solicit funds from their websites in the form of an electronic donation.~~

\* \* \* \* \*

## ROTARIAN ACTION GROUP STANDARD BYLAWS

[text omitted]

### ARTICLE III - MEMBERSHIP

*Section 3.1.* Membership in the action group shall be open to all active members of Rotary clubs (Rotarians) in good standing, ~~spouses~~ family members of Rotarians, and members of Rotaract clubs (Rotaractors).

*Section 3.2.* Membership shall be offered on an annual basis. Lifetime memberships may be offered at the discretion of the action group's Board of Directors.

[text omitted]

### ARTICLE VIII - FISCAL MATTERS

*Section 8.1.* The fiscal year of the action group shall be the same as the Rotary year, i.e. 1 July through 30 June.

*Section 8.2.* The action group's dues shall be set by the Board of Directors and shall be due on 1 July of each year. The action group's dues shall be of a reasonable amount ~~and limited to that necessary to cover administrative costs.~~

*Section 8.3.* ~~Only funds derived from membership dues or administrative grants shall be collected by the action group and used towards administrative expenses. These Funds shall be deposited in a financial institution approved by the Board of Directors.~~

## APPENDIX K

### MULTIDISTRICT SERVICE ACTIVITIES (Decision 90)

#### 1.040. Definitions

**In the construction of this Code, the following definitions are to be observed unless the context clearly requires otherwise:**

[text omitted]

#### 12) **Rotary Entity/Rotary Entities:**

Rotary International, The Rotary Foundation, a Rotary club or group of clubs, a Rotary district or group of districts (~~including a multidistrict activity~~), a Rotary Fellowship, Rotarian Action Groups, RI Convention Host Committees, and administrative territorial units of Rotary International. Individual RI Programs are not considered Rotary Entities.

#### 11.030.2. Multidistrict Service Activities, and Projects – Approval to Solicit Cooperation, Financial Aid, or Participation in Commercial Ventures, including Telemarketing

A multidistrict entity desiring to request the cooperation of Rotarians, outside its own membership, in connection with any matter whatsoever, by any means, including telemarketing, shall first submit its purpose and plans to the governor or governors of the involved area to secure approval.

A multidistrict entity(ies) engaging in these types of activities must comply with RI policy for use of Rotary Marks, including proper identification use and qualifying language regarding the entity(ies).

No multidistrict entity shall solicit financial assistance or participation in any commercial venture from any Rotary club or from Rotarians other than its own members without RI Board authorization. Multidistrict entities that are not in compliance with this circularization policy could lose their multidistrict status.

#### 16.010. Guidelines for Multidistrict Service Activities and Projects

Rotary-sponsored service activities and projects involving clubs in two or more districts are encouraged subject to the following:

A) Multidistrict ~~service~~ activities and projects:

1) shall be, in nature and scope, within the capability of the clubs and Rotarians in the districts to undertake successfully without interfering with or detracting from the scope and effectiveness of club activities in furthering the program of Rotary at the club level;

2) shall not be undertaken initially unless each governor concerned has agreed to such a joint activity and then, only after approval of two-thirds of the clubs in each district;

3) shall be under the direct supervision of the governors concerned; the custody of all funds contributed or collected for such activities shall be the responsibility of the governors concerned, though a committee of Rotarians from within the districts involved may be appointed to assist in administering any such activity and related funds;

~~4) shall be undertaken only after the governors have jointly secured in advance the authorization of the general secretary, acting on behalf of the Board, to undertake the activity;~~

~~4) 5) shall involve participation by Rotary clubs and/or individual Rotarians on a voluntary basis, clearly presented as such; the cost of participation by a club or Rotarian, if any, should be kept to a minimum, and not implicitly or directly be made an obligation in the form of a per capita assessment or otherwise;~~

~~6) shall provide, through the governors of the districts concerned, in their "Report to RI," details of their districts' involvement in all multidistrict activities;~~

~~5) 7) when desiring to request the cooperation of clubs or Rotarians outside its own membership in connection with any matter whatsoever, shall first submit its purpose and plans to the respective governor or governors and secure his, her, or their approval.~~

~~8) shall not solicit financial assistance or participation in any commercial venture from any Rotary club or from Rotarians other than its own members without RI Board authorization. Multidistrict service activities and projects that are not in compliance with this circularization policy could lose their multidistrict status.~~

B) The policy on this matter does not include projects involving cooperation between districts partnering for an international service project in World Community Service activities when one district serves as a "donor" and the other district a "sponsor" or "recipient";

C) Any participating district that seeks to terminate its participation in a multidistrict ~~service activity~~ or project must secure the approval of two-thirds of the clubs in the district to withdraw. ~~The governor shall notify the general secretary and the governors of the other districts concerned of its decision within 60 days prior to the date of termination.~~

D) ~~The governors of those districts initiating multidistrict activities that extend beyond a single Rotary year must develop operating guidelines in accordance with RI multidistrict policy for approval by the general secretary.~~ The governors involved in any multidistrict activity shall also be responsible for ensuring that an annual financial review by a qualified person or an audited financial statement of multidistrict finances is prepared for the activity or project and distributed to the participating clubs.

E) Multidistrict PETS organizations are exempt from these Multidistrict Guidelines. Rather, they are to be governed by the Multidistrict PETS Guidelines.

#### 16.010.1. Form of Incorporation of Multidistrict Activities

In instances where multidistrict ~~service~~ activities and projects are incorporated, the members of the corporation should be the governors of the districts involved or their appointees. The board of directors of any such incorporated activity should be elected by the members of the corporation. Corporate structures not in harmony with these provisions will generally be considered as not in conformance with RI policy regarding supervision of multidistrict activities by the governors; ~~unless evidence to the contrary is presented at the time that such projects apply for approval by the Board.~~

#### 16.020. Governor's Responsibility for Multidistrict Events and Activities

With the exception of a multidistrict PETS, which shall be under the direct authority and control of the governors-elect in cooperation with governors, the ultimate responsibility for multidistrict events and activities lies with the governors of the districts involved.

#### 16.030. Use of the Name "Rotary," the Rotary Emblem or other Rotary Marks in Multidistrict Activities

All club, district, multidistrict and other Rotary Entity activities must include identifiers of the club, district, multidistrict group or other Rotary Entity when using the name "Rotary," the Rotary Emblem or other Rotary Marks. Such identifier must be in close proximity to and in equal prominence with the Rotary Emblem or other of the Rotary Marks. The Rotary Marks must always be reproduced in their entirety. No abbreviations, prefixes or suffixes such as "Rota" are permitted. No alterations, obstructions or modifications of the Rotary Marks are permitted. Rotarians planning any club, district, or multidistrict community projects that are to include the name "Rotary" or the Rotary Emblem without a further identifier must be licensed by RI under the provisions of *Rotary Code of Policies* section 33.020.7. Other Rotary Entity projects or programs that are to include the name "Rotary," the Rotary Emblem, or other Rotary Marks without a further identifier must first secure the approval of the Board. Rotarians coordinating existing doctor banks and similar club, district, multidistrict and other Rotary Entity projects or programs should review and make necessary changes to the project or program names and materials, consistent with this policy.

#### 31.050.6. Multidistrict Service Activities and Projects

~~The general secretary, acting on behalf of the board, is authorized to approve multidistrict service activities and projects~~

#### 37.030.9. Relationship with Rotary International

The organization and functioning of inter-country committees is the independent activity of individual districts and is not a part of the program of RI. ~~However, intercountry committees undertaking ongoing service activities, such as a World Community Service project, which extend more than one year in length should comply with RI's policy for multidistrict service activities.~~ Clubs and districts are encouraged to use established intercountry committee relationships to enhance their participation in Rotary Foundation programs, especially in the development of Matching Grants.

Activities of and information about intercountry committees will be published on the RI Web site and in the Rotary World Magazine Press.

**APPENDIX L**

**AMENDMENTS TO ROTARACT POLICIES REGARDING E-CLUBS  
(Decision 91)**

**Rotary Code of Policies**

**41.020. Rotaract**

[text omitted]

2. A Rotaract club is a Rotary club-sponsored organization of young adults ages 18 to 30, ~~residing, employed or studying within the vicinity of the sponsor Rotary club,~~ whose purpose is to provide opportunity for them to enhance the knowledge and skills that will assist them in personal development, to address the physical and social needs of their communities, and to promote better relations between all people worldwide through a framework of friendship and service, and whose goals are:
  - a) To develop professional and leadership skills;
  - b) To emphasize respect for the rights of others, and to promote ethical standards and the dignity of all useful occupations;
  - c) To provide opportunities for young people to address the needs and concerns of the community and our world;
  - d) To provide opportunities for working in cooperation with sponsor Rotary clubs;
  - e) To motivate young people for eventual membership in Rotary.

\* \* \* \* \*

**Standard Rotaract Club Constitution**

**ARTICLE III — Sponsorship**

[text omitted]

2. The basis of organization shall be young men and women who are committed to the goals of the Rotaract program and to building a relationship with ~~residing, employed, or studying anywhere in the vicinity of the sponsoring Rotary club.~~ Where a university or other institution of higher education is located within the vicinity of the sponsoring Rotary club, the student body of each institution may also be a basis of organization. This club is not a part of, and neither this club nor its members have any

rights or privileges with respect to, the sponsoring Rotary club.

**ARTICLE V — Meetings**

1. The club shall meet not less than twice per month as provided in the by-laws, at a time ~~and place~~ suited to the convenience of the members.

\* \* \* \* \*

**Standard Rotaract Club Bylaws**

**ARTICLE III — Meetings**

1. Meetings of the club shall be not less than twice a month, and meetings of the board not less than once a month, at a time ~~and place~~ suited to the convenience of the membership.

## APPENDIX M

### CLUB BUILDER AWARD SELF-SERVICE MODEL (Decision 92)

#### Rotary Code of Policies

##### 43.090. Club Builder Award

The purpose of this award is to recognize Rotarians who have made a significant impact in supporting and strengthening their Rotary clubs. ~~District governors may nominate one candidate for this award from their districts each year.~~

~~winner during the district conference by the president's representative. After the an award has been made, the name of the winner should be published in the zone level newsletter and/or governor's monthly letter.~~

#### Eligibility

Candidates must be active Rotarians in good standing, with at least five years of membership.

The following officers are ineligible for this award:

Current club presidents  
Current, incoming, or immediate past governors  
Current, past, or incoming RI directors

#### Criteria

Candidates must have achieved the following:

1. personally recruited at least five members who are still active Rotarians at the time of nomination;
2. participated in Rotary training in their club;
3. participated in at least one meaningful club-level vocational service project;
4. attended at least two district meetings in the three years prior to submission of the nomination.

#### Selection Procedure

Eligible candidates must be recommended by three past club presidents of their own club (or of their prior club if they are members of a new club that has been in existence for less than three years). District governors should form a selection committee of three past governors to select the winners ~~district nominee~~. ~~The district governor may endorse one candidate and must submit the name of the recipient to Rotary International by 1 November.~~

#### Award information

Current district governors may grant up to 10 Club Builder Awards to deserving Rotarians in their district. RI will sent blank certificates signed by the president of Rotary International to each district governor in June (one month before the year begins). Recipients shall receive a certificate signed by the president of Rotary International. This certificate will be sent to the governor in January and should be presented to the

## APPENDIX O

### ROTARY COORDINATOR PROGRAM: PURPOSE AND FUNCTION (Decision 110)

#### Rotary Code of Policies

##### 26.060.1. Purpose

The purpose of the Rotary coordinators is to provide enhanced information and assistance from RI to ~~the~~ help create stronger, more dynamic, and more effective clubs and districts. They are vital in achieving the goals and objectives of the RI Strategic Plan for 2010-13. They are to serve as trainers, motivators, consultants, coaches, counselors, and resource persons for the club and district leaders in their assigned regions. They also are to be available for assistance at Rotary institutes, GETS, and other zone level meetings.

##### 26.060.2. Functions

The Rotary coordinators are to be trained and knowledgeable in a wide range of Rotary activities and topics, all aspects of RI. To meet the specific needs of their regions, they will focus on the following responsibilities: and they are to perform the following functions through the planning and conducting of district and regional seminars and workshops with the assistance and support of district leaders:

- 1) Inform and motivate Rotarians to participate in effective service projects and activities, particularly in the areas of focus about RI programs
- 2) Identify and share Improve both clubs and districts by the sharing of best practices and other practical information and motivation for club and district leadership
- 3) Encourage Produce innovative retention and recruitment strategies to support membership growth through stronger and more effective clubs
- 4) Promote the priorities and goals of the RI Strategic Plan
- 5) Help districts and clubs develop and implement their own strategic plans Promote the RI Convention

As part of their responsibilities, Rotary coordinators will play key roles in the following trainings:

- 6) Serve as member of the GETS training team when invited by GETS convener
- 2) Give presentations or They also are to be available for assistance at Rotary institutes, GETS, and other zone level meetings.

- 3) Planning and conducting of district and regional seminars and workshops with the assistance and support of district leaders.

The Rotary coordinators also will serve as an important source of RI information for clubs and districts and as a vital link between the Secretariat and the Rotarians in their assigned regions.

~~The Rotary coordinators also will confer and communicate with district leaders on a regular basis and coordinate the flow of information to districts and clubs from Rotary groups that are not in the normal chain of communications between RI, districts, and clubs. The Rotary coordinators are resource persons for the district governors, and they should obtain approval of the district governors before working with clubs in their respective districts.~~

The Rotary coordinators also will confer and cooperate with the RI director, and the RRFC, and RPIC for their assigned regions with the goal of enhancing both RI and TRF through the strengthening of clubs and districts. They have equal rank and status as the regional Rotary Foundation coordinators (RRFCs) and the Rotary public image coordinators (RPICs) and should work cooperatively together on an equal basis. The Rotary coordinators, and the RRFCs, and RPICs should confer with the RI director for their respective regions as a key planning team in which the RI director is the leader and chair of the team.

## APPENDIX P

### GUIDELINES FOR ATTRACTING NEW GENERATIONS AND YOUNGER PROFESSIONALS (Decision 112)

New Generations are the Future of Rotary

The Future of Rotary is in our ability to attract new generations. We must capture the attention of people between 25 - 40 years of age with the potential to join Rotary on the basis of where they are in their careers now. This is imperative if Rotary is to continue into the next century.

How do we fill the gap that occurs between members in some clubs and the new generations? How can the New Generations Avenue meet the needs for participation among a modern generation with new ways of life and business cultures.

Change management among Rotarians. We must instill a desire among Rotarians to attract and engage young professionals by building an understanding that engaging the next generation is the **only** path to the future for Rotary, highlighting that it's an exciting path as well.

The following guidelines offer suggestions to attract and engage young professionals.

- Club Benefits. Keep members educated on the benefits of extending membership to young professionals: additional and continued leadership for the club, new ideas, new energy, continuation of the organization, additional connections, etc.
- Multi-generation. Actively support a multi-generational environment at both the club and district levels.
- Benefits in diversity. Foster appreciation of the benefits of diversity in membership. Research notes the following:
  - Women are more likely to volunteer than men.
  - Volunteer rates peak in mid-life (late 30s and 40s).
  - Young professionals are eager to bring new approaches to solving persistent problems.
    - In giving they seek to be more hands-on and to contribute both time and money.
  - Young professionals 31-45 years of age are savvy, entrepreneurial self-starters.
- Resourceful, self-sufficient, independent, anti-bureaucratic, flexible, good at multi-tasking, comfortable with leadership changes and a variety of leadership styles.
- Young professionals under 30 years of age are confident, self-expressive, and open to change.
  - Extremely collaborative; dependent on friends as a source of research.
  - Seek more than payment from employment; helping others in need is just as important to them as it is to older generations.
  - Open-minded; highly tolerant of differences; value education and training.
- Identify. Specifically identify and actively recruit young professionals and business owners in the community.
  - Don't overlook people Rotarians know best: Encourage and reward recruitment of Rotarians' children, grandchildren, and professional colleagues.
- Communicate Value.
  - Clearly articulate the value and benefits that membership in a Rotary club offers to young professionals for leadership, continued development, networking and supporting one's community.
    - Young professionals see continued training and professional development as a significant tool in helping them become more successful.
  - Talk about results – be specific about the difference a Rotarian can make.
    - Make it local – not global.
    - Promote a cause, mission, or issue of interest to young professionals.
- Flexible. Create an engaged, flexible, hospitable atmosphere that is inclusive of young professionals.
  - Have weekly meetings at a time and place when young professionals can attend
    - Establish more clubs with meetings in the morning or evening.
  - Recognize that most of today's young professionals cannot leave work to attend a lunch meeting.

- Establish more e-clubs.
- Run brief, efficient meetings. Young professionals consider many face-to-face meetings as unnecessary and inefficient.
  - Have meetings focus on accomplishing something rather than bureaucratic matters.
  - Young professionals may see meals at meetings as wasted time.
  - Leverage online social networks as an alternative to face-to-face meetings.
- Talk about multiple options to participate instead of asking them to commit to one thing. Offer variety.
- Learning. Facilitate learning from each other.
  - Institute mentoring programs where older generations mentor younger generations and vice-versa.
  - Educate members on how to effectively mentor.
- Relevant branding and topics. Ensure that all of Rotary's imagery and branding are consistent.
  - Rotary magazines to emphasize topics of interest to young professionals.
  - Rotary leaders speak encouragingly about young professionals.
  - Rotary, district and club web-sites emphasize topics of interest; is clear and easy to use for a person seeking information about Rotary's mission, a club's activities and membership.
    - Recent studies indicate that many people looking for volunteer opportunities initially approach an organization via its website.
  - Public images of Rotary should illustrate Rotary as having diverse leadership and membership that reflects the young professional's community and workplace.
- Resources.
  - Encourage clubs to participate in an annual Member Engagement Survey so clubs can gain an understanding of which of their behaviors and actions are attracting new members and promoting member engagement and which actions are discouraging prospective members.
- Inclusive.
  - Encourage teamwork and collaboration; group activities are seen as more fun.
  - Restrict members from congregating or sitting with the same people on a weekly or consistent basis.
- Engagement. Ensure that all new members get connected and involved with projects and club activities.
- Project Diversity. Create a project portfolio that establishes engagement in a variety of community needs, supporting a variety of causes.
- Member Input. Listen and ensure that all new members provide input and feedback into club operations and activities.
  - Give young professionals meaningful assignments.
  - Publicly recognize individual **service** contributions (number of hours spent on Rotary-activities and service events) rather than only their monetary contributions.
  - Provide frequent positive feedback.
  - Treat the young professionals as respected equals at meetings.
- Rotary Knowledge.
  - Ensure that younger professionals are invited to district and regional events so they are exposed to the wider world of Rotary and its activities.
  - Enhance collaboration between clubs in terms of prospective members:
    - If a club is not a good fit for a prospective member / current member due to meeting time, culture, or demographics, refer the prospective or current member to another club that may be a better fit.
    - Improve ease of process for a Rotarian to join another club when he or she relocates.
- Connections. Incorporate communication channels embracing technology that is regularly accessed by young professionals: LinkedIn, FaceBook, YouTube, Twitter, Google2, etc.
  - Include stories about what happened at club meetings, events, etc. on these communication channels; young professionals are focused on sharing experiences.
  - Communicate frequently (more than once a week) via email and text; the 24/7 generation expects frequent contact via electronic media.
    - Recent survey feedback indicates the majority of Rotarians under 30 feel that the current frequency of email communications is **insufficient** in Rotary. (Source: RI 2011 Communication Survey)

- Relationships & Fellowship. Craft a social environment that includes teamwork and multiple opportunities for member engagement, fellowship, and fun.
  - Inspirational.
    - Promote service activities that bring hope to others.
    - Highlight club members and other Rotarians who are sources of inspiration: Both persons who've accomplished significant achievements in their careers and persons who've made a difference through their service in Rotary.
    - Ensure that programs and weekly meeting speakers are efficient, inspiring, informative and relevant for all members and generations.
  - Assessment.
    - Annually assess the club for practices that are no longer relevant or meaningful.
    - Annually assess the club via a Member Engagement Survey.
    - Alter club operations or activities if the feedback warrants change.
    - Cease traditions that are no longer relevant or meaningful for younger demographics.
  - Vision. Initiate changes that promote relevance, flexibility, and a long-term vision.
  - New Clubs. Sponsor and organize new clubs that are comprised of younger professionals.
  - Incentives. Globally and locally recognize and reward clubs and individual members who do a great job building the diversity of club membership.
  - Change. Support changes proposed at Council on Legislation that encourage flexibility and innovation in club operations and membership.
- youth program participants and Foundation alumni in an effort to keep them connected to your club.
- Encourage easier transitioning from one program to another: Interactor to Rotaractor.
  - Encourage the easier transitioning of former program participants who have achieved professional capacity into Rotary clubs.
  - Invite former program participants and Foundation alumni to your club meetings, projects and community events.

**Embrace and recognize Rotary youth program participants and Foundation alumni as the future of Rotary.**

- Establish a New Generations Avenue committee in every club and district.
- Increase communication with the new generations.
- Develop a unified and structured process to more effectively reach out and communicate with former

## APPENDIX Q

### GETS TEAM STRUCTURE AND FUNDING (Decision 126)

#### Rotary Code of Policies

#### 19.050.3. Zone Level Governor-elect Training (GETS) at Rotary Institutes

The Board has adopted a two-day training program for governors-elect at the zone level to be held in conjunction with Rotary institutes integrating topics approved by the Board and the Trustees of The Rotary Foundation called the governors-elect training seminar (GETS).

The following topics will be addressed ~~in such integrated training with a recommended minimum training time of nine hours:~~

- a) Role and Responsibilities
- b) District Organization
- c) Membership Development
- d) Developing Effective Leaders
- e) Public Image
- f) The Rotary Foundation
- g) Administration Requirements of RI (~~The Role of the Secretariat~~)
- h) International Assembly Preview

~~The convener will schedule enough time to ensure appropriate coverage of each subject. Additionally, each GETS should allow for individual presentations from a regional Rotary Foundation coordinator, a Rotary coordinator and a Rotary public image coordinator who will explain their role and the support they can provide for districts. The recommended minimum training time for Rotary Foundation topics will be three hours and shall include an overview of the Rotary Foundation, its programs and fund development. The minimum training time for Administration Requirements of RI (The Role of the Secretariat) will be 45 minutes. A member of the RI staff should conduct the session on Administration Requirements of RI (The Role of the Secretariat) in conjunction with the GETS training leader.~~



#### 19.050.6. GETS Training Team at Rotary Institutes

The Rotarians who conduct training at the governors-elect training seminar will be referred to as the GETS training team.

The GETS training team leader should

- a. be a recent RI training leader (preferably within the last 3-5 years)
- b. coordinate the GETS team members
- c. coordinate training for the GETS team members prior to GETS
- ~~e.d.~~ distribute the GETS training materials to the governors-elect, if necessary
- ~~d.e.~~ collect evaluations from the governors-elect and the GETS training team members and return them to RI
- ~~e.f.~~ monitor attendance of governors-elect and report it to RI

The GETS training team

- a. will be appointed by the convener
- b. should be comprised of a minimum of ~~four~~ five core members, from within the zone(s), as follows:
  1. ~~including the~~ GETS training team leader
  2. GETS general team member
  - ~~e. 3. a regional Rotary Foundation coordinator from within the zone(s) shall be one of the four members~~
  - ~~d. 4. a Rotary coordinator from within the zone(s) shall be one of the four members~~
  5. Rotary public image coordinator
- c. Conveners are encouraged to appoint additional team members if necessary.

Additional general team members will not be funded. Additional regional Rotary Foundation coordinators, Rotary coordinators or Rotary public image coordinators will be funded by their allocation provided by TRF and RI, respectively.

- ~~e. d.~~ the selected ~~Rotary coordinator and the regional Rotary Foundation coordinator, Rotary coordinator and Rotary public image coordinator~~ shall give informational presentations as assigned by the GETS training team leader
- ~~f. the number of members of the training teams appointed may vary based on the number of governors-elect and their language needs~~
- g. e. all the additional member(s) of the team should have extensive training experience.



#### 19.050.7. Reimbursement of Expenses for GETS Training Team Members

~~RI will reimburse up to three GETS training team members, including the Rotary coordinator, for the~~ The

five core members of the GETS training team will be reimbursed for their participation in GETS, for the actual cost of three nights' hotel, three days' meals, GETS registration fees, and roundtrip transportation to and from the training. Reimbursement will be provided as follows:

~~(The costs of the regional Rotary Foundation coordinator is are provided by through their allocation from The Rotary Foundation).~~

The costs of one Rotary coordinator and one Rotary Public Image coordinator are provided through their allocation from RI.

The costs of the additional two team members will be provided directly from RI.

Additional general team members will not be funded. Additional regional Rotary Foundation coordinators, Rotary coordinators, or Rotary public image coordinators will be funded by their allocation provided by TRF and RI, respectively.

RI will consider covering costs for additional members when the number of governors-elect and their language needs warrant.

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